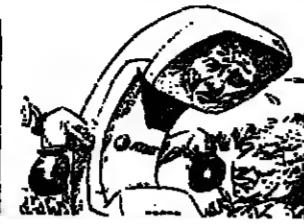


FINANCIAL TIMES

Russian industry

From nuclear subs to oil platforms

Page 3



Telecoms

Breathing new life into AT&T

Page 15



Foreign policy

US should soften stance on Iran

Edward Mortimer, Page 14



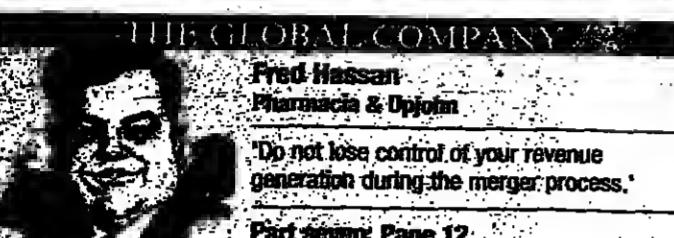
Today's surveys

South Africa Aluminium

Separate sections

World Business Newspaper <http://www.ft.com>

WEDNESDAY OCTOBER 22 1997



Fred Hassan
Pharmacia & Upjohn
Do not lose control of your revenue generation during the merger process.

Part seven, Page 12

WORLD NEWS

Virgin Express set for \$200m flotation in US and Belgium

Virgin Express, the low-cost airline based in Brussels and controlled by Richard Branson, is floating via a dual listing in the US and Belgium, which is expected to capitalise it at \$200m. Virgin Express carries 2.5m passengers a year from Brussels to seven destinations, including Rome, Barcelona and Nice. Page 16. Ticket to fly, Page 23

UBS contract ended: Massachusetts has ended the state's \$120,000-a-year contract with Union Bank of Switzerland, which has been accused of shredding Holocaust-related documents. Page 5

Italian rate cut unlikely: Chances of a cut in Italian interest rates receded after Bank of Italy governor Antonio Fazio said economic conditions had still not paved the way for an easing of policy. Page 2

German aerospace plan: Germany has identified three possible structures for an integrated European aerospace industry, based on the present Airbus consortium. Page 2

UK discord over Emu: British employers and union leaders expressed dismay at the possibility that the government might rule out UK participation in Emu for the present parliament. Page 9

Soccer World Cup fears: UK home secretary Jack Straw called for co-operation between European police forces to ensure hooligans do not wreck next summer's soccer World Cup finals in France. Page 9

US warned over Nato: NATO secretary-general Javier Solana warned the US not to use enlargement of the alliance as a pretext to put pressure on its current European members to raise defence spending. Page 2

Buenos Aires hits IMF targets: Argentina hit IMF targets with a fiscal deficit for September of \$7.5bn, bringing this year's deficit to \$23.8bn. Page 5

Yugoslav election crisis: Yugoslavia's political crisis deepened when Momir Bulatovic, a close ally of president Slobodan Milosevic, refused to accept defeat in Sunday's Montenegro presidential elections. Page 3

Spanish cuts ownership limits: President Ramos of the Philippines has increased the foreign ownership limit in local investment houses from 40 to 60 per cent. Page 6

Watchdog snags at Prudential: Prudential, UK's biggest pensions group, was sharply criticised by City of London watching the Securities and Investments Board for not clearing up pensions mis-selling cases fast enough. Page 8

Guyana bank sell-off: Guyana has completed the privatisation of its National Bank of Industry by selling its remaining stake to Republic Bank of Trinidad and Tobago for \$20m. Page 5

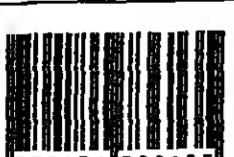
ADB forecasts slowdown: Asian Development Bank forecast a sharp slowdown in south-east Asian economies. Page 6

Markets

STOCK MARKET INDEXES

	New York	London	Tokyo	Paris	Munich	Frankfurt	Stockholm	Madrid	New York
Over 1 yr	1002.16	+104.62	5222.3	3221.0					
NASDAQ Composite	1708.51	+21.05							
Europe and Far East			3221.05						
CAC40	2000.89	+42.10							
DAX	4123.50	+98.70							
FTSE 100	3225.0	+14.5							
Nikkei 225	17,210.00	+34.42							
3-Month Treasury Yld	5.572%								
Long Bond Yield	9.81%								
Gold	4221%								

© THE FINANCIAL TIMES LIMITED 1997 No.33,428
London • Leeds • Paris • Frankfurt • Stockholm • Madrid • New York
Los Angeles • Tokyo • Hong Kong



6 770174 736135

BUSINESS NEWS

BC Partners to spend \$899m on buy-outs in UK and Europe

BC Partners, one of the early entrants to the pan-European management buy-out market, has raised an £800m (\$980m) fund targeted at the UK and the Continent. The fund will be invested over a period of three to four years in between 10 and 15 companies. Page 16

Swiss investors offered the first asset-backed bond to be listed on their stock exchange as Credit Suisse First Boston brought a SF100m (\$850m) issue to the market for Citibank of the US. Page 17

Harrison & Crosfield announced plans to return at least \$350m to shareholders after selling its building materials and agriculture interests. The group intends to change its name to Elementis and concentrate on speciality chemicals, where it is a world leader. Page 23. See Lex

China Telecom, Hong Kong's biggest flotation, saw its shares dip to their issue price in unofficial trading amid sharp falls in China-backed shares on the Hong Kong market. Page 17; Asian clouds drift near HK, Page 6

Milton Hotels reported a jump in net profits from \$54m to \$94m for the third quarter, aided by strong performance from the hotel side and the \$2bn all-stock acquisition of Bell Entertainment late last year. Page 22

Shares in Endesa, Spain's biggest electricity group, survived an early bout of selling after the state floated another tranche of its stake, closing just above the offer price to mark a successful opening for Spain's biggest privatisation. Page 17; Lex, Page 16

Bosal, a leading European maker of car exhaust systems, is doubling US manufacturing capacity to challenge the dominance of the two main US producers, Arvin and Tenneco. Page 20

Kruppe Unde & Thyssen Rheihsahl, a joint-venture of German engineering and construction companies, signed a contract with Thailand's Songkhla Petroleum to design and build a \$2.2bn oil refinery and petrochemical complex in southern Thailand. Page 13

UK manufacturers are seeing export orders slide at their fastest rate since the last recession but the Confederation of British Industry fears skills shortages may yet demand higher interest rates. Page 9

The US trade deficit climbed to \$10.4bn in August, the highest in seven months. This year the deficit is running at an annual rate of \$114bn, compared to last year's eight-year high of \$111bn. Page 5

Olivetti is expected to finalise in the next few weeks the sale of its Olysi information technology subsidiary to Wang Laboratories of the US in a deal that could be worth as much as \$1bn. Page 17

India's central bank cut interest rates by one percentage point and announced financial reforms in an effort to boost the country's flagging economy. Page 6

Guiana bank sell-off: Guiana has completed the privatisation of its National Bank of Industry by selling its remaining stake to Republic Bank of Trinidad and Tobago for \$20m. Page 5

ADB forecasts slowdown: Asian Development Bank forecast a sharp slowdown in south-east Asian economies. Page 6

Markets

GOLD

	New York	London	Tokyo	Paris	Munich	Frankfurt	Stockholm	Madrid	New York
Over 1 yr	502.16	+104.62	5222.3	3221.0					
NASDAQ Composite	1708.51	+21.05							
Europe and Far East			3221.05						
CAC40	2000.89	+42.10							
DAX	4123.50	+98.70							
FTSE 100	3225.0	+14.5							
Nikkei 225	17,210.00	+34.42							
3-Month Treasury Yld	5.572%								
Long Bond Yield	9.81%								
Gold	4221%								

© THE FINANCIAL TIMES LIMITED 1997 No.33,428
London • Leeds • Paris • Frankfurt • Stockholm • Madrid • New York
Los Angeles • Tokyo • Hong Kong

6 770174 736135

Emu could have positive effect, says US Treasury

By Gerard Baker in Washington

The US economy and the world financial system have much to gain if European economic and monetary union is executed successfully after 1999, Lawrence Summers, the US deputy treasury secretary said yesterday.

Senior US government officials have privately expressed doubts about whether Emu would, and should, proceed as planned. They have noted the possibility that the pressure of irrevocably fixed exchange rates might lead to economic dislocations throughout the Emu bloc. Earlier this year, Mr Summers warned European governments that radical structural change would be necessary to ensure Emu worked.

But, although he repeated this caution yesterday, he said it was "encouraging to hear voices across the European political spectrum acknowledge that Emu requires structural reforms, and that Emu should push policies in that direction".

The US was not threatened by the prospect of a successful Emu, Mr Summers added. Senator Bill Frist, a Republican member of the committee, voiced widespread concern that a strong euro would produce a global shift in the currency allocations of investors and central banks away from US dollars, potentially forcing increases in US interest rates.

But Mr Summers said he was confident the dollar would remain the number one world reserve currency. The euro would take time to establish its credibility among investors, and, even when it did, the liquidity of US capital markets ensured that the dollar would remain the currency of choice.

Personal View, Page 14

tions will be out-sourced, while its front-end distribution systems will be improved.

Earnings for the quarter, before the charge was taken into account, were \$1.067bn, an increase of 14 per cent on the \$835m in the same quarter last year. Share repurchases meant that earnings per share were \$2.19, up 18 per cent, before the charge.

Mr Reed said the charge reflected "continued pressure on our margins and pricing and an increasingly competitive environment in virtually all our markets". He added: "We are responding to these conditions, which are not going away, by giving central attention to quality, and by realigning our business and processing structures to give them a global configuration."

The charge includes \$496m for staff severance, while \$383m will cover write-downs on equipment.

The bank is to consolidate its operating systems into one global system. Some technological func-

Continued on Page 16

Group will take charge of \$1bn



ABB chief executive Göran Lindahl at a news conference in Zurich yesterday. He described the job cuts as an 'aggressive response to the Asian currency turmoil'.

Picture: Reuters

ABB plans to cut 10,000 jobs as Asian problems hit home

By William Hall in Zurich and Stefan Wagstyl in London

ABB, the international electrical engineering group, plans to cut 10,000 jobs in western Europe and the US and take a near \$1bn charge to cover the costs of restructuring its operations.

The company's move is the latest in a wave of job cuts which have swept Europe as companies have responded to competitive pressures.

Göran Lindahl, chief executive, described the job cuts, equal to about 8 per cent of the workforce in the countries affected, as an "aggressive response to the Asian currency turmoil". He said many of the cutbacks would have been taken over the next three to four years but he had decided to bring them forward to accelerate ABB's local expansion in Asia and further improve the productivity of its western operations.

ABB has been one of the leading companies exploiting the emerging markets of south-east Asia and its fortunes are increasingly tied to the prosperity of a

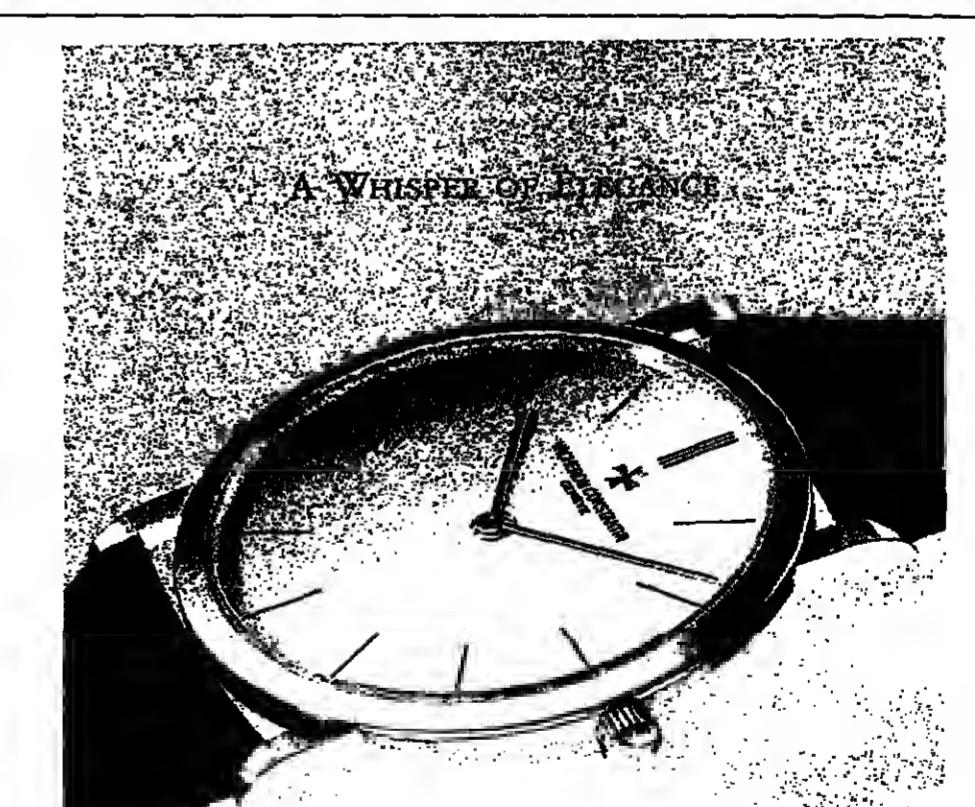
region which supplied a quarter of its \$36bn order book last year. It suffered a serious setback in September when the Malaysian government postponed the Bakun dam project, which at \$5bn was the biggest contract in ABB's history.

The company's move is the latest in a wave of job cuts which have swept Europe as companies have responded to competitive pressures.

ABB is taking a \$100m charge to cover the delay of the Bakun project and another \$100m to cover its share of the restructuring costs of Adtranz. ABB shares fell SF150 to SF12,120 yesterday.

ABB employs nearly 140,000 people in western Europe and north America, or more than four times as many as in Asia. Mr Lindahl said the Asian economic problems have reduced consumer spending and put pressure on products imported from higher-cost countries in Europe and north America.

Swinging the axe, Page 20



Barely 1.64 mm thick, a hand-wound movement beats unerringly within a yellow or white gold case's pared-down

NEWS: EUROPE

Bank dashes Italian rate cut hopes

By James Blitz in Rome

The prospect of an immediate cut in Italian short-term interest rates dwindled yesterday after the governor of the Bank of Italy said economic conditions had still not paved the way for an easing of monetary policy.

Although Italian consumer price inflation figures for October looked set to be slightly lower than market analysts had been expecting, Antonio Fazio, the bank's governor, told a parliamentary commission that he could not agree with

claims that the way was now clear to ease policy.

Appearing at a meeting of the Italian parliament's commission into the 1998 budget, Mr Fazio was asked whether the country had now entered a period of monetary stability and low inflation.

"I disagree," he replied. "In a country which has had high inflation for 25 years, you cannot say that you have entered a period of stability and low inflation after a few months."

Mr Fazio - who has kept Italian rates at comparatively high levels

in the run-up to Italy's single currency bid - also appeared to criticise the government's recent attempts to reduce spending on pensions in the 1998 budget.

He said Romano Prodi, the prime minister, still had to set out "in concrete terms" precisely what the final reductions in pensions spending would amount to. He said current pensions reductions under discussion - around 14,000m (\$2.5bn) for 1998 - were "inferior" to draft proposals set out by the government earlier this year.

"What is necessary is a range of

cuts that have a durable impact on the public finances," Mr Fazio told the commission, adding that it was "essential over time" to reduce the proportion of gross domestic product taken up by pensions spending.

Italian overnight rates were yesterday trading at around 6.81 per cent following Mr Fazio's comments, against a German repo rate of 3.3 per cent. His views on both pensions and inflation were immediately interpreted by market analysts as a sign that he would not reduce Italian interest before the end of the year.

Preliminary consumer price inflation figures for a range of Italian cities last night appeared to undermine Mr Fazio's concerns on inflation. The figures - which cover the first batch of Italian cities covered by an official monthly survey - suggest Italian consumer prices could rise from an annualised 1.4 per cent in September in around 1.6 per cent or 1.7 per cent in October.

Economists had been predicting that the final figure would jump to between 1.8 per cent and 1.9 per cent this month.

Tietmeyer warns on deals over EMU members

By Andrew Fisher

in Frankfurt

Hans Tietmeyer, president of the Bundesbank, warned yesterday that political compromise in the choice of members of European monetary union could lead to higher interest rates in the euro area.

He added that such a development could harm the economies of the countries that signed up to EMU.

Any compromises which jeopardised financial stability could also lead investors to move funds to other financial centres and currencies, he said.

The decision on EMU membership is due next May. Mr Tietmeyer said that a credible choice of participants - based only on proven and continued progress towards meeting the convergence criteria set out in the Maastricht treaty - would be respected by financial markets.

This would ease the task of fixing bilateral conversion rates between member countries.

Mr Tietmeyer said he was convinced that the euro could follow in the footsteps of the D-Mark as a worldwide investment and reserve currency, extending the role of the German currency.

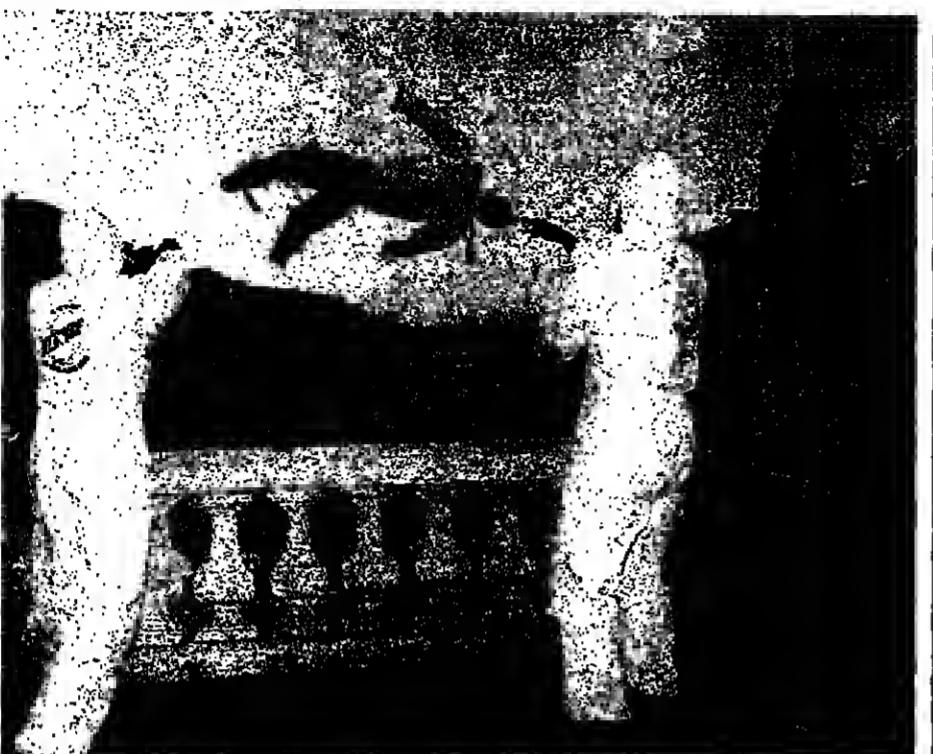
"But international acceptance cannot be decreed," he said. This would depend on confidence in the policies of the future European Central Bank (ECB) and continued economic and political harmony in Europe.

Mr Tietmeyer added that governments' efforts to co-operate in combating structural problems such as unemployment should not lead to interference with the independence of the ECB. Last week, France and Germany agreed that Eurozone countries should co-ordinate economic policy through an informal body that preserved the ECB's independence.

"Whoever encroaches on the independence of the ECB endangers the international reputation of the euro," he asserted. "Confidence in the future stability of the euro in financial markets would decline, with negative consequences for interest rates and the external value of the euro."

Mr Tietmeyer said central banks would have to follow "a credible policy of stability" to help build confidence in the euro in the run-up to EMU. Inflation must be dealt with in good time to avoid burdening the euro.

He said the latest rise in the Bundesbank securities repurchase (repo) rate from 3 per cent to 3.3 per cent had to be seen in this context. Further moves would depend on how markets and economic data developed.



Overboard: Demonstrators throw a dummy into the Seine where Algerians were killed by police in 1961. Activists claim 200-300 were killed although the official count is three

Papon trial triggers Gaullist era probe

By Robert Graham in Paris

interests of the current Socialist-led government and the left in general.

Early on in the trial, attention shifted to Mr Papon's role as Paris police chief during the latter stages of the Algerian war of independence, when de Gaulle was president of France.

Mr Papon was reminded of the savage repression of an Algerian demonstration in Paris on October 16, 1961. The official death toll was three dead in one of the most controversial incidents on French soil during the bitter Algerian struggle.

Algerian groups and opposition politicians alleged at the outset that between 200 and 300 people had died, and that some bodies were found floating in the Seine.

No sooner had the matter been raised in court - emotionally, on the 30th anniversary - than Catherine Trautmann, the culture and information minister, promised to open the state archives for 1961. If all the evidence is examined, embarrassing information could come to light of alleged official complicity in a cover-up.

Philippe Séguin, leader of the Gaullist party, has fumed against what he regards as the manipulation of the case against Mr Papon, who is accused as a Vichy official of helping to organise the deportation of over 1,500 Jews from the Bordeaux area during the German occupation.

Mr Séguin had an open letter published yesterday in *Le Figaro*, entitled "Enough! Enough!". He complained the trial had become a pretext "for two indictments - that of Gen de Gaulle and Gaullism, and of France".

Lionel Jospin, the Socialist prime minister, felt obliged to intervene yesterday to calm passions. Addressing parliament, he insisted that the Papon trial concerned a single man - not an era. Nor should it be directed against de Gaulle or undermine France's self-esteem.

However, the government's decision to open the archives is likely to complicate matters, and jurists may question whether it is just for Mr Papon, accused of crimes committed two decades earlier.

Philippe Séguin, leader of the Gaullist party, has fumed against what he regards as the manipulation of the case against Mr Papon, who is accused as a Vichy official of helping to organise the deportation of over 1,500 Jews from the Bordeaux area during the German occupation.

Mr Séguin had an open letter published yesterday in *Le Figaro*, entitled "Enough! Enough!". He complained the trial had become a pretext "for two indictments - that of Gen de Gaulle and Gaullism, and of France".

Lionel Jospin, the Socialist prime minister, felt obliged to intervene yesterday to calm passions. Addressing parliament, he insisted that the Papon trial concerned a single man - not an era. Nor should it be directed against de Gaulle or undermine France's self-esteem.

However, the government's decision to open the archives is likely to complicate matters, and jurists may question whether it is just for Mr Papon, accused of crimes committed two decades earlier.

Philippe Séguin, leader of the Gaullist party, has fumed against what he regards as the manipulation of the case against Mr Papon, who is accused as a Vichy official of helping to organise the deportation of over 1,500 Jews from the Bordeaux area during the German occupation.

Mr Séguin had an open letter published yesterday in *Le Figaro*, entitled "Enough! Enough!". He complained the trial had become a pretext "for two indictments - that of Gen de Gaulle and Gaullism, and of France".

Lionel Jospin, the Socialist prime minister, felt obliged to intervene yesterday to calm passions. Addressing parliament, he insisted that the Papon trial concerned a single man - not an era. Nor should it be directed against de Gaulle or undermine France's self-esteem.

Lammert files Airbus flight plan

Germans push towards an integrated European air industry, writes Peter Norman

The German government has identified some possible structures for an integrated European aerospace industry based on the present Airbus consortium. It also wants agreement on future joint development and manufacture of military aircraft to be part of a planned accord on reshaping the industry.

In an interview with the Financial Times, Norbert Lammert, German government co-ordinator for aerospace affairs, said Bonn expects the French government, owner of Aerospatiale, one of the Airbus partners, will have a stake in the industry "for the foreseeable future".

There would, however, be no dominant state influence over the four-nation Airbus consortium after it becomes a limited company by 1999. State and private shareholders "will have precisely the same rights", he said. "Also, the French state share in such a European company would necessarily be a minority stake, just as would those of Dasa (Daimler-Benz Aerospace of Germany) and British Aerospace," the other main Airbus partners, in the private sector.

Mr Lammert, a state secretary in the transport ministry, insisted the German government does "not have the ambition to do industry's job and define appropriate corporate structures for the industry. That would be a step backwards from what has happened in Germany.

Another possible solution would be that the Airbus partners create a holding company in which they would have stakes roughly corresponding to their existing stakes in the project. Operating companies would then be set up under the holding company for narrow bodies, wide bodies, for the A3XX, which I consider an urgent priority, perhaps for military transport and for satellite activities.

"One can imagine various structures for the industry," Mr Lammert said. "One would be an Airbus-plus solution in which there would be a new integrated Airbus system which would include additional activities. Another option would be the complete merger of the three big companies that are partners in Airbus, but excluding certain activities, such as engine making or possibly regional aircraft.

There have been suggestions of a link between an integrated European industry and Lockheed of the US following Lockheed's aban-

dgment of its own civil aircraft production and in the light of Airbus's plans to build the A3XX rival to Boeing's 747 jumbo jet.

Mr Lammert does not consider the restructuring of the European aerospace industry to be a "rejection" of transatlantic co-operation. "Rather, I see it as a necessary condition for co-operation. The European industry has not had this opportunity up to now. Instead, Europe's role has been as a subcontractor in US projects."

The German government also wants integration in the military sector. "I see agreement on the future joint development and manufacture of military aircraft as part of the accord on integrating the industry," Mr Lammert said. "This is nec-

essary because otherwise there would be speculation about a de-coupling of civil and military activities. Joint military aircraft projects would come later.

"Both in helicopters and combat aircraft, we have far greater capacity than the US and yet only a fraction of their market." Europe will be unable to have the luxury of producing three rival aircraft (the four-nation Eurofighter, the French Rafale and the Swedish Gripen) in the future. This is a luxury which not even the US can afford".

Mr Lammert was optimistic that the European aerospace industry will come together.

But the industry must act soon. "If Europe does not have a new structure for the industry by the end of the 20th century, it will have no relevant aerospace industry in the 21st century", he warned.

Model of the future: An impression of Airbus's planned A3XX

NEWS DIGEST

Yeltsin sees motion dropped

Russia's Communist party yesterday blinked in its confrontation with Boris Yeltsin and promised to withdraw a no-confidence motion in the government. The vote was to have been held in parliament today.

Genady Zyuganov, the Communist party leader, said Mr Yeltsin had satisfactorily answered most of his faction's demands during a meeting with parliamentary party leaders in the Kremlin - even though the president made clear his government would not deviate from its current economic course.

But Mr Yeltsin said he would withdraw a controversial new tax code from parliament and submit it to a commission of ministers and MPs. He also promised to hold regular talks with the two speakers of parliament and discuss economic policy with parliamentary leaders, ministers, and trade union representatives.

"Neither the Russian people, nor you, nor we need this squabble," Mr Yeltsin told the parliamentary leaders.

Senior ministers will now press parliament to withdraw the no-confidence motion completely rather than have it hanging over their heads. John Thornhill, Moscow

■ SHIPPING

Italy ordered to repay aid

The European Commission has ordered the Italian government to repay more than £12bn (\$7m) of state aid granted to the shipping sector in Sardinia because it was in breach of European Union aid rules.

Brussels objected to the terms of the scheme partly on the grounds that it was discriminatory - ship operators were eligible for aid only if they employed Sardinian seafarers - and partly because it was conditional on operators having their head office in Sardinia.

Unnotified state aid to a Spanish textile producer will also be subject to a Commission probe.

Brussels has received a complaint from a competitor in the viscose fibres sector that SNIACE in Cantabria was kept going artificially through a series of rescheduled debts.

Emma Tucker, Strasbourg

■ TURKEY

Ciller's husband charged

A Turkish prosecutor said yesterday he had charged the husband of the former prime minister, Tansu Ciller, with altering documents about the family's holdings in the US.

Over Ciller is accused of changing figures on balance sheets of a management company the family owns in New Hampshire. The GCD corporation, based in Salem, oversees their real estate holdings in the state, which include a hotel, a mall and several houses.

The prosecutor, Metin Omer, said the figures had been lowered to make it look as if the company was making less money than it actually was. He did not give the figures. Mrs Ciller dismissed the accusation as "a defamation campaign".

The charge of altering official documents carries a maximum sentence of eight years and six months in prison, the prosecutor said. Mrs Ciller, a US-educated economist, served as Turkey's prime minister from 1993 to 1996.

AP, Ankara

■ DANISH NURSING HOME DEATHS

Assistant accused of murder

A 33-year-old assistant at a private Copenhagen nursing home was accused yesterday of the murder of 22 elderly patients, 15 women and seven men, by substituting pain-killing drugs for their normal medicine.

At a preliminary examination in court the woman, who was also accused of the theft of DKr620,000 (\$92,000) from patients, denied all the charges. A magistrate later released her, indicating that the accusations were not yet fully substantiated.

A woman doctor, aged 60, who supervises the home, was also charged with manslaughter and aggravated neglect of her duties. The court banned the publication of the names of the two women and the nursing home, as is normal Danish court practice. Police said that they had investigated a total of 64 deaths at the home between August 1994 and March 1997, when the nursing assistant was dismissed.

Hillary Barnes, Copenhagen

■ SATELLITES

Europe 'may go it alone'

Europe may develop the next generation of communications satellites on its own if it is unable to strike a deal with the US or other international partners, Neil Kinnock, European transport commissioner, said yesterday.

The satellites, used to control increasingly sophisticated in-car navigation systems, will be needed to replace the current generation of military satellites operated by the US and Russia, he told the Fourth World Congress on Intelligent Transport Systems.

"My preference would be to develop a single global system with our international partners," Mr Kinnock said. "But that course could only be followed if there were genuine collective control over the system, firm guarantees that the service could not be withdrawn under any circumstances and an opportunity for European industry to compete in all segments of the market."

He said a European designed system would be designed to be compatible with any other, however. The world market for satellite navigation and positioning systems could be worth \$50bn within seven years, Mr Kinnock said.

Charles Batchelor, Berlin

■ SPANISH AIRLINES

Tariff probe nearing end

Spain's economy ministry said yesterday that its competition commission would decide in the next few weeks whether to pass on to the competition court the case of three Spanish airlines under investigation for collusion on tariffs.

"Next week the three companies are due in present their position. Then the commission will decide whether there is evidence that merits presenting a case to the court," a ministry spokesman said. Spain's flagship airline, Iberia, denies allegations that it colluded with its domestic competitors simultaneously to raise prices last April.

Spanish newspapers said yesterday that a government agency had determined that the country's three main airlines, Iberia, Spanair and Air Europa, had agreed to raise prices at the same time in violation of anti-competition practices.

Iberia said: "There was no concerted action on prices. Iberia sets its prices independently." Reuters, Madrid

■ SWEDISH ALCOHOL MONOPOLY

Court to rule on challenge

The European Court of Justice will rule tomorrow on a case which could force Sweden to surrender its retailing monopoly on wine and spirits.

The court in Luxembourg will decide on a challenge by a Swedish small-town grocer against his country's place to discourage excessive drinking. The result will also be important for Finland and Norway. Both countries support Sweden's case.

Reuters, Stockholm

Milosevic
accuses
rigging e

by Devereux in Belgrade

NEWS: EUROPE

Russian shipyard finds new ways to keep afloat

The Amur plant at Bolshoi Kamen has seen domestic orders dwindle and is banking on civilian work for its survival, writes John Thornhill

Imagine being the head of a prestigious military plant who sees his domestic market collapse overnight, who has no links with the outside world nor any inkling how a capitalist economy works, and yet remains responsible for 20,000 workers in a far-flung Russian town.

Such was the fate that befell Pavel Bely, the general director of the Amur Shipbuilding Plant, when the government cancelled all orders for nuclear submarines in 1992 and refused to pay for those that had just been delivered.

Yet, five years later, as the jovial, thickset Mr Bely strides around the sprawling shipyards at Bolshoi Kamen (Big Rock), near Vladivostok, he recounts an inspirational recovery story. His company has salvaged both its self-respect and its livelihood by winning new oil equipment orders in one of the most successful defence conversion projects in the former Soviet Union.

Once the pride of Russia's far eastern military-industrial complex, the Amur plant has just earned \$25m by building a huge steel platform, measuring 111 metres square, for a foreign oil consortium.

"Even by international standards, this is a fine achievement for Russian industry," beams Mr Bely, sporting a Tabasco sauce tie, bought on a recent trip to consult US defence conversion experts at the Pentagon.

The Amur shipbuilding plant was founded in Komsomolsk-on-Amur in 1932 and churned out 270 vessels for the Soviet Union's mighty Pacific fleet, latterly specialising in nuclear and diesel submarines. But Mr Bely says it became clear a decade ago that the plant would have to seek more civilian work as defence orders dwindled.

The plant, however, faced a big obstacle in turning itself into a cost-efficient civilian shipbuilding yard: its inland location. Such was the Soviet Union's fear of

Japanese invasion that the plant was built 560km away from the sea.

"In 1991 we had about 20,000 workers in the yard but we understood that the production of civilian vessels could not provide enough jobs for our workers," Mr Bely explains. "So we started looking for business with offshore oil developments."

Fortunately, a group of foreign energy companies was growing increasingly interested in exploiting the oil and gas fields off the nearby Sakhalin island. Under the terms of a production agreement signed with the Russian government, the foreign investors had to source 70 per cent of their material locally to help revive the depressed regional economy.

One of these consortia, Sakhalin Energy Investment, decided the best way to start production early would be to bring in a mobile drilling platform, called a Molikpaq, previously deployed in Alaska. But because of the

deeper waters off the Sakhalin coast, the consortium needed to build a giant "steel island", known as a spacer, resistant to icebergs, storms, and earthquakes, on which to place the platform.

More than 1,500 workers from the Amur plant set about the task at the beginning of the year by welding together four steel sections.

Mr Bely concedes it was a struggle for the plant's welders to adapt to new ways of working and meet the project's timetables, which triggered bonus payments. "It was difficult to persuade our workers that they should earn only as much as they worked. It was a very difficult process," he says.

But once the welders understood how much they stood to gain by hitting specific targets, Mr Bely says, there was no stopping them.

By working overtime, some welders earned up to Rbs15m (\$2,558) a month, 15 times the average Russian wage.

The yard had to buy almost all its 17,000 tonnes of

steel abroad because it was not confident that Russian suppliers could deliver on time. But Mr Bely is hopeful he can find more orders to local companies in future construction projects.

David Loran, the consortium's regional manager, says he was delighted by the end result, which should enable Sakhalin Energy to start production by 1999.

"There are a lot of people in the world who believe Russians cannot deliver on this type of project. But they finished within budget and a month ahead of schedule. The quality of the work was outstanding," he says.

Yet in spite of its latest success, the plant's future remains precarious. Mr Bely says he hopes to build as many as five to seven platforms for the first two Sakhalin development projects. But some oil companies are delaying production schedules because of legislative and tax uncertainties. The yard's workforce has shrunk to 10,000 and the company remains heavily in debt.

Mr Bely is scathing of the failure of the Russian government to support industrial enterprises. "Shipbuild-

Pavel Bely, director-general of Amur Shipbuilding, hopes to build as many as seven platforms for the Sakhalin project

Rebel deputy warns Czechs over budget

By Robert Anderson
in Prague

The Czech parliament began discussing the 1998 budget yesterday as an independent deputy warned the government it could no longer rely on his vital support.

The three-party centreright coalition, which has 100 deputies in the 200-seat lower chamber, relies on the vote of Jozef Wagner, a defector from the opposition Social Democrats.

However, he has given ever more strident warnings he will not support the budget unless he is convinced the government also has a coherent strategy for promoting long-term economic growth.

The government "should explain how it wants to lift the stagnation and where it wants to go, to show whether it has the vision and courage to ensure more than just its own survival."

Mr Wagner declared:

Such are the internal divisions of the coalition led by Vaclav Klaus, the prime minister, that it may not even be able to count on all of its 100 votes in the legislature.

The free-market ODA party held up agreement on the budget last month because it opposed a rise in cigarette taxes. Several of its deputies insist they will not vote for the budget.

The probability remains, however, that the government will be able to pass the Kcs56.6bn (\$16bn) budget plan, which envisages balancing the books by cutting spending and raising Kc1.2bn from higher cigarette taxes.

This year's budget is forecast by the government to plunge Kcs15bn into the red because of falling tax receipts, along with the impact of July's devastating floods.

Milosevic ally accuses rival of rigging election

By Guy Dimmore in Belgrade

A political crisis in rump Yugoslavia deepened yesterday, when a close ally of Slobodan Milosevic, the Yugoslav president, refused to accept his defeat in presidential elections held on Sunday.

Moimir Bulatovic, the president of Montenegro, which together with Serbia forms the federal state of Yugoslavia, called on his supporters to stage daily protests and accused his reformist rival, Milo Djukanovic, Montenegro's prime minister, of achieving victory through fraudulent means. "We cannot let this situation go on for long, without a state of law. It is leading us towards confrontation," Mr Bulatovic was quoted as saying by Serbian state television.

Several thousand people rallied outside the presidential offices to show support for Mr Bulatovic, who appears to be acting with the backing of Belgrade. Mr Djukanovic urged his own heavily armed supporters to stay off the streets. With 99.65 per cent of the ballots counted from Sunday's second round run-off, the election commission announced on Monday that Mr Djukanovic, the favourite of western governments, had won 174,176 votes and Mr Bulatovic 168,864. Final results have not been released.

Mr Bulatovic had led after the first round but fell short of the required 50 per cent majority. He accused Mr Djukanovic and police forces under his control of changing voters' lists before the second round.

"Our very clear victory

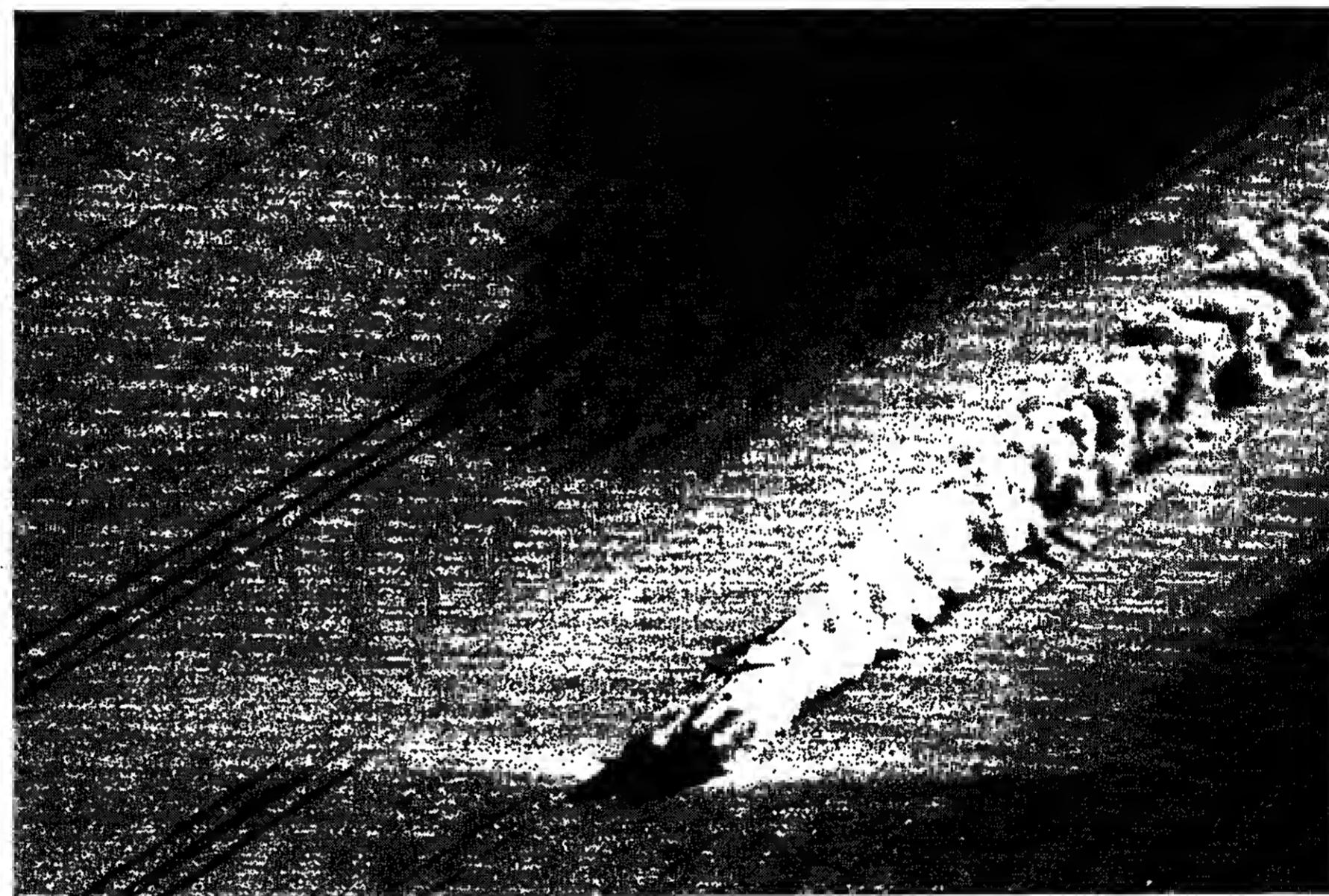
was turned into defeat by this electoral manipulation," said Mr Bulatovic.

The Organisation for Security and Co-operation in Europe, which monitored the elections, said there had been "imperfections and infractions" but that preliminary results reflected the will of the Montenegrin people.

Mr Djukanovic, once a protege of Mr Milosevic, has turned into one of his fiercest critics, accusing him of dragging Montenegro and Serbia towards financial ruin and international isolation. Mr Milosevic has suffered two major electoral setbacks in Serbia over the past month and needed a victory by Mr Bulatovic to shore up his position as federal president. Mr Djukanovic says he will fight off attempts to change the federal constitution in favour of Mr Milosevic and has brandished the threat of secession. Serbian state media have whipped up a pro-Bulatovic nationalist fervour, saying Mr Djukanovic had secured victory with the votes of ethnic Albanians and Moslems.

Diplomats in Belgrade feared a violent confrontation in Montenegro. Mr Djukanovic largely controls the police and the state security apparatus but Mr Bulatovic enjoys the support of the Serbian secret service and can call on nationalists among the Serb minority in Montenegro.

Mr Bulatovic's term of office does not expire until January 5, giving him time to take his appeals to the courts, even to the federal level, which falls under the sway of Mr Milosevic.



Our engineers have been breaking barriers for almost a hundred years.
This time it was the sound barrier.
Again.

SKF would like to congratulate the ThrustSSC team for testing our hybrid angular contact ball bearings at Mach 1. Of course, SKF has been at the forefront of rolling bearing design since the turn of the century. So our bearings run to Mach 2 or more every single day (in jet planes everywhere). Good to see someone keeping it on the ground this time.

SKF

We reduce friction
to help you move the world forward.

<http://www.skf.com>

NEWS: INTERNATIONAL

The Commonwealth gets down to business

By Michael Holman and David Buchan

A drive to boost the economic role of the Commonwealth gets under way in London today when 300 business leaders and trade and finance ministers begin a conference on ways to encourage trade and investment.

Speakers at the Commonwealth Business Forum, organised by the Financial Times and supported by the

British foreign office, include Tony Blair, the British prime minister, John Howard, the Australian prime minister, and Uganda's President Yoweri Museveni.

The two-day conference, the first of its kind, will help prepare the ground for the biennial Commonwealth heads of government summit which opens in Edinburgh on Friday.

The main theme will be "Trade, investment and development: the road to

Commonwealth prosperity".

Robin Cook, the British foreign secretary, said the Forum would deepen the Commonwealth's economic agenda. "It will let the leaders of the private sector identify what further steps businesses themselves reckon are needed to boost trade and increase investment across the Commonwealth...and allow the business leaders a chance to feed their conclusions direct to the Commonwealth leaders."

Far from being "just another executive talk-shop", the forum would forge "a direct link between business and government" and thus "the Commonwealth into genuine partnership for prosperity", said Mr Cook.

The 54-nation group accounts for 20 per cent of world trade, and includes 12 of the world's 20 fastest growing economies.

The chances of reaching a consensus on economic issues would once have been

unthinkable: "When the Commonwealth leaders last met in Britain in 1977, South Africa was one of the big issues (and) became an increasing impediment to doing any other business," said Mr Cook.

"Now the situation could not be more different - South Africa is a regional leader...not a regional pariah...and a growing number of African countries are finding that good government and a respect for the rule of

law brings economic benefits.

Mr Cook urged Commonwealth leaders to back the proposal of Renato Ruggiero, World Trade Organisation director general, for duty-free access for goods of the least developed nations of the world.

This plan was yesterday backed by President Yoweri Museveni of Uganda, who urged European governments and richer Commonwealth countries to open their doors to free trade. "How do they expect to have a free world trade regime if they don't move themselves?" he said.

But he conceded African governments could also do more to improve the investment climate by making their currencies convertible, and easing movement of people, capital and goods as well as speeding up the privatisation process, he said.

Editorial Comment,
Page 15

Kazakhstan to stay on track, says bank chief

By Charles Clover in Almaty

The appointment of a new government will not affect Kazakhstan's commitment to macro-economic stabilisation and reforms, said Urzum Dzhandosov, chairman of the central bank yesterday.

With control over the money supply, Mr Dzhandosov is the man many western investors consider the guarantor of low inflation and a stable currency in Kazakhstan, even as cabinets and prime ministers change around him.

Some westerners had expressed uncertainty over the appointment of former oil minister Nurlan Balgimayev as prime minister 10 days ago. Mr Balgimayev, while popular with foreign oil companies, was known to be opposed to privatising the oil sector, and is an "unknown quantity", in the words of one banker, in the area of wider macro-economic reforms.

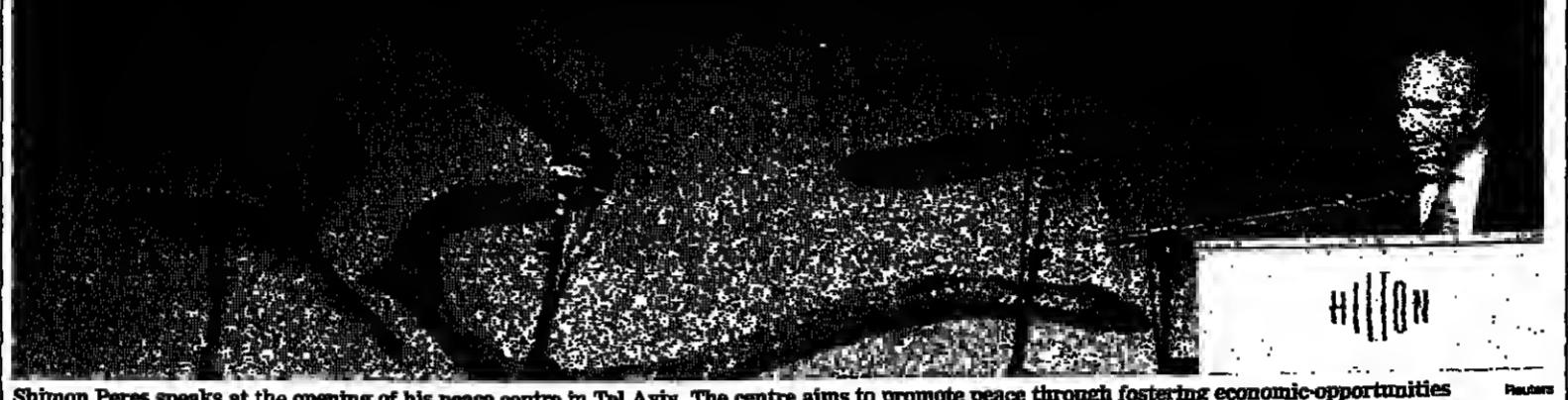
"The National Bank is quite independent in conducting monetary policy," said Mr Dzhandosov. "At least for the end of this year and next year, everything will be on track." As for privatisation, Mr Dzhandosov gave a powerful argument as to why it would continue unabated: "Privatisation revenues of roughly

\$500m have already been counted into next year's budget...this money is very important," he said. This sum is equivalent to 20 per cent of Kazakhstan's gross budget revenues.

The greatest threat to monetary stability in Kazakhstan, meanwhile, is a payment arrears crisis which various government agencies are just starting to untangle. The government has nearly finished paying off \$600m in unpaid pensions which have accumulated over the past two years, though Mr Dzhandosov confirmed that new outstanding debts were accumulating in the pension fund.

To clear all arrears by January 1, which is our goal, a transfer from the budget to the pension fund may be required," he said.

Meanwhile, according to a western economist in Almaty, the Kazakhstani government will next year start paying off a back wage bill of \$500m. "We would never contemplate another clearing operation," said Mr Dzhandosov, referring to 1994, when the Kazakh government pressured the National Bank into printing money to pay off billions of dollars of inter-enterprise arrears, which in turn caused hyper-inflation and a heavy currency devaluation by creating projects spanning



Shimon Peres speaks at the opening of his peace centre in Tel Aviv. The centre aims to promote peace through fostering economic opportunities

Mideast peace and economics 'don't mix'

By Judy Dempsey
In Tel Aviv

A top adviser to Benjamin Netanyahu, Israeli prime minister, yesterday said the role of economic forces in the peace process was "overrated and oversold" - provoking a sharp reaction from the International Monetary Fund and the World Bank.

Uzi Arad, Mr Netanyahu's foreign policy adviser, was speaking at the opening of the Peres Centre for Peace, an independent centre established by Shimon Peres, former Labour prime minister.

The centre aims to advance Arab-Israeli co-operation by creating projects spanning

the economy, education and social development.

Mr Arad's remarks appear to signal a shift in government policy. The government had often argued that promoting economic prosperity was one of the keys to stability, not only in Palestinian-ruled areas but in the Middle East as a whole. Instead, Mr Arad insisted political and military considerations were paramount.

Nevertheless, Stanley Fischer, deputy director of the IMF, insisted that economic co-operation could further the peace process. "When the peace process lags then economic co-operation can sustain it," he said.

Joseph Saba, director of the World Bank in the West Bank and Gaza, made a strong plea for freedom of movement for peoples and goods between Israel and the Palestinian Authority (PA). An implicit criticism of Israel's policies of closing its borders to block trade, travel and movement by Palestinian workers.

Israel has repeatedly resorted to economic sanctions to put pressure on Yasir Arafat, president of the Palestinian Authority (PA), to crack down on terrorism. Apart from the frequent sealing off of the West Bank and Gaza, which strangles the Palestinian economy,

income per head was 20 per cent lower in 1996 than in 1993.

Mr Arafat and Yitzhak Mordechai, Israeli defence minister, were last night expected to meet in a bid to speed up an agreement on opening an airport in the Gaza Strip.

Opening an airport would breathe life into the Palestinian economy, allowing it to trade with the outside world and reduce its dependence on Israel. It would also represent another symbol of Palestinian statehood.

Operation of the airport has been delayed, with Israel insisting it be involved in security arrangements.

Bid to sever WTO link with UN

By Frances Williams
in Geneva

World Trade Organisation governments will today be asked to make a long-delayed decision to de-link staff pay and conditions of service from the United Nations system.

The WTO secretariat, backed by independent studies, claims the move will enhance efficiency and fairness at no extra cost.

However, reservations by some leading industrialised countries, including the US, Germany, France and Britain, could again push back the decision beyond the self-imposed deadline of the end of this month.

When governments signed the Uruguay Round trade agreements in Marrakesh in April 1994, they agreed that the future world trade body would be outside the UN system and answerable only to members.

But, nearly three years after the WTO's creation in January 1995, staff pay and conditions remain governed by UN rules as they were in Gatt, the WTO's forerunner.

The WTO secretariat says these rules create unfair anomalies in the treatment of professional and support staff, especially for pensions, and lack the flexibility that would permit the organisation to institute performance-related pay and regular (as opposed to permanent) contracts which would improve efficiency.

Salaries also fluctuate according to the value of the dollar, even though all the WTO's 500 staff are based in Geneva and are paid in Swiss francs.

WTO staff, who have the wholehearted support of Renato Ruggiero, WTO director-general, and the great majority of WTO members, plan a protest demonstration today to coincide

Singapore group takes stake in Aden port

By Robin Allen in London

Singapore's PSA Corporation has thrown its weight behind the redevelopment of Aden port in southern Yemen by taking a 49 per cent share worth \$49m in Yemen Investment & Development International Limited (Yeminvest) to develop the Aden Container Terminal (ACT), the first of a three-phase \$580m programme by Yeminvest to

transform Aden into a major transhipment hub.

Yemen Holdings, owned by Saudi Arabia's Bin Mahfouz family, retains 51 per cent.

PSA yesterday signed a 20-year agreement with Yeminvest to manage and operate the terminal, which is due to be completed in March 1999. The value of the agreement at PSA is understood to be on a cost-plus basis, with an additional

fee for marketing the terminal.

The \$250m-\$280m first phase includes dredging the harbour channels to 16m and a 690-metre wide turning area; building six quays and a new transhipment terminal on Aden's onshore, plus ancillary works such as roads, a standby power plant, cranes and other terminal equipment.

The Dutch Royal Boskalis Westminster Group com-

pleted the first stage of the dredging last July. South Korea's Hyundai has started work on its \$150m sub-contract from PSA to build the terminal and quays following the main contract award to PSA last June.

According to Mr Matthias Moser, leader of the project finance team at financial advisers Deutsche Morgan Grenfell, Yeminvest needs to finance another \$150m of debt for the first stage. Some

\$35m is to be provided by commercial banks, which would be covered by the Multilateral Investment Guarantee Agency, a sister organisation of the World Bank.

A further \$65m would come from commercial banks with political risk provided directly by the World Bank under its partial risk guarantee programme. The balance would come from the International Finance Corporation, the World Bank's private sector affiliate.

However, "one of the tremendous difficulties facing the entire programme is the multiplicity of Yemeni state entities competing for a say in the project," Mr Moser said. The World Bank is understood to have allocated \$20m simply to help the Yemeni government establish one single authority with which Yeminvest can deal.



Elton John singing Candle in the Wind which yesterday became the biggest selling single in the world

Spice Girls fail to pep up music sales

By Alice Rawsthorn

Despite the popularity of the Spice Girls, Hanson and Puff Daddy, the global music industry suffered a fall in sales during the first half of this year due to an increasingly unpredictable market.

Wholesale sales of albums and singles fell 4 per cent in volume and declined by a similar rate in real value terms compared with the first six months of 1996, according to the International Federation of the Phonographic Industry (IFPI), which represents the world's record companies.

The global market has rallied in the second half, fuelled by strong sales of new albums by Oasis and the Prodigy, and the popularity of *Candle in the Wind 1997*, Elton John's tribute to Princess Diana.

However, it is not yet clear whether the non-traditional record buyers who flocked into music stores to buy the Elton John tribute also purchased other albums and singles. Record executives are still nervous about trading prospects in the approach to Christmas, the most important sales period of the year.

The sluggish first half follows a flat year for the music industry in 1996, where retail sales stalled at \$39.77bn in value terms.

During the opening months of 1997, the industry sustained lower wholesale sales in three of its five biggest markets - the US, UK and France - and suffered static sales in a fourth, Japan. Sales increased in other countries, notably Brazil and Spain, but not by enough to

counter the downturn in larger markets.

The downturn reflects the volatility of a market increasingly dependent on new releases, after a decade in which record companies benefited from consumers buying compact disc versions of favourite vinyl and cassette recordings.

Nic Garnett, chief executive of the IFPI, said music was also suffering from growing competition from the internet and products such as mobile phones and digital toys.

In Japan, for instance, teenage girls are spending more of their time and money on mobile phones, rather than music," he added.

Another difficulty for record companies is the increasingly fickle nature of the market. Many multinational music groups underestimated the appeal

of the new rap, hip-hop and dance acts now topping the charts in North America and Europe.

Meanwhile, sales of expensively promoted releases from previously bankable stars such as Aerosmith, En Vogue, Madonna and Paul McCartney have fallen below expectations.

Egypt launches raids on software pirates

By Mark Huband in Cairo

Egyptian police have seized more than 2,000 counterfeit compact discs and CD-Roms in a series of raids on factories producing discs for the country's \$18m illegal software industry.

A third argument is that a defection by the WTO would hinder broader UN reforms and, more specifically, could upset the delicate compromise between the US administration and Congress over conditions for payment of US arrears in UN contributions.

In an unusual deal, the Egyptian government in August agreed to raid software pirates in return for a commitment from Microsoft, the world's leading computer software manufacturer, that it would contract out production of Arabic versions of its

software to Egyptian companies.

Microsoft has now licensed one Egyptian company, Media Egypt, to replicate the Arabic version, which have until now been imported from Germany. Domestically produced software packages such as Windows 95, which retailed at £2450 (\$32) as an import, will retail at £275 when the company starts production in December.

Written warnings to Egyptian companies using illegally copied software have been ignored in 50 per cent

of cases, leading to preparations to prosecute high-profile illegal users.

According to the Business Software Alliance, which represents the industry's interests, pirated computer programmes now account for 88 per cent of software sales in Egypt.

"In Egypt, companies in the banking, petroleum and service industries are using pirated software," said Ashok Sharma, the BSA's director for the Middle East, who is now planning legal action against several Egyptian companies ignoring warnings. He said offenders included large companies using hundreds of computers.

The BSA calculates the extent of piracy by subtracting the number of licensed software users from the number of computers produced or imported into the country.

Mr Sharma estimates that companies are on average saving \$200 per computer by using pirated software. Microsoft maintains that pricing levels are not a major influence on the scale of piracy.

"There really is no correlation between the price of the software and how high the level of piracy is," said Sharon Baylay, Microsoft's regional business manager for Africa and the Middle East.

The main issue is that people are trying to make money from the customers' lack of knowledge. We haven't dropped our price with regard to the piracy issue. The BSA and Microsoft believe the majority of users are unaware that copying software is illegal.

However, elements of the Microsoft strategy have involved price reductions. Egyptian academic institutions have been provided with software by arrangement with the Ministry of Education, which can be legally copied up to 20 times, amounting to an equivalent 50 per cent price reduction according to the company. In addition, the Egyptian government recently reduced customs duty on imported software to 5 per cent.

State drops

Canada trade

Argentina

Clinton

on gas

NEWS LINES

RECORDS

TRADE

INVESTMENT

INDUSTRY

TELECOMS

POWER

INDUSTRY

Nigeria
threat to
gatecrash
summit

Record US trade gap with China

By Nancy Durnin
in Washington

The US trade deficit climbed to \$10.4bn in August, thanks largely to a record trade gap with China only days before Chinese President Jiang Zemin visits Washington.

The overall deficit is the highest in seven months, partly because of a decline in aircraft sales, a modest rise in the cost of crude oil and increased imports of capital goods and electrical supplies. This year the deficit is running at an annual rate of \$114bn, compared to last year's eight-year high of \$111bn.

China leapfrogged Japan as the leading trade deficit nation with the US. The August trade gap with China rose by 9.5 per cent to \$5.2bn, while that with Japan fell by 12.3 per cent to \$4.53bn, the department said.

This is particularly significant with the US-China summit looming and trade a key item on the agenda. Beijing was hoping to placate US sentiment with the dispatch this week of a trade mission - expected to buy about 30 Boeing aircraft and infrastructure equipment - but these purchases will have no impact on the trade figures for some time to come.

The overall deficit will do little to reassure Congress that new free trade pacts that President Bill Clinton hopes to negotiate will do much to improve the trade figures. The US also accumulates

lated trade deficits with both of its partners in the North American Free Trade Agreement - \$1.6bn with Canada and \$1bn with Mexico. The US deficit with Canada rose by 30.2 per cent to \$1.57bn, while the deficit with Mexico nudged up by 0.5 per cent to \$929m.

The US trade surplus with Central and South America, where the US hopes to negotiate a regional free trade pact, rose from \$4.66m in July to \$8.93m in August. The cumulative surplus for the region amounted to \$4.5bn in August compared with \$1.9bn during the same period in 1996.

Most analysts attributed the widening gap with China to a seasonal surge of imports of toys and Christmas decorations. But the climb this year for August is the steepest yet, said Mr Andrew Szamoszegi of the Washington-based Economic Strategy Institute.

"The largest dollar amount in China's exports to the US has been in the area of electrical equipment and electronics," said Mr Charles McMillion of MGB Information Service, a Washington consultant.

"Everybody has a deficit with China now but other countries' exports are growing better than ours," Mr Szamoszegi said. It was partly due to the fight in Congress each year over renewing China's Most Favoured Nation trading status.

NEWS DIGEST

Clinton to talk on gas targets

US President Bill Clinton will today spell out his administration's position on climate change, and almost certainly specify the targets for the curbing of greenhouse gases that Washington will accept.

While Mr Clinton will be refining his position till the last moment, most experts expect he will call for stabilisation of greenhouse gas emissions at 1990 levels by 2010, possibly with two years' leeway either side.

The administration, under huge pressure from domestic lobbyists to avoid committing itself, has also considered more distant target dates - or even none at all.

The president will also spell out a strategy for securing the approval of a deeply reluctant Senate for participation in an international accord on climate change, which may result from the Kyoto conference in December.

The president's position is almost certain to be denounced by the European Union as too unambitious, and at the same to attract strong criticism from US lobbies for going too far.

Bruce Clark, Washington

■ IMF TARGET

Argentine fiscal deficit down

The Argentine government fulfilled International Monetary Fund targets with a fiscal deficit for the month of September of \$279.1m, bringing this year's accumulated deficit to \$2.84bn.

The deficit is more than \$360m below the IMF's nine-month target and bodes well for an expected country investment upgrade. Argentina is currently rated non-investment, below Ecuador.

Part of the better than expected showings is due to a one-off Brady Bond buy-back, also a step in the right direction, say analysts, towards managing Argentina's \$10bn annual debt management schedule. The results also calm concerns over heavy fiscal spending ahead of elections on Sunday.

Andrea Campbell, Buenos Aires

■ IMPORTS SURGE

Canada trade surplus falls

Canada's August trade surplus fell to C\$1.4bn (\$1.0bn), its lowest level since May 1994, as demand for imports continued to outpace growth of exports.

Exports reached C\$25.2bn in August, up 0.4 per cent on July, while imports climbed 1.5 per cent to C\$23.8bn, the government reported yesterday.

Exports and imports both reached record levels in August, but imports grew more quickly as a surge of business investment strengthened demand for foreign industrial goods as well as machinery and equipment.

The trade gap also narrowed with improved consumer confidence, which was reflected by a 0.8 per cent increase in Canada's September composite index, also announced yesterday. The index measures performance in 10 key economic sectors, including manufacturing, retail sales, the housing market and business and personal services.

Scott Morrison, Vancouver

■ MASSACHUSETTS ANGRY

State drops UBS contract

The Massachusetts state treasurer, Joseph D. Malone, has ended the state's \$120,000-a-year contract with Union Bank of Switzerland, which has been accused of shredding Holocaust-related documents.

Massachusetts has paid UBS about \$120,000 a year since 1992 for a line of credit for its short-term borrowing. In a letter to the bank, Mr Malone said: "Your bank's callous and unsympathetic actions have victimised again the families and survivors of the world's cruellest crime against humanity."

The treasurers of California and New York City also have taken actions against the Swiss bank.

Union Bank of Switzerland's office in New York City said the shredding was an isolated act of one employee, who has been fired.

The State Department believes Swiss banks and the Swiss government have responded well to diplomatic efforts, publishing the names on dormant accounts and contributing more than \$70m to a fund for victims of the Holocaust. It has asked California to lift its moratorium on investments with Swiss institutions.

A.P. Boston

مكتبة من المجلة

NEWS: THE AMERICAS

Fresh twist in browser wars as Reno seeks to impose fines of \$1m a day

Daggers drawn against Microsoft

The future of Microsoft may rest on a few bracketed words in a 1995 anti-trust settlement, words at the centre of the US Justice Department's renewed charges against the software industry leader.

On Monday, Janet Reno, the attorney-general, announced that the government would seek record fines of \$1m a day against Microsoft for its alleged violation of the 1995 "consent decree".

Capturing a wave of anti-Microsoft sentiment that is sweeping through the computer industry, where the software group's control over software standards is increasingly resented, Ms Reno attacked Microsoft's business tactics.

Microsoft, she said, was "unlawfully taking advantage of its Windows monopoly to protect and extend that monopoly and undermine consumer choice".

Specifically, Microsoft is accused of forcing PC manufacturers that pre-install the widely used Windows 95 operating system to also install Microsoft's Internet Explorer on PCs before they are shipped to customers.

Installing the competing program from Netscape Communications is a fiddly process. Moreover, the Netscape software sells for about \$50 while Microsoft does not charge extra for its Internet Explorer.

Not surprisingly Microsoft's share of the browser market is rising fast - up from 30 per cent three months ago to 35 per cent, according to Microsoft's own estimates.

The Justice Department's complaint would seem to be about the so-called "browser wars" - the bitter rivalry between Microsoft and Netscape for leadership in internet access software. Indeed, the charges are believed to have been prompted by a Netscape complaint to antitrust regulators.

Yet far more is at stake. The new charges go to the heart of Microsoft's long-standing strategy of expanding and improving its Windows operating system.

"A fundamental principle at Microsoft is that Windows gets better and makes the PC easier to use with each new version," said Bill Gates, chairman and chief executive. "Today people

want to use PCs to access the internet. It would be a great disservice to our customers if Microsoft did not enhance Windows with internet-related features."

Declaring that Microsoft would vigorously defend its practice of adding new features to Windows, Bill Neukom, general counsel, said that the 1995 consent decree explicitly allowed Microsoft

to do so. The settlement stated: "Microsoft shall not enter into any licensing agreement in which the terms of the agreement are expressly or impliedly conditioned upon the licensing of any other... product (provided, however, that this provision in and of itself shall not be construed to prohibit Microsoft from developing integrated products)."

The bracketed phrase was hard won in negotiations with the Justice Department, Mr Neukom said. Now a federal judge will have to decide the precise meaning of the words. Microsoft is contending that its internet browser is an integral part of Windows. The Justice Department views them as separate products.

To the average PC user, Internet Explorer appears, like any other application program, to be a separate product. It carries a different name and has its own "icon" on the computer screen. Yet Internet Explorer can be configured as the "interface", or opening view of Windows. Moreover, the next version of Windows, due out next year, will fully integrate the two programs.

While the Justice Department's case rests on this narrow issue, it could have far-reaching implications for Microsoft, its competitors in the software industry and for consumers. If the Justice Department wins its case, consumers may be forced to purchase browsers separately from PC operating systems. It is difficult to see

how this would benefit PC users. However, Microsoft's competitors, in particular Netscape, have a lot to gain. If Microsoft is forced to "unbundle" Windows and its browser, Netscape's ability to compete will be enhanced.

Now a federal judge will have to decide the precise meaning of the words. Microsoft is contending that its internet browser is an integral part of Windows. The Justice Department views them as separate products.

Justice Department officials stressed that they are "not taking sides" in the battle between Microsoft and Netscape.

The issue of "integrated" browsers may not be the end of Microsoft's problems. Joel Klein, head of the Justice Department's anti-trust division said his department was conducting a "wide-ranging investigation to determine whether Microsoft's actions are stifling innovation and consumer choice".

The danger for Microsoft is that consumers - as well as its outspoken industry critics - will turn against the company.

Editorial Comment, Page 15

Louise Kehoe



Microsoft chairman Bill Gates: under pressure

AP

The euro.
It's all about commitment to our clients.



More likely than not, the euro will become reality in 1999. Where will you be then? With ABN AMRO Bank, we hope. Because, even as we speak, ABN AMRO Bank is in the final stages of preparation for the introduction of the new currency. Significant investments have already been committed and a network of 1,200 offices is in place throughout Europe. All of which means that we're ideally positioned to help you make the most of the much-anticipated euro.

the euro



ABN AMRO • The Network Bank •

NEWS: ASIA-PACIFIC

Cut in rates accompanies India reforms

By Krishna Guha in Bombay

India's central bank yesterday cut interest rates by one percentage point and announced wide-reaching financial reforms in an effort to boost the country's flagging economy.

These include deregulation of interest rates, reform of the debt market and a big increase in the amount Indian banks can borrow on the international market.

Analysts said the reforms were "positive" - in line with India's tradition of gradual reform rather than "big-bang deregulation".

"The credit policy is better than we thought it would be," said Sankar Dey, chief executive of Pergine Securities. "I do not see what more the RBI can do."

Unveiling India's "busy season" credit policy, Chakravarti Rangarajan, governor of the Reserve Bank of India, said the economy was in "satisfactory" shape - in spite of "sluggish" industrial production and "concern" about exports.

He said foreign exchange reserves had risen by \$3.7bn since March, fuelled by strong capital inflows. He said the economy would rebound in the second half - assisted by reforms which would "expand the lendable resources of banks and reduce the cost of funds." He said the measures were also "steps towards" full currency convertibility.

The RBI yesterday announced a two percentage point cut in the cash reserve ratio - the proportion of funds which must be deposited with the central bank - injecting Rs96bn (\$2.6bn) into the banking system. It will pay an extra Rs3.3bn in higher interest on the remaining cash reserve.

From today, India's banks will be free to set interest rates on term deposits with a maturity of 30 days or more. They will be allowed to borrow or invest up to 15 per

cent of their tier one capital on the international money markets. Mr Dey said deregulating term deposit rates was a "big move. You can't deregulate lending while you subject deposits to a whole series of controls."

The RBI also scrapped restrictions on the amount a bank can invest in a single infrastructure project and allowed banks to provide bridging loans for the first time. General purpose foreign investment funds will now be able to invest in Indian government paper. The RBI announced a new 28-day treasury bill and eased restrictions on banks repurchasing bonds sold to their customers.

The RBI also unveiled a raft of technical measures to help exporters, including cheaper financing of export credits and greater freedom to use hard currency earned overseas. The move is expected to usher in greater competition among India's banks - putting pressure on margins and threatening the profitability of banks with big overheads.

Indian banks are notoriously reluctant to lend to small and medium-size companies. Mr Rangarajan said banks were already investing in corporate debt. But he said the RBI would ensure the "availability of credit" by instructing banks to set out clear lending criteria.



Japan's economic package fails to excite

By Paul Abrahams in Tokyo

The days leading up to the latest package aimed at rekindling Japan's economy were full of sound and fury. Politicians from the ruling Liberal Democratic party competed and contradicted each other publicly on their ideas to kick-start the economy. But when the new policies were announced yesterday, they appeared to signify very little at all.

The disappointment was palpable: the stock market plunged, while the bond market, which had been spooked in recent days by the possibility of a fiscal loosening aimed at stimulating the economy, recovered lost ground.

"Expectations of what the package would deliver were so low that it was quite an achievement on the part of the LDP to disappoint the market," said Richard Jerram, senior economist at ING Barings in Tokyo.

The main criticism was the lack of detail. The LDP

said it would attempt to boost the property market by freezing or abolishing land holdings tax and introducing measures making it easier to securitise real estate loans. It would also try to help business by trying to cut corporate tax. But there was no indication of the timing of the changes, their scale, or whether they could actually be achieved.

"There were no numbers. You just had a set of proposals," said Michael Hartnett, senior economist at Merrill Lynch in Japan. "It was astonishingly short on specifics," agreed Robert Feldman, chief economist at Salomon Brothers in Tokyo.

"The administration is committed to reducing the role of the state and maintaining fiscal austerity.

"But at the same time there appears to be a special fund for small struggling businesses, accelerated public spending, support for the agricultural sector, and early wage hikes for public sector workers." Such elements underlined the continuing importance of micro-political influences on policy.

Upper chamber elections are due in July. Measures to support the agricultural economy should bolster the LDP's political support; accelerated public works programmes should help the construction sector, which is one of the LDP's main financial beneficiaries; and early public sector pay increases should keep the LDP's

socialist allies reasonably content within the government coalition, explained Mr Feldman.

The question is whether the politicians and bureaucrats can fashion a meaningful compromise package in time to make a difference to the economy this financial year. The timetable is short. The proposals must first go to the LDP's coalition partners, then ratified by the Diet before December 12 when the latest session closes.

Mr Hashimoto must come up with something to show President Bill Clinton at the Apec summit in Vancouver which starts on November 24. The Japanese government must be seen to be doing something to boost domestic demand and reduce the country's ballooning trade surplus with the US.

Probably, the government's opportunity to rescue the economy this financial year is past. Japan's leaders must now wait to see if the stalled economy drifts in

Japan's economic package

- Bring 1998 public works forward to this year, with payment delayed until next year
- Try to abolish securities transactions tax
- Try to freeze or abolish land holdings tax
- Review regional tax on fixed assets and land sales
- Try to cut corporate tax
- Enact supplementary budget to assist farmers
- Ease rule on creating companies to securitise real estate loans
- Broader availability of tax credits for housing purchases
- Report land transactions except facts, rather than ahead of deal
- Deregulate prices of telephone calls
- Ease rules on foreign ownership of broadcasting and KDD International calls
- Ease rules over trucking fees

recession. If it does, there and bureaucrats are forced to act. Editorial Comment, Page 15

Bearish sentiment in the territory's stock market is compounded by regional devaluations

Asian clouds drift nearer HK safe-haven

Hong Kong's post-handover stock market peaks now seem a distant memory amid some sharp falls and anxiety about the impact of regional currency crises.

Fears of higher interest rates and the costs of the territory's currency peg have pushed the Hang Seng index down 9 per cent this week. Its close yesterday was more than 25 per cent below its August best. London dealers said the volume of trading yesterday in the Hong Kong dollar was the highest all year.

The HK dollar, which has been pegged to the US dollar at a rate of HK\$7.80 since 1983, suffered jitters, testing a support level of HK\$7.75. Yesterday one-year money market rates jumped from 9 per cent to 10.75 per cent.

Economists cite broader concerns about Hong Kong's economic prospects and its safe-haven status.

"We have revised down

our growth forecast to below 5 per cent from 5.8 per cent for 1998, reflecting our less optimistic view," says Dong Tao, senior economist at Schroders.

He cites factors ranging from concern over interest rates to a downturn in retail and tourism, which is vulnerable to devaluations across south-east Asia. With the economy dominated by property and banking, the rise in money market interest rates is now seen affecting corporate earnings and growth.

There is increasing pressure for banks to raise prime rates and this is adding to concerns about the property sector," said Archie Hart, director of equities at RZW (Asia). "The market is reacting to a rapidly increasing risk of earnings being hit quite badly."

Bearish sentiment has been compounded by the impact of devaluations else-

where in the region and the costs of maintaining the peg to the US dollar, the linchpin of the financial system. "No one seriously thinks the peg is about to go," says the managing director of one investment bank, citing political commitment in Hong Kong and Beijing, and

the robust currency board system. "But defending the link, in terms of higher interest rates, is costly for the market."

Despite the sharp market falls, the Hang Seng's 8 per cent decline since January is much more robust elsewhere in Asia," says the managing director of one investment bank. "But international investors have lost confidence in Asia."

This was underlined by this week's decision by Barron Biggs, a managing director of Morgan Stanley, to reduce his portfolio weighting for developed markets in Asia, including Hong Kong, from 2 per cent to zero.

Hong Kong's government has played down the impact of the regional upheaval, arguing that with more than 80 per cent of GDP now coming from services, competitive devaluations in regional manufacturing economies will have limited impact. But it admits to concerns in the tourist sector.

Tung Chee-hwa, Hong Kong's leader, has put priority on increasing the supply of housing, an urgent task he argues, if the territory is to maintain its competitiveness and avoid social tensions. He has set his administration a goal of building 85,000 new homes a year from 1999.

It is a bold target. But even if it fails, a net increase could result. Given the importance of the property sector, the key question is the impact this will have on prices.

Analysts are divided, with Michael Green at Salomon predicting further gains and Dong Tao at Schroders forecasting a 20 per cent fall in mass residential prices. But all are agreed on the stakes involved. "If you knock the lack of supply prop from the market, there is not much else holding it up," says Archie Hart at RZW. Currencies, Page 25

Thai cabinet passes decrees

By Ted Berdecker
in Bangkok

Thailand's cabinet yesterday gave its final approval to a set of emergency decrees which set up a framework for a restructuring of the country's creaky financial system, but made little headway in solving the political stalemate preventing their implementation.

Last night, Prime Minister Chavalit met leaders of Thailand's politically influential military amid talk of a curfew as demonstrations continued outside Government House.

Army leaders later said they would not carry out any such measures. The government issued a statement pleading for patience and accusing "a third party" of instigating the demonstrations.

The passage of the decrees did little to help support the baht, which fell to record lows both onshore and off-

shore. In Bangkok, the baht closed at Bt36.67 to the US dollar compared to Bt37.87 on Monday, while offshore it fell to Bt39.70 from Monday's level of Bt37.87.

Traders worried about politics after most cabinet members submitted their resignations and coalition party leaders could not reach agreement on remaking their implementation.

The decrees, drawn up by experts from the World Bank, amend the Commercial Banking Act and the Finance Business Act to allow the central bank to intervene in institutions more quickly.

They also establish a Financial Restructuring Authority and an Asset Management Corporation to oversee rehabilitation or liquidation of the country's 88 suspended finance companies. Two other decrees bolster the role of the government-operated depositor and creditor insurance scheme.

NEWS DIGEST

BJP survives state vote

India's Hindu revivalist Bharatiya Janata party emerged physically bruised but politically unscathed yesterday from a violent confidence vote in the state assembly of Uttar Pradesh, India's most populous state.

The BJP, with only 175 seats in the 422-seat house, clung to power after winning support from a last-minute split in Congress party ranks and backing from independent MPs. It was aided by an opposition walkout after the pre-vote session descended into a mêlée of punches and missiles in the assembly.

The vote in one of India's most politically volatile states was forced after the Bahujan Samaj party, which represents India's lowest caste Dalits, angrily dissolved at the end of an already fractious seven-month alliance with the higher-caste BJP.

BSP leaders tore up the alliance, claiming the BJP had begun "mistreating" Dalits once known as "Untouchables" - in the month since it assumed the leadership of the state government, which the two parties had agreed to rotate every six months. BJP hailed its victory - in a vote of 222-10 thanks to the walkout - as a significant political boost, leaving the Congress party to reflect on a setback in the state which it had monopolised in the 1970s and 1980s.

Mark Nicholson, New Delhi

ADB REPORT

'Slowdown to run into 1998'

The Asian Development Bank yesterday forecast a sharp slowdown in south-east Asian economies lasting well into 1998 as a result of the regional currency crisis.

"The defining element of today is uncertainty because the crises are still ongoing," said Dilip Das, an economist at the Manila-based bank. He said gross domestic product growth for the region would fall from 7.4 per cent last year to between 4.9 and 5.7 per cent this year, and down to between 4 per cent and 5.5 per cent in 1998. The figures represent a significant climbdown from the ADB's previous projections of 7.3 per cent and 7.5 per cent for 1998.

Mr Das was speaking at a symposium in Manila which is expected to form the basis of the ADB's influential Asian Development Outlook to be published next year.

High interest rates in Thailand, Malaysia, Indonesia and the Philippines, together with postponements in critical infrastructure projects would contribute to the slowdown, he said. This would be most pronounced in Thailand where GDP growth would drop to 1.6 to 1.9 per cent this year.

Justin Marozzi, Manila

PHILIPPINE INVESTMENT

Foreign ownership eased

President Fidel Ramos of the Philippines yesterday increased the foreign ownership limit in local investment houses from 40 per cent to 60 per cent in a move to improve the financial sector's competitiveness.

Mr Ramos said the new legislation would provide "more guarantees to foreign investors that they have a free hand in determining where they can best sink their fund for maximum profitability".

News of the liberalisation failed to prevent another bearish day on the stock market. Its index fell 1.1 per cent, breaking the 2000 points barrier to close at 1993.89.

Investment analysts welcomed the news but said a more serious commitment was necessary to pass the comprehensive tax reform package, which is on the verge of agreement in Congress and would put the country in a sound fiscal position.

Justin Marozzi, Manila

BANGLADESH A NEW ERA FOR GROWTH AND INVESTMENT

CONFERENCE
5-7 NOVEMBER 1997, Dhaka, Bangladesh

Organized by the
Ministry of Finance
The Board of Investment
of the Government of Bangladesh

With the support of:
Asian Development Bank
BIMAN BANGLADESH AIRLINES
Your Home in the Air

Supported By:
ERD and BOI

To facilitate the participation of a wide range of organizations, attendance at this conference is free of charge to international delegates. Places are limited and early registration is strongly recommended.

Please register me for the Bangladesh - A New Era for Growth and Investment Conference

I would like to receive further information about the Bangladesh - A New Era for Growth and Investment Conference

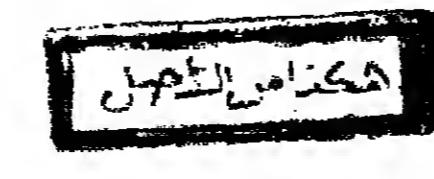
I will attend the inaugural dinner on Wednesday, 5 November 1997

I would like to join the BIMAN development complex site tour on Friday, 7 November 1997

Postcode _____ Country _____
City _____
Fax _____ Tel _____
Type of Business _____

Data Protection Act: The information you provide will be held on our database and may be used to keep you informed of our, and our associated companies' products, and for related third party marketing.

FT Conferences, Maple House, 149 Tottenham Court Road, London W1P 9LL, UK
Tel: (+44) 171 896 2626 Fax: (+44) 171 896 2697 E-mail: info@pcos.com



هذا من العمل

FINANCIAL TIMES WEDNESDAY OCTOBER 22 1997 *

Private Banking. Made by Deutsche Bank.

Private Banking has a new standard.

There is a strength that comes not only from size. It is a strength that comes from the highest standards of personal service and worldwide experience in financial markets. Deutsche Bank's traditional, tailor-made approach to private banking, backed by the financial strength of the Deutsche Bank group, is now available to our Private Banking Centres in 28 countries around the world. That's why private banking has a new standard worldwide.

Deutsche Bank



Private Banking Centres in:

Amsterdam · Bahrain · Bangalore · Barcelona · Berlin · Bologna · Buenos Aires · Cairo · Calcutta · Chandigarh · Cologne · Colombo · Como · Düsseldorf · Frankfurt am Main · Geneva · Guernsey · Hamburg · Hong Kong · Islamabad · Jakarta · Karachi · Kuala Lumpur · La Coruna · Lahore · Lecco · Lisbon · London · Lugano · Luxembourg · Madrid · Majorca · Manila · Marbella · Miami · Milan · Modena · Monte Carlo · Montevideo · Mumbai (Bombay) · Munich · New Delhi · New York · Paris · Porto · Rio de Janeiro · Rome · Salzburg · São Paulo · Sarasota · Seville · Singapore · Stuttgart · Taipei · Turin · Valencia · Vicenza · Vienna · Zaragoza · Zurich

Ministers to review plan for Liffe development

By Norma Cohen and Samer Iskander in London

The government has ordered a review of the planned construction of 63,000 sq m of new space for the London International Futures and Options Exchange in the City of London, just two days before the local authority was to consider granting approval.

The availability of the site at Spitalfields owned by the Corporation of London, the municipal authority for the City, was a key factor in persuading Liffe against moving to new premises at Canary Wharf in London's Docklands.

Yesterday, Tower Hamlets, the local authority which contains Spitalfields, expressed its disappointment at the decision. It said the government had had the full planning application since the summer.

The Department of the Environment, Transport and the Regions said an order had been served on Tower Hamlets "to prevent them from making a decision without allowing the government to examine all the proposals". There had been fierce local opposition to the plans and the government wanted to review them because of the size of the project, it added.

The new site is part of a plan by the Spitalfields Development Group, a private body, to develop a mixed-use site consisting of 99,000 sq m of new office space. The City of London Corporation, freeholders of the site, had leased it to SDG.

Leading pensions seller is rebuked

By Christopher Brown-Humes in London

Prudential, the UK's biggest pensions group, was sharply criticised by the main City of London watchdog yesterday for not clearing up its pensions mis-selling cases fast enough.

The Securities and Investments Board said it was "deeply concerned" by the "serious shortcomings" in the Prudential's conduct of its pensions review.

The rebuke follows the company's failure to meet a deadline for resolving its most urgent mis-selling cases by the end of September.

It has nearly 70,000 mis-selling cases overall - more than any other provider - but has only resolved 22,500.

The public reprimand is a serious embarrassment to the group, not least because its previous chief executive, Mick Newmarch, once claimed it had hardly any exposure to the scandal.

The Prudential is the only pensions provider regulated by SIB rather than the Personal Investment Authority. SIB cannot fine companies but it can criticise them publicly in a calculated assault on their reputations. The last time it did this was in 1994 when it criticised Standard Life.

SIB said the Prudential "has failed... to exercise the requisite due skill, care and diligence required of it in its conduct of the pensions review... it has placed too much faith in its line managers and their reassurances."

Prudential said it "very much regretted" what had happened.

But it had taken action, including bringing in management consultants, extra staff, and a new project leader to speed things up. It insisted it was making every effort to meet its final deadline of March 31 1998. The company has made a £450m (£729m) provision to cover compensation.

More than half a million people may have been mis-sold a personal pension in the late 1980s and early 1990s, many being wrongly advised to leave generous occupational schemes. Some industry analysts fear the scandal could cost up to £2bn.

Liffe said yesterday it was still confident planning consent would be granted and the delay would be minimal. An official at the exchange said: "The government's decision is not unwelcome, as it means that serious consideration will be given to our planning application at a senior government level." A long delay, however, could prompt Liffe to re-examine a rival proposal for a site in Canary Wharf, in the former east London docklands.

The choice of the Spitalfields site in December last year was believed to have been heavily influenced by concessions granted to Liffe by the Corporation of London. These include an undertaking by the corporation to re-acquire the site should Liffe decide not to proceed with the new building at any time before December 31 2001.

Defections by large institutions are gradually eroding the City's standing as London's financial hub.

Last year Citibank, the US bank, chose to move its headquarters to Canary Wharf.

Earlier this year it was followed by BZW, the investment bank recently put up for sale by Barclays Bank.

Existing tenants at Canary Wharf also include Morgan Stanley and Credit Suisse First Boston, both of which have been expanding their office space in the area.

Super-SIB, the beefed-up regulator of the UK financial markets, also decided in recent weeks to establish its headquarters in the redeveloped docklands.

'Bonding' effort by party of opposites

By Liam Halligan in Eastbourne

A family holiday may not be everyone's idea of perfect harmony, but William Hague, the opposition Conservative party leader, yesterday took off his tie and rolled up his sleeves for what he hopes will be the two-day seaside break that re-unites his party.

The trouble was that even the act of taking off his tie caused consternation among the Conservative MPs gathered for the "bonding" session in the south coast resort of Eastbourne, evoking memories of bitter leadership battles and a thumping election defeat. One MP noted that the group was split between those wearing jackets and ties and those who were wearing jumpers.

Mr Hague soon asserted himself, creating a decidedly informal atmosphere among colleagues assembled for his opening speech. "You are all aware," he told them, "that for some in the media, the very idea of Conservative MPs spending two days together is a novelty."

Beyond the jokes though, Mr Hague ensured that yesterday and today his parliamentary peers are imbued with serious messages. Developing the "tolerance" theme of the recent party conference in the north-west England seaside town of Blackpool, he said: "I want us to listen to people from all walks of life, teachers, young people and our ethnic minorities... people to whom we have traditionally not listened enough."

Dismissing the government as "without principle or conscience", he told his charges to "bounce on Labour's every mistake" in the House of Commons.

Both days combine formal lectures - on, among other things, social and economic change and the art of opposition - with smaller group sessions on issues such as media handling and image projection.

But many senior party figures have declined the Eastbourne outing. Former prime ministers John Major and Sir Edward Heath were not present, and Nicholas Soames, former armed forces minister, refused to attend "on principle".

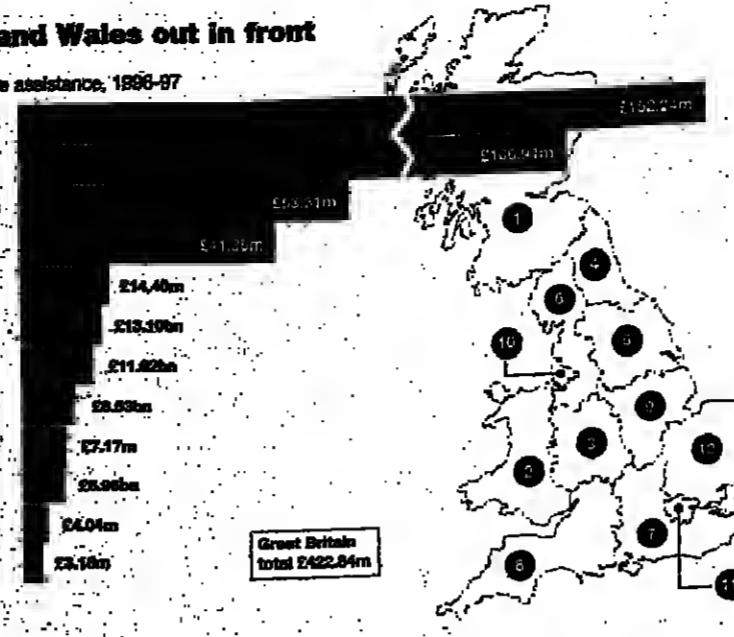
A code is planned to stop areas outbidding each other in the battle to attract foreign projects

Refereeing the regions in fight for investment

Scotland and Wales out in front

Regional selective assistance, 1996-97

1. Scotland
2. Wales
3. West Midlands
4. North-east
5. York & Humberside
6. North-west
7. Scotland
8. South-east
9. East Midlands
10. Merseyside
11. London
12. East



A voluntary agreement would satisfy those in the English regions demanding change. "I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

the voluntary agreement

would satisfy those in the English regions demanding change.

"I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

It is questionable whether

NEWS: UK

Employers' group survey highlights interest rate dilemma as exporters report squeeze

Plea to clarify policy on single currency

By Robert Chote and Robert Taylor

UK manufacturers are seeing export orders slide at their fastest rate since the depths of the last recession, but the Confederation of British Industry fears skills shortages may yet demand higher interest rates.

The latest quarterly survey of manufacturers by the employers' organisation underlines the dilemma which the Bank of England faces in setting interest rates. Sterling's strength is punishing exporters and encouraging import penetration, but shortages of skilled workers threaten upward

pressure on inflation. The CBI accompanied the industrial trends survey with a plea to the government to end the confusion about its policy towards the single European currency.

Adair Turner, CBI director-general, said last night he hoped the government would not rule out UK participation in 2001 or 2002. He added that employers accepted that the UK could not join in 1999 or 2000, but wanted the government to accept in principle that it "wished to be part of a successful Euro".

The pound rose again yesterday as expectations of early participation in the

single currency faded, further tightening the screw on the export sector. Over the coming four months, manufacturers expect prices to be more of a constraint on exports than at any time since the spring of 1981.

CBI economists said that exporters were struggling to stay in the overseas markets they had won by sacrificing profit margins. But the National Institute for Economic and Social Research warned that an expectation that the strength of sterling would not persist "will delay the point at which exporters are forced to face up to the high exchange rate, but not put it off indefinitely".

Skills shortages are a greater barrier to increasing factory output than at any time for nearly eight years,

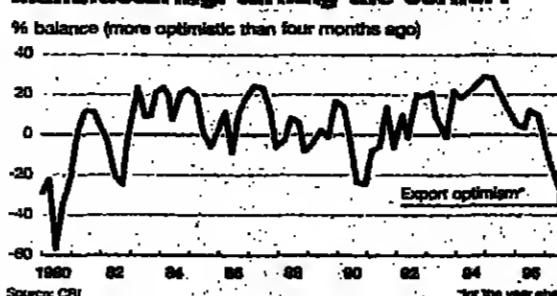
Sterling rose three pence to DM2.9184, well above the DM2.50 to DM2.60 which the CBI believes is sustainable, and the DM2.50 or less at which the institute believes it would be safe for sterling to enter monetary union.

The CBI said yesterday that interest rates should remain on hold. "But a rise may prove necessary if inflation in wages takes hold and the domestic economy continues to grow strongly," said Andrew Buxton of the economic committee.

Skills shortages are a greater barrier to increasing factory output than at any time for nearly eight years, the survey showed. The proportion of businesses reporting spare capacity also fell to 45 per cent, from 54 per cent in July's survey.

Manufacturers report that output growth has picked up a little in the past four months. Business confidence rose a little, even though domestic demand rose at its slowest this year.

Manufacturing turning the corner?



Source: CBI
For the year ended

Union chiefs dismayed over Emu uncertainty

By Robert Taylor in London

Trade union leaders expressed dismay yesterday at the possibility that the government might rule out British participation in European economic and monetary union for the lifetime of the present parliament.

John Monks, general secretary of the Trades Union Congress, said

the government would be making a "grave error" that would destroy jobs, discourage inward investment and end the government's bid to play a leadership role in Europe. "I think a prolonged absence from the Euro will be harmful to British jobs," he said.

Ken Jackson, general secretary of the AEEU engineering union, said he was "devastated" by the possibility of the UK not joining

Emu before the next election. "I know from my talks with companies over recent weeks that this will cost thousands of jobs in the British engineering industry," he said. "It would mean relegating the UK to the fourth division in Europe alongside Greece and Portugal. The prime minister should say we intend to join Emu and become a major player in Europe."

Peter Lilley, Treasury spokesman for the opposition Conservative party, attempted to embarrass the Treasury by asking the governor of the Bank of England to investigate whether reports in the Financial Times and The Times about changes to the government's Emu approach had created a "false market".

Referring to recent gyrations in share prices and currencies, his letter to Eddie George said: "No one investing in London's financial markets can be confident that the value of their assets is not subject to political manipulation."

In Strasbourg, Theo Waigel, Germany's finance minister, implied that even if Britain wanted to join Emu in 1999, it would not be able to because sterling would not have been a member of the European exchange rate mechanism for two years.

UK NEWS DIGEST

Call for tighter rules for BSkyB

Don Cruickshank, the telecommunications regulator, yesterday urged tighter obligations on British Sky Broadcasting, the satellite television company, to ensure that it sells programmes on fair terms. Mr Cruickshank, director-general of Ofcom, called for BSkyB to be barred from using its sports and movie channels to force cable companies and distributors to supply its other channels. Mr Cruickshank, who will step down next spring and has advocated a number of measures to ensure fair competition between BSkyB and cable companies, made his remarks to a European cable conference in London. Although he has no direct responsibility for programming on BSkyB or cable channels, which is regulated by the Independent Television Commission, Mr Cruickshank's call could influence a forthcoming government review of regulation. There have been growing pressures on BSkyB from regulatory bodies. The European Commission has been inquiring into BSkyB's contract to supply programmes for the British Digital Broadcasting service next year. John Capper

RAIL SAFETY

Drivers' claim prompts probe

An investigation into safety at one of the UK's busiest train companies began yesterday after some of its drivers said they were in danger of falling asleep at the controls because their shifts were too long. The Health and Safety Executive is looking into allegations that drivers with Connex South Eastern, owned by French transport group Compagnie Générale des Eaux, are having to work excessive hours after new rota were introduced in the summer. More than 600 drivers with the company - which runs trains from the capital to south-east England - now regularly work 10-hour shifts. Connex rejected claims that the new shift patterns were dangerous. It said drivers' working week had been agreed with Railtrack, owner of the rail system's infrastructure, in the summer in accordance with safety regulations.

OIL SPILL

Sea Empress compensation settled

The battle for compensation for the Sea Empress oil spill off the south Wales coast in February last year was settled yesterday. The International Oil Pollution Compensation Fund, a United Nations offshoot funded by oil companies to deal with tanker incidents, decided the scheme and the tanker's owners should pay for 100 per cent of losses suffered by local businesses and residents - up to a total of £50m (\$61m). The total amount available to claimants, mostly in tourism and fishing in the area has been increased from 75 per cent of costs. A massive clean-up was staged after the Sea Empress ran aground off Milford Haven, spilling 70,000 tonnes of crude oil, killing seabirds, seals and other marine life. A report found 1,400 jobs were lost as a result of the disaster, which cost local tourism and fishing an estimated £30m. Juliette Jowit

GOVERNMENT

Role of press officers probed

A House of Commons committee is to investigate the constitutional implications of the government's attempt to exert tighter control over civil service press officers. The new public administration committee, chaired by Labour MP Rhodri Morgan, is to consider if recent government requests for press staff to "argue their case" with journalists is consistent with pledged freedom of information legislation. There has also been concern at the departure since May's general election of press chiefs from seven government departments. There was speculation that Jonathan Haslam, once a press secretary to former Conservative prime minister John Major, resigned as head of information at the education department over a "party political" press release. Liam Halligan

SOCER VIOLENCE

Police forces urged to co-operate

Jack Straw, the home secretary, yesterday called for co-operation between European police forces to ensure that hooligans do not wreck next summer's soccer World Cup in France. Mr Straw, who was in Paris to meet his French counterpart Jean-Pierre Chevenement, wants expertise to be pooled to ensure the scenes before and during England's recent qualifying game in Rome - when police used batons in clashes with fans - are not repeated. He is bringing together police chiefs from all over Europe at a seminar in the UK early next year.

Reskilling urged to tackle crisis in engineering

By Simon Tappett in London

Ministers should establish a system of "mature apprenticeships" for those aged over 25 to tackle the shortfall of 5,000 engineers which threatens to undermine UK manufacturing competitiveness, the Engineering Employers' Federation said yesterday.

The scheme, matching the existing modern apprenticeships for 16 and 17 year olds, should be financed with cash from redeployed redundancy and social security payments, the federation urged.

The call follows a survey of MPs carried out by the Harris Polling company, to be published this month. It shows that more than four in five MPs endorse the idea that funding for over-25s should be available for those wishing to reskill and undertake apprenticeships in engineering, manufacturing or construction.

Of the 166 MPs questioned, more than 90 per cent of Labour and Liberal Democrats backed the proposal, along with just over 50 per cent of Conservatives.

Ann Bailey, head of education and training at the EEF, said the government should switch social security funds from redundancy to reskilling.

"Social security money

Last year in South Humber Bank, UK, one of the wonders of technology collided with one of the wonders of nature and something wonderful happened.

Nature survived.

The largest combined cycle power plant in Europe was under construction.

Unfortunately, it was on a site adjacent to a feeding ground for migratory birds.

Fortunately, the company doing the construction was ABB. You see, ABB is one company that's not only committed to the business of electric power generation, it's also committed to the preservation of the environment.

And it's a commitment that stretches from ABB's senior management all the way through to its subcontractors on the construction site.

Which is why during the months between September and March, construction on the plant, which might have alarmed the migrating birds and prevented them from feeding, was abruptly stopped.

The power plant, which is representative of modern power plant technology (highly efficient with minimal impact on the surrounding environment), was finished only after the birds had completed their annual migration through the area.

A fact that made English environmentalists very happy. Not to mention the birds.

INGENUITY AT WORK



INFORMATION TECHNOLOGY

Internet access · Alan Cane

An eye on the mains chance

A gas and electricity group is working on ways to use electric cables instead of phone lines to transmit data into homes

The day when you simply plug your computer into the mains wall socket for power and information came a little closer this month.

Norweb Communications, telecommunications arm of the UK gas and electricity group United Utilities, has been experimenting with ways of transmitting information over electrical cabling for the best part of a decade.

Last year a group of its customers were credited with a world first when they were able to make domestic phone calls over the coaxial power lines that connect their homes to the local substation. That experiment used a variation on the cordless telephone standard CT2; it demonstrated chiefly that while the technology worked, it still had some way to go before it could be offered commercially.

Two weeks ago, however, Norweb and its partner Northern Telecom, the Canadian equipment manufacturer, unveiled a technological breakthrough in delivering internet data over power lines which it hopes will be the basis of a commercial service within two years. Market trials serving about 200 homes are expected in the north west of the UK early next year.

The announcement created huge interest, chiefly because it opened the prospect of a low cost and effective alternative to British Telecommunications' "local loop", the final connection between the exchange and the home or office. Ownership of the local loop gives an incumbent operator a substantial advantage in warding off new competitors.

For the moment, however, the Norweb and Nortel breakthrough applies only to internet data; the transmission of voice and video will have to wait for further refinements of the technology.

The essence of the breakthrough is a technique for ensuring that the data gets through irrespective of

whatever else is happening on the line. Electrical cables are hugely noisy and turbulent, a horrible environment for the complex combinations of electrical pulses which constitute data messages.

Internet data is conveyed to the electricity substation by any one of a variety of means - optical fibre, coaxial cable or twisted copper wires.

The internet signal is injected into the power cable after it leaves the substation and transported into the home by the modulation of a high frequency carrier wave imposed on the much lower mains frequency.

Each substation serves between 150 and 250 homes. The data signal is extracted from the power line by a filtering unit set close to each domestic meter. It is then delivered to a personal computer via conventional coaxial cable.

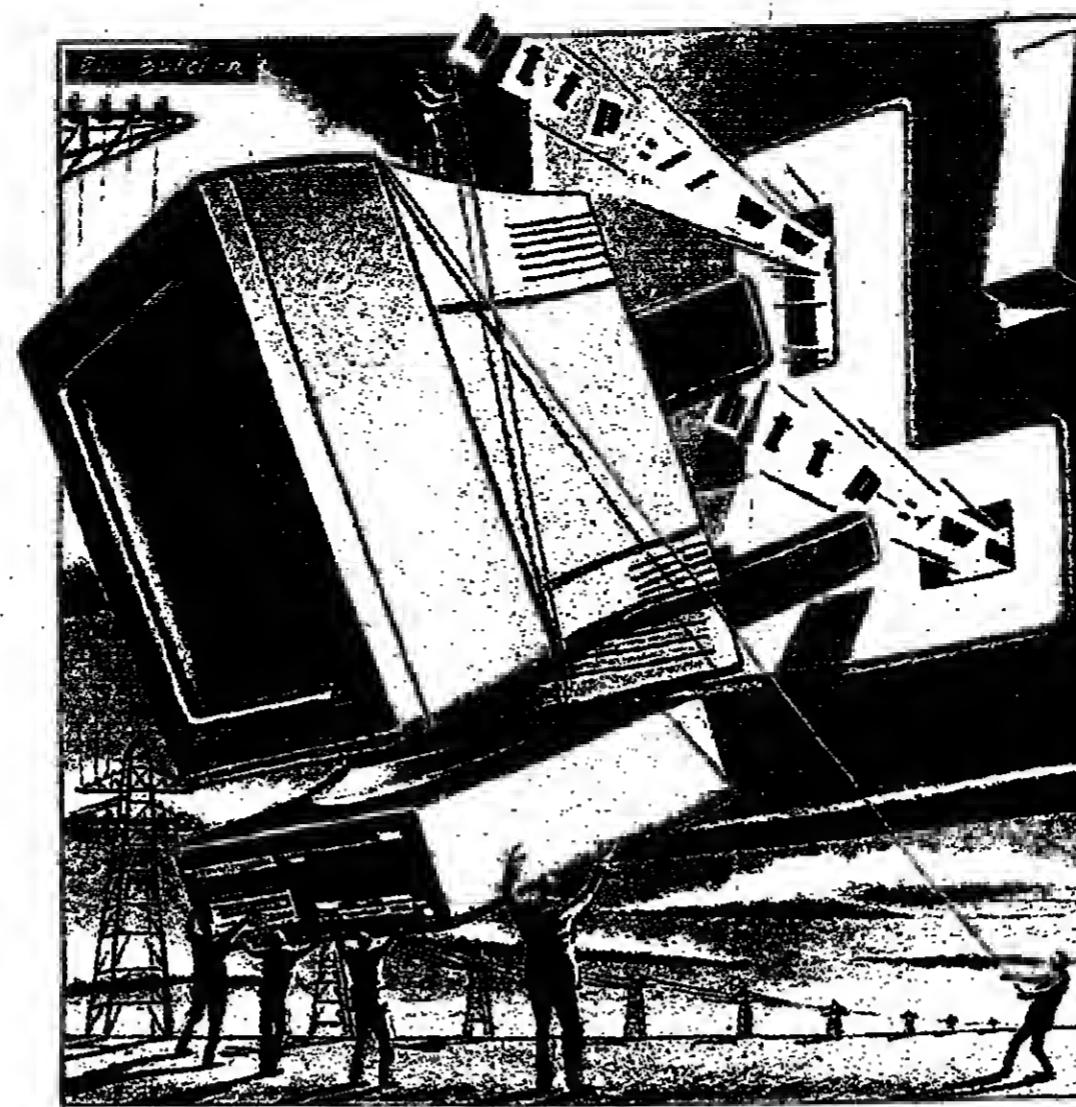
For the moment, Norweb is using a special printed circuit board or card in the PC to handle the internet data. When the system is produced in volume, the data will be delivered to a stand-alone "black box" capable of being plugged into a PC, or other devices such as television sets, network computers and games consoles.

One possibility would be a flat screen embedded in a kitchen worktop through which recipes could be retrieved from the Internet.

According to Norweb and Nortel, the system solves three problems that are hindering the take-up of internet in the home - access to the home, data transmission rates and capital cost. They argue:

- Access to the internet through the existing electricity supply offers permanent on-line connection for virtually everybody with the potential for lower charges.

- The technology enables data to be transmitted at rates of more



than 1m bits of information a second, nearly 10 times faster than ISDN, the fastest technology available for domestic use today.

It has to be pointed out, however, that the speed of the internet is rarely a function of the access mechanism - it is usually the speed of the host computers that determine how quickly information can be down-loaded. Norweb's down-loading demonstration used information from an off-line server rather than from the internet itself.

- Investment costs for the electricity companies are low while customers would be expected to pay only £200 or so for the "black box".

There are limitations, however. Mains electricity has a frequency of 50 cycles per second; to transport the amount of data in an internet signal, the carrier wave must have a frequency of at least 1m cycles per second. At this frequency, mains wires will behave like a radio antenna and emit a radio signal capable of interfering with other domestic appliances such as television sets, home com-

puters or music systems. The answer is to keep the power down to a few millivolts.

How does such a delicate signal get through the maelstrom of 240 volt mains power complete with unpredictable "spikes" or surges caused by the switching on and off of domestic appliances?

Norweb and Nortel are coy about the exact methods involved but it seems to involve a combination of "spread spectrum" technology - where the data is spread over a number of frequencies to ensure that some part of the signal gets through - and retransmission. Internet data is transmitted in "packets", each with its own address. If some are lost during transmission, they can be sent again.

The partners reckon that the combination of a permanent, flat-rate internet connection will make possible the delivery of CD quality audio, video clips, animation and high-speed gaming and video-conferencing services.

They also point out: "The emerging potential of the internet to transmit voice is also expected to

be an important driver as this technology reaches the stability and robustness of a managed service".

Norweb and Nortel are not claiming their new technology is a complete answer to internet access. It occupies, they say, the middle ground between speed and cost: fast enough for domestic use, cost effective enough for operators to generate a return on their investment.

It will be marketed chiefly in Europe and the Asia Pacific region. Differences in electrical power distribution mean it will not prove cost effective in the US.

The idea is to build small but very fast multiple processors on the same chip, and use powerful software, called compilers, to look at applications and see which parts can be run in parallel. The compiler then "feeds" the software code in parallel to the multiple processors on a Merced chip.

Although Merced can run PC applications, Intel is not about to dump its existing 32-bit Pentium line. "The IA-64 is not a replacement for the IA-32

A glimpse of a super-chip

Intel has revealed the first details of a four-year-old project to develop a new family of high-end microprocessors that will deliver supercomputer-like performance. But do not expect to see these chips in a desktop system in a bit line," says Bob Colwell, the chief microprocessor designer for Intel. "IA-64 is focused at the high end. We don't see any performance slowdown for IA-32; the performance has not topped out and is nowhere near hitting performance walls."

Nathan Brookwood, senior analyst at Dataquest, the market research company, says: "Existing PC software will run faster on the Pentium line than on Merced-type microprocessors. There are about 150 PCs running 32-bit software, Intel cannot turn its back on that kind of installed base."

Yet it was enough to show that the Merced microprocessor will be radically different from anything on the market at present.

The project aims to introduce microprocessors using 64 bits of information, a product family that Intel calls IA-64. This compares with 32 bits for current Intel Pentium microprocessors, or IA-32.

With 64 bits, Intel microprocessors can be used to power mainframe-type computers and run heavy-duty operating systems needed by large corporations.

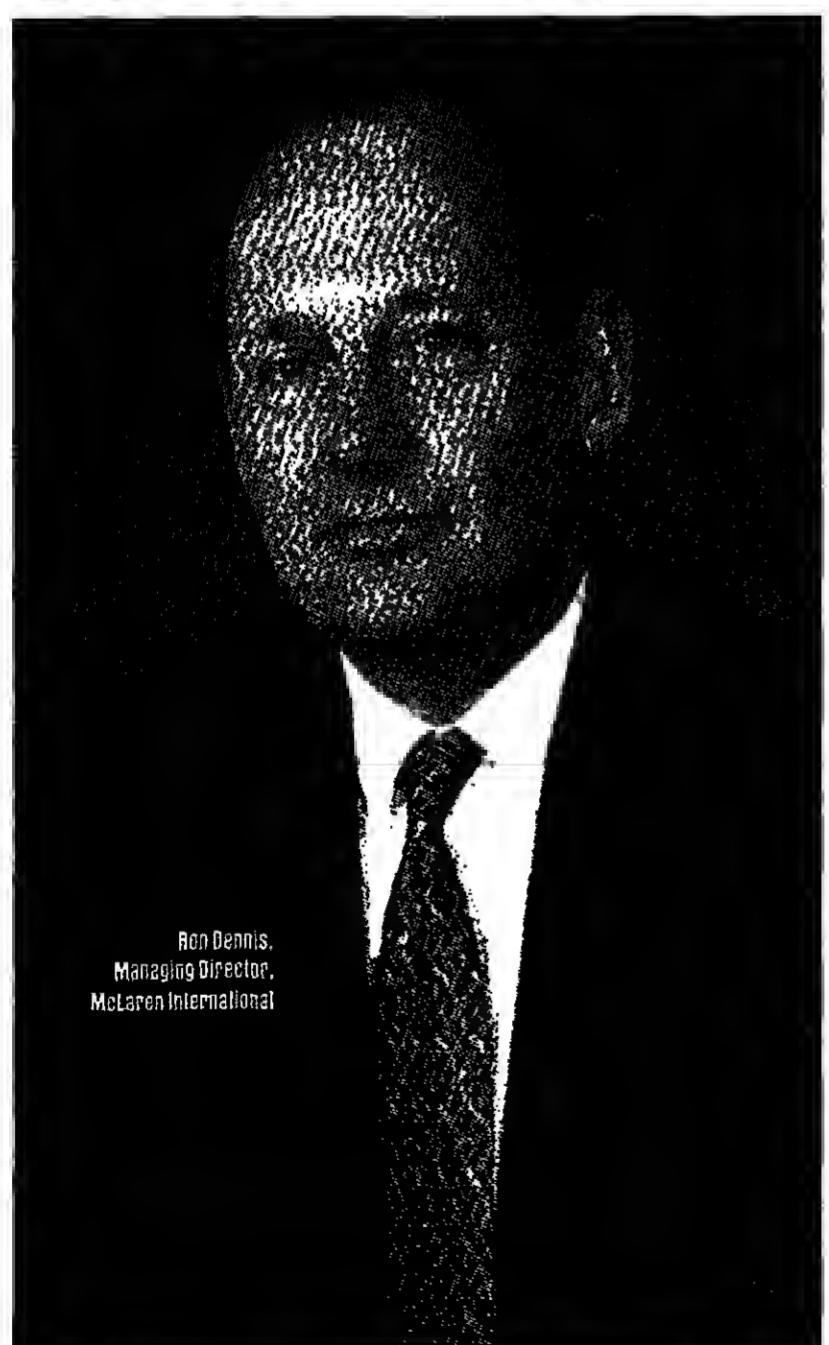
To achieve high speeds, Merced microprocessors will run software programs in parallel rather than in a sequential fashion. Intel calls this technology "explicitly parallel instruction computing", or EPIc.

The idea is to build small but very fast multiple processors on the same chip, and use powerful software, called compilers, to look at applications and see which parts can be run in parallel. The compiler then "feeds" the software code in parallel to the multiple processors on a Merced chip.

According to Mr. McCarron, there is a huge amount of information about Merced that Intel did not reveal. In the interests of good showmanship, the company left the conference audience wanting more.

Tom Foremski

Software Winner



Ron Dennis,
Managing Director,
McLaren International

McLaren is one of the winningest teams in Formula One history. Since 1966, McLaren has won seven Constructor's World Championships, nine Driver's World Championships and more than 100 Grands Prix. Not to mention three Indianapolis 500 wins, the LeMans 24 hour endurance race and five consecutive Can-Am sports car titles.

West McLaren Mercedes

"To win consistently, you have to have the best. That's why we've teamed up with Computer Associates," says Ron Dennis, Managing Director for McLaren International. "Processing our engine and race data efficiently and intelligently is crucial and CA is helping us approach it in an entirely new manner."

Under a technology partnership, the West McLaren Mercedes Formula One Team and CA are developing an innovative new solution that gives the racing team's engineers the ability to easily assess and analyse the Formula car's performance data.

Built around CA's Unicenter™ TNG™, the program can monitor the telemetry data that the race car transmits to the pits while it's racing. Everything from throttle response to brake pressure to even the G-forces exerted on a driver. TNG then displays the data through its award-winning 3-D Real World Interface™.

"I have a favorite saying, that is, to come in second is to be the first of the losers," says Ron Dennis. "At McLaren we're interested only in winning and we associate ourselves only with winning companies. With Computer Associates and McLaren, we have two winning companies sharing a common goal and common partnership."

Faster route to web sites

The world wide web has sometimes been dubbed "the world wide wait" by users frustrated by delays and lengthy download times. However, a new service concept called cache management, pioneered by Mirror Image, a Stockholm-based start-up, aims to ease the problem by changing the way information is handled on the internet.

Mirror Image's system, a "black box" which it is marketing to large internet service providers, is designed to speed access to web sites, particularly those physically located in North America, by storing web content locally on huge Terabyte servers.

The system uses intelligent caching techniques at two levels. When a request for a web page is received by an ISP it is filtered through a sophisticated cache router in the ISP's network. If the web page requested is already stored locally it is forwarded immediately; in the event of a cache "miss" the request passes to a regional Terabyte server where the content of all requests made to each participating ISP is held, providing far greater cache content.

If the web page is not found in either cache, then the request passes to the original source in the usual way. On delivery, that page is copied by the cache router, expanding the cache and benefiting the next person requesting it.

*Mirror Image, Sweden: tel 50625000
www.mirror-image.com*

Memory in a small space

A solid state memory system with capacity of 86GB per sq cm - several times more than is possible using current hard disks - has been developed by Professor Ted Williams at Keele University in the UK. Backers of the system say it has applications for computer and processor memory - especially small palmtops where space is at a premium - for credit cards and smartcards, and for high security banknotes. The high data-density substrate used

Watching brief



Floppy as the preferred storage medium comes from Japan's Sony and Fuji Photo Film companies.

They have jointly developed the HHD, a new 3.5in floppy disk system with a 200MB storage capacity - double that of Iomega's market-leading RAM disk, but using the computer's processor, would measure 3cm x 3cm x 1.5cm. Production costs are expected to be less than \$30 for a unit of this size.

Commercial aspects of the development are being handled by Mike Downey of Cavendish Management Resources.

CNR UK: tel (0171) 636 1744, fax (0171) 636 5639, e-mail cnr@cmruk.com

CAVR, UK: tel (01932) 616417, fax (0171) 753 0606.

Big capacity floppy disk

The number and types of storage device continue to multiply. The latest attempt to outdo the old 3.5-inch



Scanning in fine focus

Face-up scanning: a digital scanner designed to provide clear images quickly from books and journals without damaging them, has been launched by Bell & Howell. Previously, even if the spine of the book was pressed down, print near the inside gutter could be blurred or distorted in the imaging process. Bell & Howell's 25,500 Filemaster Book Scanner, (above) holds the book face up while a sensor detects the distance to each page, adjusting the focal length to compensate for page curvature. Image processing eliminates distortion in the gutter area.

Bell & Howell, UK: tel (01784) 251234, fax (01784) 580413, e-mail enserm@mpg.bellhowell.com

but their imperfections became all too obvious when enlarged or printed.

True photographic quality images required a hefty investment in a digital camera costing from £1,000 upwards. But, just in time for Christmas, digital camera manufacturers are launching higher definition machines.

These machines, such as Epson's PhotoPC 600 camera, boast 1,024x768 pixel images rather than the 640x480 which has been the de facto consumer standard to date.

Epson's new digital camera, which is expected to cost about £2,000, is much more like a standard 35mm SLR machine and features a digital zoom, built-in colour liquid crystal display and the ability to output photographs directly to a television or monitor, enabling it to be used as a presentation tool.

Epson (UK): tel (01422) 267144, fax (01422) 267144, e-mail epson@epson.co.uk

Cards with speedy chips

As use of smartcards grows worldwide, increasingly sophisticated applications are placing greater demands on chip performance. This is spurring research into smartcard chips with higher memory capacity and no loss of transaction speed.

One promising technology is Ferram (ferroelectric random access memory), which offers speeds 20 times faster than existing EEPROM technology with up to 10 times the memory capacity. It also uses only a fraction of the power of any other memory technology.

Motorola and Matsushita Electronics have announced a joint research and development project to produce the next generation of chip technology for smartcards, based on Ferram rather than EEPROM.

Motorola (France): tel (01) 355 566408, fax (01) 355 566274, e-mail www.mot-sps.com;

Matsushita (Japan): tel (03) 58227093, fax (03) 58227093, e-mail otaku@er1.mec.mti.co.jp

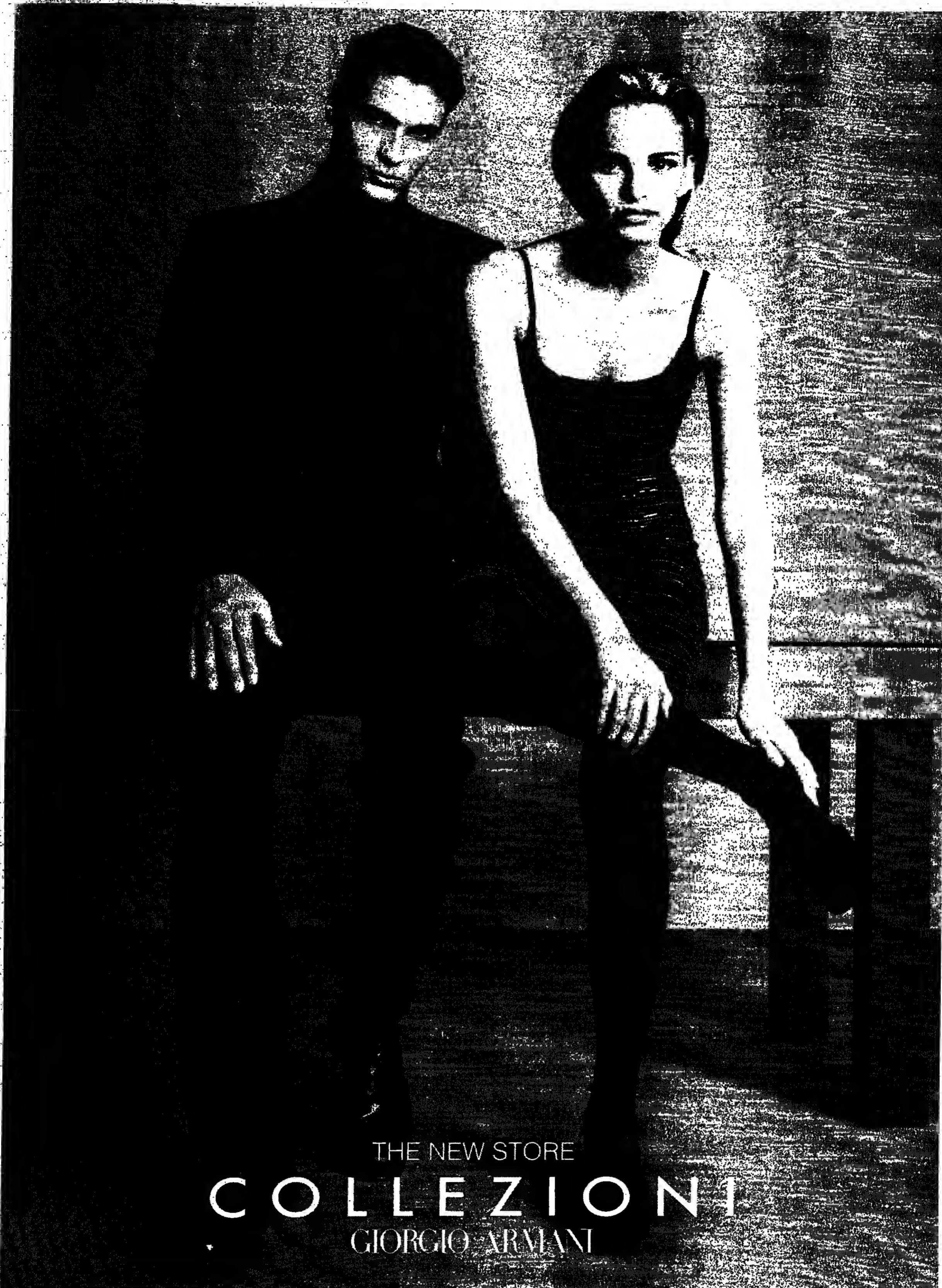
Compiled by Paul Taylor and Andrew Baxter. Information can be sent via e-mail to Infotech.Page@FT.com

COMPUTER ASSOCIATES
Software superior by design.

هذا من العمل

FINANCIAL TIMES · WEDNESDAY OCTOBER 22 1997 *

11



THE NEW STORE
COLLEZIONI
GIORGIO ARMANI

FEATURING THE COMPLETE "WHITE LABEL" COLLECTIONS BY GIORGIO ARMANI

DAYWEAR EVENINGWEAR SPORTSWEAR KNITWEAR OUTERWEAR SHOES ACCESSORIES
FOR MEN AND WOMEN

43-44 NEW BOND STREET, LONDON

PART SEVEN OF A 12-PART SERIES PUBLISHED ON WEDNESDAYS AND FRIDAYS

THE GLOBAL COMPANY

Global Alliances Hand in hand around the world

When even a rival can be a best friend

Stefan Wagstyl explains how companies can form links to avoid the risk and cost of acquisitions and the slow process of building businesses from scratch

The proposed co-operation agreement between British Airways and American Airlines, which has held the attention of competition authorities in the US and Europe for more than a year, is only the most dramatic example of the growth of corporate alliances.

Increasingly, companies are seeing alliances as an alternative to the risk and expense of acquisition and the slow process of growing businesses from scratch. Alliances come in many forms, ranging from distribution pacts – including those between Coca-Cola, the US soft drinks group, and its bottlers – to equity mergers such as last year's \$90bn (£55bn) tie-up in pharmaceuticals between Switzerland's Sandoz and Ciba to form Novartis.

While cross-border direct investment is expanding rapidly, acquisitions and especially alliances are increasing even faster, according to David Ernst, the leader of McKinsey's global alliance

practice. He estimates the number of such agreements is rising at 20 per cent a year and will continue to grow, especially in developing countries, where multinational companies seek local partners to help establish themselves.

Alliances have long been part of the corporate armoury, notably in oil and mining, where companies learnt in the 19th century to share risks by taking stakes in each other's projects. Later, manufacturers such as Coca-Cola and Unilever, the Anglo-Dutch group, struck local distribution and production deals around the world. High-technology companies must be struck from a position of strength. A company must have patents to use as "bargaining chips".

But many groups believe the gains outweigh the losses. Judy Lewent, chief financial officer at Merck, the US drugs group, says:

"The beauty of a joint venture is the elimination of the risk and elimination of an acquisition premium. The downside is the complexity of managing the venture and having to share the pie."

Alliances come in several types:

- Technology sharing. As the costs of developing new technology rise, the incentive increases to buy innovations from other groups, using licensing agreements. But rather than attempt to put a price on a half-developed product, some technological leaders often prefer to pool resources by exchanging innovations with peer companies. Hewlett-Packard has scores of such agreements with companies

including International Business Machines of the US, Siemens of Germany, and Japan's Hitachi Canon, the Japanese optics and electronics group, is also a veteran alliance-builder. Ryuzaburo Kaku, its honorary chairman, says in a recent Harvard Business Review article that such alliances must be struck from a position of strength. A company must have patents to use as "bargaining chips".

Many companies have responded by trying to

How Hewlett-Packard gets the best out of alliances



Hewlett-Packard, the US electronics group, has technology-sharing agreements with scores of companies around the world. David Logan, the company's corporate development director, sets out HP's alliance-making rules:

- Be specific about what you want. Never go to a company and say "We get or wait. Let's find something we can do together."
- Start with a narrow alliance and broaden it later.
- Always look for an early success.
- Make sure that the people who will implement the deal are involved in the negotiations.
- Go for the best possible partners – market leaders in their fields, not followers.
- Once you have done three or four alliances, set up systems to capture general knowledge. If you've got a central department looking after alliances, make an alliances manual.

acquire rivals, notably in Boeing's \$12.3bn acquisition of McDonnell-Douglas and other deals in defence and aerospace. But where acquisition is expensive or prone to political opposition, alliances can offer better prospects. The Airbus consortium was formed to circumvent political hostility to full-blown takeovers in European aerospace.

Meanwhile, in the airline industry, where many gov-

ernments still foster national carriers, there are no fewer than 363 alliances among airlines, including 84 involving equity investments, according to a survey by Airline Business, a trade magazine.

• On-touring. The increasing use of out-sourcing for local market knowledge, especially in east Asia, where government policy has frequently prevented the

establishment of 100 per cent foreign-owned subsidiaries.

Some market entry alliances have been spectacularly successful, notably the 1973 joint venture between Corning, the US glassmaker, and Samsung, the South Korean electronics company, which started with one plant making television tubes in Korea and has grown into a wide-ranging agreement covering much of east Asia.

Market entry alliances are not limited to developing countries. Companies use them to enter new market segments or to launch products.

For example, Starbucks, the US coffee retailer, has an agreement with United Airlines to distribute coffee to passengers.

Germany's Siemens and Corning have a long-standing joint venture in fibre optics,

which was a new product for both when it was launched nearly 20 years ago.

Tensions between partners often make alliances more difficult to manage than acquisitions. Sometimes the aims are too vague – as in the 1991 co-operation pact

between Germany's Daimler-Benz and the Mitsubishi grouping in Japan, which fizzled out for lack of specific projects. Sometimes, partners clash over management control, as has happened this year at Maruti, the car-making joint venture between Japan's Suzuki Motor and the Indian government.

More often, alliances break because the partners' ideas change over time, as happened in 1992 with the acrimonious end to a nine-year-old carmaking joint venture in South Korea between General Motors of the US and Daewoo. GM balked at Daewoo's plans to expand the venture and use it as a platform for international growth.

Where a multinational

uses a local company to help enter a market, the local partner frequently outlives its usefulness as the multinational acquires its own knowledge. Several such alliances have come under strain in China and India.

However, an alliance that is rewritten or even terminated is not necessarily a failure. Supporters view flexibility as a key attraction of alliances. Sceptics prefer the certainties of 100 per cent ownership. But the pressure to compete globally on all fronts will force more companies to build partnerships, even with competitors. As Keith Burgess, global managing partner for out-sourcing at Andersen Consulting, says: "Do-it-all-yourself companies will struggle because the demands are becoming too great."

In Friday's FT: The small global company

Anthony Lo of Taiwan's Giant bicycle company

Bosal and Norfrrost

Own words Fred Hassan, Pharmacia & Upjohn

Keep control of revenue generation during a merger

This year Fred Hassan took over as chief executive of Pharmacia & Upjohn, the troubled pharmaceuticals company formed in 1995 by a US-Swedish-Italian merger.

It's always easier to implement domestic mergers because you have geography, culture and accounting systems in common. And there's a sense you can move swiftly and decisively with a lot of confidence.

Acquisitions tend to be easier than mergers because one side is in control. This facilitates faster decision-making: one does not have to make compromises. In mergers you are going to make decisions by committee. You are counting heads to make sure representation is fair and you sometimes don't get the best people in upper management. Ultimately things sort themselves out, but it might take nine months or two years.

One critical element is not to allow the top line growth to break its pattern in any

big way. People take their eyes off the ball and if the top line goes into a downward spiral then the benefits of operating expense reduction are partially negated by the declines in gross profit from declining sales. Do not lose control of your revenue generation during the merger process!

Managing globally from the centre involves three kinds of important interaction. First, dealing with the corporate functions such as legal, corporate communications, human resources and finance. They are generally located on the same site.

Second, there is global research and marketing. The interface between those two is critical in our business, and they are also at the same site.

Third, the links with regional management, and that's just three or four people. For us it's the heads of America, Europe, Middle East, and the rest of the world. We consider each of these managers to be a member of the corporate team and they come in at least four times

a year. We also have frequent interaction through telephones and mail.

And I have just come back from visiting the six major markets in Europe. I spend only 20 per cent of the time on field visits. I believe in empowered regional managers.

Where we can make a big difference centrally is in resource allocation. The two big decisions are which projects in research, and which products on the market do we identify for aggressive global backing.

Interview by Daniel Green

Recruiting is one of the most important parts of a CEO's job. Especially in a global company, we are dealing with people who have to live in a global culture.

When we're hiring somebody, we look internally but ask ourselves: "Would I hire this person if I was hiring from the outside?" If yes, then we hire. If no: we'll go outside.

Integration to transform a highly fragmented industry. He gradually built up a company that could do everything from design to production to distribution of eyeglasses. He expanded into sunglasses and high-fashion frames for designers such as Armani, Yves St Laurent, Valentino and Bulgari. When the time came to sell his company, he bypassed the Milan bourse and went directly to Wall Street.

To strengthen distribution in the US, by far its most important market, he launched a hostile bid for US Shoe, which owns the big spectacle retail chain LensCrafters. Mr Del Vecchio ultimately paid \$1.3bn (£800m) for the company.

The acquisition was not universally applauded.

There was widespread concern that Luxottica was taking on more than it could chew, and loading its

balance sheet with debt. With US Shoe it was not only acquiring LensCrafters, the largest eyewear retailer in the US, but also a footwear business and a women's clothing chain.

Mr Del Vecchio has since disposed of the shoe business. He is restructuring the loss-making clothing operations with a view to selling them off. Integrating Luxottica and LensCrafters is under way. Luxottica products used to account for about 5 per cent of LensCrafters annual revenues. They now account for 50 per cent.

Luxottica now has a 7.5 per cent share of the \$13bn US eyewear market, which accounts for more than 70 per cent of Luxottica's overall sales of £2.373bn (£241,000) last year. By contrast, Italy accounts for only 9.2 per cent of total sales compared with nearly 25 per cent six years ago.

If Luxottica has succeeded in developing a global brand, Parmalat has adopted a regional approach to globalisation. As a Milan investment banker explained: "Simply put, you can't sell milk and fresh products around the world from your home base in the same way as you can sell spectacles. This is why Parmalat's brands are well known in specific markets such as

INTERNATIONAL ARTS GUIDE

AMSTERDAM

BALTIMORE

BASEL

Get a life. Work from home

Here's the choice: to transport or to teleport. To battle your way into the office every day through traffic, across town through the public congestion. Or... to work at home with your PC and be in direct contact with your office via 3Com modems. Being able to send memos, letters, plans, reports, anything in seconds to the desktops of your colleagues (or to their homes, of course). This is not the shape of things to come. It's here today courtesy of 3Com, world leaders in communications technology. So, next time you're in a jam, think of the life-time that you're wasting when you could be working at home.

LET YOUR IT MANAGER TO CONTACT NEIL MATSON TO FIND OUT MORE ABOUT 3COM REMOTE ACCESS SOLUTIONS.

TEL +44 (0) 1753 751200 FAX +44 (0) 1753 754777



Courier 1-modem: A high speed ISDN/analogue modem ideal for linking the home to the office.

NetServer: A modem/router/server device that enables ISDN/analogue connections from anywhere to your central office.

To begin with a slight digression into the senior service: it was with a radio piece, his *Letter to Daniel*, that Peng Keane became a household name in Britain. The BBC's Hong Kong man's musing, touchingly addressed to his sleeping baby boy, on the drunken Irish grandfather the child would never know, reflected on past and future, love and relationships. It touched a national chord as it went out on the air. Travelling salesmen yelled into laybys and sobbed. The chattering classes left sun-dried tomatoes languishing on the board while the rest of us let our fish fingers burn. The piece has been printed to great success, inspired a flood of approving mail to Radio 4's *Feedback*, and needs only the ultimate accolade of reproduction on tea-towels to become a school set text.

None of which detracts from Keane's excellence as a reporter. So why was I faintly disturbed by last Monday's *Han Whelton Memorial Lecture* on BBC2, in which Keane spoke on "The Art of the Reporter"?

Not merely because to my generation the Whelton persona, for all the "glistening heritage" he allegedly left, was that of an

Ethics

and the art of reporting

spinoculated, precious, garrulous windbag, best summed up by an anecdote current in film editing circles a few years ago concerning a discussion programme he chaired on *Amber*. One of the distinguished guests present mentioned the actor Edmund Kean. "I never had the good fortune to see him," murmured Whelton with the eager-beaver unctuousness he had made his own. "Of course you didn't, grand-daddy," bumbled Orson Welles. "He died 120 years ago." Sharp instructions were issued for this exchange to be edited out.

No, it was the admirable Keane's comments on ethics in "the sacred art of witness" that left some nagging doubts. His principles regarding "forensic accuracy" and "intellectual 'gour'" are impeccable; his misgivings are understandable about the "Oliver Stone school of action" and the internet's access to a host of conspiracy theories in every item of news and its impact on a generation reared on

The X-Files. His fears for political or economic pressure distorting freedom of expression (as clips of headlines on Rupert Murdoch bowing to Chinese protests at the BBC's satellite news service) are already justified. It was the assumption of absolutes that left me worried, the adoption of moral authority which therefore blurs the distinction between news and comment.

There are some cases, illustrated in the programme with clips of courageous, sometimes unbearable, film, where the moral situation is clear-cut: Richard Dimbleby at Beisen, Charles Wheeler piecing together from a bunch a Soviet massacre in Georgia, the excellent and too little known Sue Lloyd-Roberts taking her concealed camera into the heart of Burma's military regime and its disregard of human rights. But Keane's theory that the only

governments that bring pressure to bear have something to hide and are therefore *ipso facto* wrong strikes me as idealistic at best. We are all on the side of the angels, he suggests, forgetting that angels, like Lucifer, the bearer of light (good name for a journalist), sometimes fall. In practical terms yesterday's terrorist is today's freedom fighter and tomorrow's elder statesman; and the rightness of his cause is not always clear from the outset.

Coincidentally, on the next morning's *Today*, veteran Charles Wheeler was reminiscing about what might be defined as his spying activities in old cold war days: but he was punctilious about separating fact from rumour in his reporter's job. Keane more than once implied that he looked on reporting as an art; therein lies the danger (as he himself acknowledged) not of embroidery so much as the old battle between "committed" and "uncommitted" art - who

remembers those modish warries among film buffs of the 1960s? That way lies naivety.

There was no doubt about the commitment of presenter Simon Sebag-Montefiore in last Wednesday's *Witness* (C4). Subtitled "A Great Hatred" it was a timely (or possibly achingly untimely) revelation of the traditional anti-semitism and pro-fascism of Sinn Fein and the IRA. This sounds a glib generalisation, but the programme was chillingly compelling, with quotations from the hell-fire anti-Jewish sermon that sparked the last pogrom in the British Isles: not in medieval York but Limerick in 1904. Sebag-Montefiore recalled his own recent ancestors (Russian emigrants told by the ship's crew that Limerick was New York) and at times the anger permeated the report.

History was brought disturbingly up to date: "Our cause is the same", Ribbentrop

was assured by Irish republicans in the second world war (the IRA issued a 1939 ultimatum "in the name of God"; the effective blitzing of Belfast was attributable to intelligence from IRA quarters; and some were still too frightened to talk about the Nazi-IRA axis).

Most unnerving of all were the old activists in the film clip np.

Elizabeth (Irish) and her husband Helmut (German) live comfortably in Dublin where Helmut has apparently suffered a stroke but seemed perky enough to prompt his wife on various points. We saw photographs of Helmut in his Nazi uniform: he had been the party's chief authority on Ireland. There were even plans to put the island under benign German rule. Asked about the atrocities perpetrated by some of their close friends - one had exterminated millions - Elizabeth was unmoved to the

point of self-righteousness. No regrets, "nothing to do with me". The 95-year-old Francis Stuart had shared a Berlin studio with Lord Haw-Haw, though his propaganda had been directed to Ireland rather than Britain. "The Jew was always the word that got into the rose," he opined, adding that he meant it as a compliment. "Je oe regrette rien," he playfully cackled. "Rien de tout." With different political dedication, what a wonderful television find he would be.

It is natural that your enemy's enemy is your friend, and desperate struggles make for unsavoury alliances; but these people endorsed Nazism for what it was, above and beyond any transient political opportunism. They were shown up by the brave Nationalist councillor who had been beaten up more than once for his tolerance towards both sides in the current tensions. He is prepared to die for such principles and is totally without rancour.

This was a fascinating programme though it left me feeling that Sebag-Montefiore had much more to say about Ireland, possibly not observing Wheelerian strictures about separating comment from reporting.

Opera/William Weaver

Bartoli bowls over the Met

For her Metropolitan Opera debut in 1996, Cecilia Bartoli - already familiar to the New York public through her best-selling discs - chose to appear as Despina in a new production of *Cosi fan tutte*. A less canny star would have chosen a bigger, starker role, but Bartoli's decision proved wise. She was a huge hit; her perky, irresistible maid outshone her mistresses. Without having to carry the whole show, she was able to triumph, and, at the same time, to test her voice in the vast house. It is not an immense voice, but the Met is an acoustically happy place, and the Bartoli sound comes across, full and warm and captivating.

Last week she made what might be considered her second, real debut, playing the title role in Rossini's *La Cenerentola*. Although this wonderful work has never been given at the Met, older New York opera-goers fondly recall a City Opera production in the 1950s with the American mezzo Frances Bible. True, the score employed was incorrect by today's scholarly standards (the Met now uses the critical edition sponsored by the Rossini Foundation of Pesaro, the composer's birthplace); but despite its imperfections, the corrupt edition gave an idea of the scintillating music and opened the world of Rossini-beyond-the-Barber to a new and enthusiastic audience.

No audience, however, could have been more enthusiastic than the one that greeted the opening *Cenerentola* at the Met. The crammed house laughed and applauded from the Overture, crisply conducted by James Levine, to the final rondo, where Bartoli displayed the full measure of her pyrotechnical ability. The curtain-calls went on and on in a house where, as good music-making.



Affecting: Cecilia Bartoli as Angelina in Rossini's 'La Cenerentola'

Tel: 41-61-271 0828
Peter and Samuel Birnbaum -
Artists, Collectors, and Dealers:
first major exhibition devoted to
Peter Birnbaum and his son
Samuel, the landscape painter; at
the Kunstmuseum; to Oct 11

■ BERLIN
CONCERTS
Konzerthaus Tel: 49-30-203090
Berlin Symphony Orchestra:
conducted by Jerry Semkow in
works by Glink, Dvorák and
Prokofiev. With violin soloist
Alyss Park; Oct 23, 24, 25

OPERA
Deutsche Oper
Tel: 49-30-94384-01
● Der Fliegende Holländer: by
Wagner. Conducted by Christian
Thielemann in a staging by Götz
Friedrich; Oct 24, 26

● Die Zauberflöte: by Mozart.
Staged by Günter Krämer, with
sets and costumes by Andreas
Reinhardt; Oct 25

■ BRUSSELS
OPERA
La Monnaie Tel: 32-2-229 1211
La Stellifica Vendicante: by
Francesco Provenzale. New
production directed by Philippe
Sireuil and conducted by
Alessandro de Marchi; Oct 23, 26

■ CHICAGO
EXHIBITIONS
Art Institute of Chicago
Tel: 312-443 3600
A Collecting Odyssey: Indian.

Himalayan, and Southeast Asian
Art from the James and Marilyn
Ashton Collection. Around 200
works of art, primarily Buddhist
and Hindu sculpture spanning
nearly 20 centuries; to Oct 26

OPERA
Lyric Opera of Chicago
Tel: 1-312-332 2244
● Idomeneo: by Mozart.
Conducted by John Nelson in a
staging by John Copley; Oct 22, 25

● Nabucco: by Verdi. New
production staged by Elijah
Moshinsky and conducted by
Bruno Bartoletti. Cast includes
Maria Guleghina and Samuel
Ramey; Oct 24

■ LONDON
CONCERTS
Barbican Centre
Tel: 44-171-638 8891
London Symphony Orchestra:
conducted by André Previn in a
programme of works by William
Walton. With violin soloist
Alexander Barantschik, viola Paul
Silverthorne and cellist Tim Hugh;
Oct 23

EXHIBITIONS
National Portrait Gallery
● Sir Henry Raeburn
(1756-1823); previously seen in
Edinburgh, this exhibition of
some 60 paintings includes the
major portraits belonging to the
National Gallery of Scotland as
well as loans from abroad; from
Oct 24

● The Pursuit of Beauty: Five
Centuries of Body Adornment -
organised by the Education

Department, this chronologically
arranged exhibition traces the
history of fashion through the art
of portraiture, from the Elizabethan
period to the present; to Oct 26

OPERA
London Coliseum
Tel: 44-171-632 8300
English National Opera: new
production of Janáček's From
the House of the Dead,
conducted by Paul Daniel and
staged by Tim Albery. The
programme is completed by
Twice Through the Heart, by
Mark Anthony Turnage; Oct 23

Shakesbury Theatre
Tel: 44-171-379 5399
The Royal Opera: The Merry
Widow, by Franz Lehár, in a new
translation by Jeremy Sams. New
production by Graham Vick, with
designs by Richard Hudson; Oct
23, 25

■ LOS ANGELES
CONCERTS
Dorothy Chandler Pavilion
Tel: 1-213-366 3500
Los Angeles Philharmonic:

● Sir Henry Raeburn
(1756-1823); previously seen in
Edinburgh, this exhibition of
some 60 paintings includes the
major portraits belonging to the
National Gallery of Scotland as
well as loans from abroad; from
Oct 24

● The Pursuit of Beauty: Five
Centuries of Body Adornment -
organised by the Education

conducted by Gaetano Delogu in
works by Rossini, Brahms and
Dvorák. With piano soloist Valéry
Afanassiev; Oct 24

DANCE
Bayerische Staatsoper
Tel: 49-89-2185 1920
Bayerische Staatsballett: Swan
Lake. Sets and costumes are by
John Macfarlane; Oct 23, 25

OPERA
Bayerische Staatsoper
Tel: 49-89-2185 1920
The Love for Three Oranges: by
Prokofiev. Conducted by Roberto
Abbado, in a staging by Jun
Iijimura, with designs by David
Borowski; Oct 22, 24

■ NEW YORK
EXHIBITIONS
Metropolitan Museum of Art
Tel: 1-212-879 5500
Picasso - The Engraver:
Selections from the Musée
Picasso, Paris. Around 150
engravings, etchings and
woodcuts created between 1900
and 1942; to Dec 21

OPERA
Metropolitan Opera, Lincoln
Center Tel: 1-212-362 6000
● Carmen: by Bizet. Revival of a
production by Franco Zeffirelli;
Oct 25

● Il Barbiere di Siviglia: by
Rossini. Revival of a staging by
John Cox; Oct 22, 25

● La Cenerentola: by Rossini.
Met Opera premiere. New
production conducted by James
Levine in a staging by Cesare
Llevi, with designs by Maurizio

Balò; Oct 24

● Turandot: by Puccini. Revival
of a staging by Franco Zeffirelli;
Oct 23

New York State Theater
Tel: 1-212-670 5570
Don Pasquale: by Donizetti. New
York City Opera. New
production, premiered at
Glimmerglass, directed by Leon
Major and conducted by Lucinda
Carver; Oct 23, 25

OPERA
Bayerische Staatsoper
Tel: 49-89-2185 1920
The Love for Three Oranges: by
Prokofiev. Conducted by Roberto
Abbado, in a staging by Jun
Iijimura, with designs by David
Borowski; Oct 22, 24

■ PARIS
CONCERTS
Salle Pleyel Tel: 33-1-4581 6588
Orchestre de Paris: conducted by
Ivan Fischer in works by
Schubert, Mozart and Bartók.
With piano soloist Richard
Goode; Oct 22

DANCE
Opéra National de Paris, Palais
Garnier Tel: 33-1-43439896
Paris Opera Ballet: in Swan Lake;
Oct 22, 23, 24, 25

EXHIBITIONS
Musée du Louvre
Tel: 33-1-4020 5151
A Mission to Persia 1897-1912:
display of pictures, objects and
photographs retracing the
archaeological expedition led by
Jacques de Morgan, paying
tribute to his career and the
mission's discoveries about the
ancient civilizations of Iran; to
Jan 5

OPERA
Opéra National de Paris, Opéra
Bastille Tel: 33-1-44731300
● Aufstieg und Fall der Stadt
Night

Mahagonny: by Kurt Weill.
Conducted by Jeffrey Tate in a
production directed by Graham
Vick; Oct 23, 25

● Turandot: by Puccini. New
production by Francesca
Zambello. Conducted by Fabio
Luini; Oct 24

■ TOKYO
EXHIBITIONS
Bunkamura Museum of Art
Tel: 81-3-3477 9252
Photography in Paris 1905-1997:
around 240 works by some 53
photographers, on loan from the
Centre Georges Pompidou in
Paris; to Oct 26

■ TV AND RADIO
WORLD SERVICE
BBC World Service radio for
Europe can be received in
western Europe on medium wave
648 kHz (463m)

EUROPEAN CABLE AND
SATELLITE BUSINESS TV
Monday to Friday, Central
European Time:

● NBC/Super Channel
07.00: FT Business Morning
10.00: European Money Wheel
Nonstop live coverage until 15.00
of European business and the
financial markets.

17.30: Financial Times Business
Tonight

● CNBC
08.30: Squawk Box
10.00: European Money Wheel
18.00: Financial Times Business
Tonight

ARTS

Television/Martin Hoyle

Ethics and the art of reporting

point of self-righteousness. No regrets, "nothing to do with me". The 95-year-old Francis Stuart had shared a Berlin studio with Lord Haw-Haw, though his propaganda had been directed to Ireland rather than Britain. "The Jew was always the word that got into the rose," he opined, adding that he meant it as a compliment. "Je oe regrette rien," he playfully cackled. "Rien de tout." With different political dedication, what a wonderful television find he would be.

It is natural that your enemy's enemy is your friend, and desperate struggles make for unsavoury alliances; but these people endorsed Nazism for what it was, above and beyond any transient political opportunism. They were shown up by the brave Nationalist councillor who had been beaten up more than once for his tolerance towards both sides in the current tensions. He is prepared to die for such principles and is totally without rancour.

This was a fascinating programme though it left me feeling that Sebag-Montefiore had much more to say about Ireland, possibly not observing Wheelerian strictures about separating comment from reporting.

Opera/Andrew Clark

Prisoners on the verge of breakdown

Perhaps it's just as we're not too regularly confronted with Janáček's prison opera. Otherwise we might forget how odd is its music of bursts and shouts, how original its "tangle of expression", how uncompromising its ideal of human dignity. These and a torrent of other astonished impressions came to mind at the Coliseum on Monday, when English National Opera presented the first London staging of *From the House of the Dead* since the pioneering Sadler's Wells account in 1965.

Although the performance was not flawless, it was sufficiently near the mark to rank as one of ENO's best-deserved achievements. It was a triumph for Paul Daniel, who grows in stature with every performance he conducts. And it was a welcome reminder of Tim Albery's exceptional gifts as a crowd-manipulator, remaining true to Janáček's near-abstract design in which the irrational, the arbitrary and the inarticulate all find their place. Yes, one felt on leaving the theatre, this is not just the summit of Janáček's art, but one of the greatest of all operas

entertaining, they are too sophisticated and stagy. And was it really necessary, given the simplicity of the set, to use a drop-curtain between acts?

But such questions pale into insignificance beneath Janáček's world of criminals, misfits and angels, all of whom are graphically brought to life. From start to finish, Albery achieves

COMMENT & ANALYSIS

Edward Mortimer

Dealing with Iran

The US should establish a constructive relationship with Tehran in the same way it has sought to engage Beijing

Next week's state visit to Washington by President Jiang Zemin of China is a delicate affair.

The Clinton administration, realising China's strategic importance, is desperate to make a success of it. But China is not popular on Capitol Hill for reasons ranging from disgust at its human rights record to fear of its competitive skills.

So Mr Clinton needs Mr Jiang to do something that will go down well on the Hill. He may have found it. If there is one country US legislators love to hate even more than China it is Iran. And it seems Beijing has agreed to stop selling nuclear technology and anti-ship cruise missiles to Tehran.

This prospect has enabled Jamie Rubin, the state department spokesman, to present Mr Clinton's plan to lift the ban on US nuclear technology sales to China as a victory for hard-nosed containment of Iran.

Enthusiastic about the hoped-for new commitments from China, Mr Rubin last week reminded the world that "a nuclear-armed Iran ... would threaten US interests as well as regional and international security". Therefore he said, "we have continuously opposed nuclear co-operation by all countries with Iran, even to safeguard the nuclear programmes that are permitted under the International Atomic Energy Association, such as the one with which China has been involved".

Iran is a signatory to the nuclear non-proliferation treaty and thus has to open all its nuclear facilities to international inspection. Admittedly, Iraq was also a signatory before 1990, though since then the International Atomic Energy Association - with strong US support - has tightened its safeguards and inspection procedures. Yet the US opposes co-operation with

Tehran, even on its civilian nuclear programme?

The US administration's Iran policy is no more consistent than its China policy. It has just disappointed the sponsors of last year's Iran-Libya Sanctions Act by not imposing immediate sanctions against Total, the French energy company, for its agreement to invest \$2bn in developing an Iranian natural gas field. Mr Clinton

may be no friend to Iran, but he would like to avoid a trade war with the European Union, which strongly objects to the idea of US Congress telling European companies where they can or cannot invest.

Early in his first term, the president espoused a policy of "dual containment" aimed at both Iran and Iraq. The declared aims of the policy were to end Iran's opposition to the Arab-Israeli peace process, its support for terrorism, its military build-up, and its programme to develop long-range missiles and weapons of mass destruction.

It is in seeking to head off Iran's unconventional warfare programmes that the US can expect most international sympathy. But refusing co-operation, as argued above, may not be the best way to achieve this. Involving Iran in international agreements, while seeking to allay the security concerns that make it feel the

need for such weapons, seems a more hopeful approach.

Chibli Mallat, a Lebanese expert on Islamic law and politics, points out that Mr Clinton's original policy on Iran included a fifth objective, now quietly forgotten, to improve human rights and democracy within Iran. This would be worth reviving.

Iran is not a western-style democracy. But it still enjoys far greater pluralism and freedom of expression than most other states in the region. Mr Khatami's election was achieved by massive popular support, against the wishes of the religious establishment.

Iran's human rights record is, of course, dismal. But it is here, more than in foreign policy, that one can expect Mr Khatami to make a difference. His election campaign focused on the need for greater freedom.

He has appointed a tough reformist as interior minister. And already the press is much more open in its exposure of official abuses. There must be scope here for international figures such as Mary Robinson, the UN's new human rights commissioner, to work with the government in improving standards.

Finally, US policy in the region has been hamstrung by its tendency to treat Iran and Iraq as equally evil. In fact Iran was the first victim of Saddam Hussein's aggressive policies. Prof Mallat believes Tehran would be interested in developing a common strategy to remove Saddam from power, if convinced that such a policy was genuinely aimed at freeing the Iraqi people rather than extending US control.

If Mr Rubin can sell a "soft-on-China" policy as being hard on Iran, perhaps it would not be beyond him to sell a "new-deal-with-Iran" policy as "let's finally get serious with Saddam".

President Muhammad Khatami: new face of Iran



LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171 873 5938 (please set fax to 'fined' e-mail: letters@ft.com). Published letters are also available on the FT web site, <http://www.FT.com>. Translation may be available for letters written in the main international languages.

Statement on single market calls for simplicity

From Lord Cobbold

Sir, May I suggest that Gordon Brown drafts his statement to the House of Commons on Emu roughly on the following lines:

"Economic and monetary union is an exciting challenge for Europe. It presents huge opportunities for European industry. In that it will complete the single market, creating a domestic market of potentially 380m people, rising to 500m."

"It will create the largest capital market in the world. The extra supply of savings should lead to a long-term reduction in the cost of capital for British industry. It

represents an exciting challenge to the City of London and to Britain's financial services industry.

"Her Majesty's government supports the principal objectives of monetary union and believes that it is in the long-term interests of this country to participate and to adopt the single currency."

"Given the requirement for legislation and the government's commitment to submitting the final decision to a referendum, it is not practically possible for Britain to join the single currency in the first wave of January 1 1999, even though it is likely to qualify for membership under the convergence criteria agreed at Maastricht."

"The government's objectives are to maintain cur-

rent economic policies that will ensure that Britain remains eligible to join the union; to work closely with our European partners to ensure a smooth launch of the Euro in 1999 and a successful transition; to explain to the British people the potential benefits to Britain in adopting the single currency; and to work towards joining the union on or before the end of the transition period on January 1 2002."

Simple, really!

Lord Cobbold,
Knebworth House,
Hertfordshire SG3 6PY, UK

Passengers will pay more

From Mr Doug Newhouse

Sir, The suggestion by Simon Coombe (Letters, October 18-19) that the transport of "highly flammable material" is one more reason to rid the European Union of duty-free allowances is a nonsense. Aircraft fuel is distributed evenly throughout the body and wings of most large commercial aircraft. At the same time, the flash point of aircraft fuel is substantially lower than alcohol. I cannot see what harm a trolley of duty free represents if most passengers are effectively sitting in the middle of a fuel tank.

Mr Coombe should stick to the facts. Without duty free allowances, most charter airlines will not make a profit unless they increase their fares by between 20 and 25 per cent. Airports will similarly increase their landing charges. Passengers will pay more for their holidays. These are the burning issues.

Doug Newhouse,
managing editor,
The Duty Free Business,
55 Eden Street,
Kingston-upon-Thames,
Surrey KT1 1BW, UK

Rate cycle harmonised but not abolished

From Alison Cottrell

Sir, Peter Martin is to be congratulated on his wide-ranging article on the sweeping implications of the single currency (Emu's new horizons, October 16). But if he is genuinely confident that "in most European countries interest rates will fall to historically low levels", then I covet his crystal ball.

Certainly, in a credible economic and monetary union, interest rates in the majority of countries should be lower than would otherwise have been the case; and given that the new European Central Bank will have to demonstrate that it is at least as "tough" as the Bundesbank, we can probably assume that its stance will indeed be euro and bond market supportive (which is

not necessarily the same thing as appropriate).

Where this leaves interest rates per se is another matter. The European - let me stress alone the global - interest rate cycle will not stop on January 1 1999; and if Emu is up and running to time, it will, in market terms, be at least seven months old by then, with its official start date being important primarily for the unparalleled photo opportunities afforded to egocentric heads of state.

With the approaching millennium giving already recovering European growth an added push in 1999-2000, with the US economy slowing, but unlikely to be slow, and with Japan eventually picking itself off the floor and dusting itself down, the global cyclical pressures on

Two cut stones with unrelated attitudes

From Mr William Essex

Sir, Neither Lucy Kellaway's telling of it (October 13) nor Michael Mould's response (Letters, October 20) addresses the central flaw in the stonecutter story. Who is producing the better stones? Surely neither stonecutter's description of his job

signifies anything except by reference to the product.

Surely, therefore, no management theorist can demonstrate anything by the story, because it would be impossible to produce two cut stones and relate the differences between them to the attitudes of the

stonecutters responsible.

For myself, I don't care what Lucy Kellaway thinks she is doing, but I hope she goes on writing that column.

William Essex,
Poisby Cottage,
Stretton, Saffron Walden,
Essex CB11 4XJ, UK

Personal View • Larry Summers

American eyes on Emu

The euro will be good for the US if it helps strengthen and modernise Europe's economy

The US relationship with Europe has long been the cornerstone of our economic and foreign policy.

We have supported European efforts toward closer integration since the very start, from the creation of the European Coal and Steel Community to the common market, the single market and now plans for further enlargement. Today, another ambitious project, the creation of a single European currency, seems close to becoming a reality and is attracting serious attention in the US.

The administration has never thought it fitting to enter the debate over whether economic and monetary union is right for Europe, nor over the details of how it should be structured.

But we can hardly be said to be indifferent to how the project turns out. The US is well served when Europe is vibrant economically and working to open its markets and strengthen its ties with the global economy. Europe will prosper from an economic and monetary union that supports these ends. And if Europe prospers, this will help promote growth.

Policymakers cannot afford to allow Emu to distract them from pursuing fundamental reforms. As we have seen in the recent flood of cross-country mergers and acquisitions, the European private sector is already responding to the new situation. Governments need to build on the growing consensus in favour of reform and put it to work achieving genuine changes on the ground.

It is equally vital that Emu does not distract from the important international challenges that Europe faces, particularly the expansion of the EU to incorporate several countries of the former Soviet bloc. This offers an historic chance to cement these countries' transition to a market democracy.

There are two sets of issues that interest us particularly. First, how will Emu affect the EU as a major economy and international partner of the US? And second, what will be its impact on the international financial system as a whole?

Recent efforts towards increased European integration - including some of the changes that have been associated with preparations for Emu - have already brought significant gains. Yet no one doubts that Europe still faces serious economic challenges that will need to be overcome if Emu is to succeed.

First among these is Europe's high rates of unemployment and, partly as a result of those labour mar-

ket failures, its serious fiscal imbalances. In recent years, many countries have made significant progress on the fiscal side. But as governments have themselves recognised, Emu will make it even more vital to proceed with structural reforms to give their economies the flexibility and dynamism needed to spur rapid job creation and investment growth.

If there is a shock to demand, individual members of Emu will no longer have the freedom to respond by devaluing or revamping their currency, or cutting or raising interest rates. Nor, given the terms of the stability and growth pact, will they be able to use fiscal stimuli to support growth.

Policymakers cannot afford to allow Emu to distract them from pursuing fundamental reforms. As we have seen in the recent flood of cross-country mergers and acquisitions, the European private sector is already responding to the new situation. Governments need to build on the growing consensus in favour of reform and put it to work achieving genuine changes on the ground.

It is equally vital that Emu does not distract from the important international challenges that Europe faces, particularly the expansion of the EU to incorporate several countries of the former Soviet bloc. This offers an historic chance to cement these countries' transition to a market democracy.

Turning to the second set of issues, clearly the US has a strong interest in the euro's potential impact on the international financial landscape. Two questions have been raised in this context: the effects on the international role of the dollar, and the implications for short-term trade and exchange-rate fluctuations.

We generally do not speculate about the future values of existing currencies, be they our own or others. This extends to future trends in the values of currencies that do not yet exist. With these qualifications, however, I would like to make a few general observations.

The first point we in the US must remember is that the buck stops - and starts - with us. In the end, the dol-

lar's relative standing in the international financial system will always depend more on developments here than events overseas. If we stick to strong and credible policies, the dollar will remain a sound currency.

It is difficult to predict with any certainty what the role of the newly created euro will be. Those who are more sceptical argue that the euro will be without a proven track record. Investors, they say, will want to observe progress towards price stability before making a commitment.

Where there is little disagreement is that, barring major policy errors, international currency holdings do not change at great speed. In particular, European financial markets are unlikely to transform themselves overnight. It will take time before the range of euro-denominated assets comes close to matching the variety available in the US; or, given the close proximity of Emu, probably needs to speed up in the months ahead. Although I cannot guarantee US business that Emu will occur as promised, I would advise them to be ready.

The advent of the single currency will also raise issues for the future evolution of the G7 and for Europe's future participation in international organisations such as the International Monetary Fund.

We look forward to engaging with the EU in these matters next year after the selection of the first members. The aim must be to ensure that Europe emerges out of Emu with the capacity to play an active, constructive role on the world stage on political, monetary and other matters. The corollary is that European policymakers will have to avoid being overly preoccupied with building and refining the architecture of monetary union.

Let me end by repeating the bottom line. The move to the single currency helps Europe develop a robust and healthy economy open to world markets, the more welcome the project will be here.

Author is US deputy secretary of the treasury. This article is adapted from testimony he gave yesterday to the Senate Budget Committee.



Next week's state visit to Washington by President Jiang Zemin of China is a delicate affair.

The Clinton administration, realising China's strategic importance, is desperate to make a success of it. But China is not popular on Capitol Hill for reasons ranging from disgust at its human rights record to fear of its competitive skills.

So Mr Clinton needs Mr Jiang to do something that will go down well on the Hill. He may have found it. If there is one country US legislators love to hate even more than China it is Iran. And it seems Beijing has agreed to stop selling nuclear technology and anti-ship cruise missiles to Tehran.

This prospect has enabled Jamie Rubin, the state department spokesman, to present Mr Clinton's plan to lift the ban on US nuclear technology sales to China as a victory for hard-nosed containment of Iran.

Enthusiastic about the hoped-for new commitments from China, Mr Rubin last week reminded the world that "a nuclear-armed Iran ... would threaten US interests as well as regional and international security". Therefore he said, "we have continuously opposed nuclear co-operation by all countries with Iran, even to

help contain costs, as the patient is provided with the services he or she really benefits from, and can correct ill-advised or inappropriate measures. It ensures more optimal health effects due to user satisfaction, and leads to improvements in the quality of care.

In Norway, the belief that users (or consumers) must participate in the development of healthcare services has already led to the creation and development of a user experience-based database. We believe user

User participation is a trend that will expand in all countries, as patients become better educated and subsequently demand more influence on their own healthcare

participation is a trend that will expand in all countries, as patients become better educated and subsequently demand more influence on their own health care delivery system. In medicine, and also in therapeutic trials, experience-based and empirical knowledge has been considered valid only if accumulated by doctors or scientists. It is now becoming recognised that patients too need to participate in their own therapeutic process to ensure successful results. It is less widely acknowledged, at least among professionals, that user experience also can play an important role in the evaluation of therapeutic measures.

For FFO, it has been a challenge to develop a database of user experience related to different areas of service-provision and different therapeutic approaches. The Federation has begun actively utilising the Internet, and has established its own company, named "FunkWeb". This company will provide the infrastructure for collecting user experience, and for disseminating information concerning patients' evaluation of different services and therapies.

Patients and disabled people experience restrictions of personal autonomy in their daily life unfamiliar to most people in society. User participation allows the patient or disabled individual to take an active part in decisions concerning his or her own life - including the provision of healthcare and rehabilitation services. It is based on the view that plans and guidelines for medical treatment should draw on the collective experience of users. It is important that the individual should not be forced to fight out new battles with different service providers time after time.

In FFO's experience, user participation has shown several positive benefits.

User participation means strengthening the democratic rights of the individual. It



Pfizer

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Wednesday October 22 1997

Justice and Microsoft

The court action against Microsoft launched by the US justice department on Monday illustrates the problems of competition policy in technology businesses.

The suit argues that Microsoft has violated a previous promise not to force computer manufacturers which wish to buy a Microsoft operating system to license other software as well.

The other software at stake here is Microsoft's Internet Explorer browser, for use in accessing the World Wide Web. Since Microsoft supplies this software free, it might seem that forcing computer companies to license it along with Windows is unimportant. Competing software, such as Netscape's Navigator, is easily available. Microsoft has done nothing that atops computer companies and end-users from choosing these rival offerings.

But, says the justice department, Internet Explorer is not just any old program. Browsers are an important element in a fundamental challenge that is arising to Microsoft's operating system monopoly", says the justice department suit.

Browsers can be used as a substitute for the Windows user interface, potentially weakening Microsoft's hold on the market for PC operating systems. The justice department quotes from a Microsoft internal memo, dated April 1996, which told the company's marketing managers that "if you let your customers

deploy Netscape Navigator, you lose the leadership on the desktop". Hence the determination to make Internet Explorer as widely available as possible, using licensing muscle where necessary.

The problem with the justice department's suit, however, is that, in internet time, April 1996 is an age ago. Since then, Microsoft has greatly strengthened its position in browsers, and Netscape Navigator no longer looks like a Trojan horse for a rival operating system.

The main reason Microsoft has achieved this is not its licensing behaviour, but its break-neck technical development - its browser is now at least as good as Netscape's - and the deep pockets that allow it to move the program away.

The next generation of the Windows operating system, due next year, will integrate browser technology into its inner workings in a way that makes the suit much weaker.

The suit demonstrates that such piecemeal legal remedies are always likely to lag behind events. The federal competition authorities would do better to address the underlying issue is Microsoft's dominance of operating systems in users' interests? If it concludes that the answer is no, it will need to mount a far more solidly based case than it has yet been able to muster. And if it concludes that the answer is yes, it should leave the company alone.

Empty package

The Japanese economic reform package, announced yesterday, was much more than just a disappointment. In announcing only vague promises of deregulation, the authorities have shown that they are not facing up to the seriousness of Japan's economic plight. Deregulation is certainly needed - and over a much greater range of the economy than is currently being suggested. But on its own, it will do little to get Japan out of the economic hole it is now in.

Over recent years, the Japanese economy has been kept just this side of recession. At first, expansionary fiscal policy kept the economy going. April's rise in the sales tax put a dramatic end to this. Recently, exports have taken over as the main stimulus to growth. Now, though, this support too could be pulled away. The end of the fall in the yen, and the currency devaluations in Asia, mean that export growth may falter. Falling real incomes and a substantial debt overhang mean that there is little prospect of domestic demand plugging the gap. Japan thus risks sliding into full-blown recession.

The Japanese look short on options. The Bank of Japan's discount rate is down to 0.5 per cent. The Prime Minister has staked his reputation on reducing Japan's budget deficit, currently 7 per cent of gross domestic product. And further

devaluation of the yen is unlikely to be tolerated by the US.

However, there are actions that could, and should, be taken. A reduction in the discount rate, say to 0.25 per cent, is one possibility. But it is on the fiscal side that most can be done.

The Ministry of Finance is insisting that any tax cuts must be matched with tax rises elsewhere. But there are two other options. One is to offset confidence-building tax cuts with rationalised expenditures. There is still a considerable amount of uneconomic public spending, often aimed at placating powerful interest groups, such as the construction industry. It is time for this to go.

The other option is to allow some easing of the fiscal stance. The Japanese fiscal deficit does, of course, need to be reduced. But it is now clear that the government chose the wrong time to tackle the problem. A partial reversal of this policy, whilst adhering rigidly to the principle of fiscal consolidation in the long term, could well be justified now.

The Japanese authorities have another chance to reverse the slide of their economy next month, when the details of the package are announced. Deregulation must continue. But they must not rely on it to solve Japan's economic woes.

Common wealth

The Commonwealth has long been derided as a grouping which, if it did not exist, would not need to be invented. Attempts to give it more coherent purpose have too often simply undermined the political and economic disparities between its members. Now, they may have a chance to play a genuinely relevant common role.

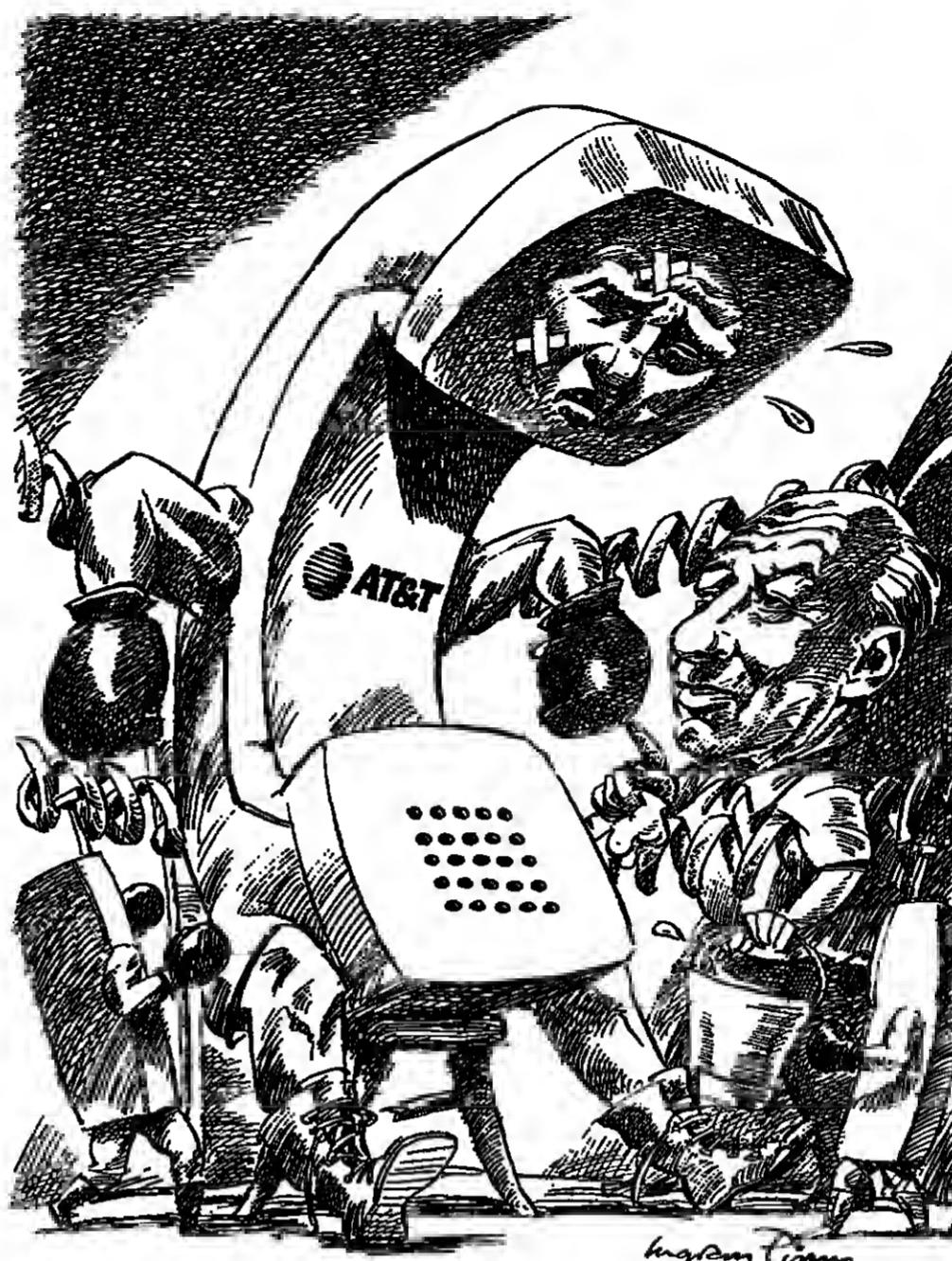
The reason lies in the fundamental shifts under way in the world economy. Even a decade ago, much of the dialogue between rich and poor countries was ideologically coloured and centred on levels of official aid. The terms of debate have been transformed by the emergence of trade and private capital flows as the primary engines of global economic growth, increasing pressure on governments to reform and liberalise. These trends may not be universally welcomed, but are increasingly recognised as irreversible.

The changed climate is reflected in the choice of trade and investment as the headline theme of this weekend's Commonwealth heads of government meeting in Edinburgh, and of the business forum which precedes it. Properly handled, these gatherings can make a distinctive contribution to the increasingly urgent task of managing global integration.

Every advance in that process exposes complex new policy challenges. One is that eco-

Mother of all monoliths

The new boss at AT&T must reinvent the telecoms company if it is to keep pace with changes around it, says Richard Waters



Mr Reingold of Merrill Lynch. "They should put seed capital into the Clecs, and make long-term revenue commitments to them."

If the local markets are AT&T's most immediate problem, its second task is to find a way of expanding its international influence. The company has set by while other cross-border links have been formed around it - those between MCI and British Telecom on one side, and Sprint, France Télécom and Deutsche Telekom on the other.

Mr Armstrong has put international strategy at the centre of his plans, though offering few clues as to what he has in mind. He will only say: "AT&T has the resources and the technology to form partnerships and joint ventures, or to acquire the kind of partners that are necessary."

Even if AT&T does manage to reassert its position in the international, local and long-distance businesses, Mr Armstrong's job will be only half complete. He must also help AT&T master the technical changes that are sweeping the telecoms industry. This threat was summed up by this month's bid from WorldCom for MCI, a combination that would create a company with a dominant share of US internet traffic.

Until now, AT&T has looked like a potential victim, rather a beneficiary, of technological change. New rivals, armed with digital technologies, are springing up around it. These include Sprint, which is close to completing a new national wireless system, and two start-up companies, Qwest and IXC, which are building fibre-optic networks that could put the existing four national telecoms systems - one of them run by AT&T - in the shade.

It is the need to keep up with technological developments that, more than anything, explains why Mr Armstrong has been catapulted into the top job in US telecoms. Over the past five years, as chairman of Hughes Electronics, he has turned the General Motors subsidiary into the most successful satellite television broadcaster in the US. Technological prowess was not something that Hughes had lacked, but it took Mr Armstrong to develop that potential and add the marketing verve that created a new consumer market.

As AT&T looks to move away from its traditional voice-based, circuit-switched business, these skills will be in demand. Mr Armstrong claims not to have delved deeply into AT&T's technology base yet. But, he adds: "I do know that the shift from voice to data and video is profound; I do know that we're going from circuit switching to packet switching; I do know that bandwidth on demand... is essential."

AT&T's board has bet that Mr Armstrong is the man to unleash the potential in the company's vast customer base and technological resources. They have also wagered that he will be able to do so before a new generation of telecoms companies grows up to deliver the sort of video, data and internet services that businesses and many residential customers are demanding.

"The technologies to support [these services] are known: they're here," says Mr Armstrong. "What is called for is their deployment."

The stabilisation may only be temporary. The five Baby Bells, local carriers that were split off from AT&T in 1984, are chafing at the bit to get into the long-distance business. With a near-monopoly on local calls in their regions and control of the lines that link virtually every home and most businesses to the wider telephone networks, they are in a position to bite off a large piece of AT&T's business.

Mr Armstrong can thank the regulatory swamp created by last year's Telecoms Act for the fact that these companies are not already breathing down his neck. The Bells can only get into long distance after they have opened their local markets to competition: yet the act has proved a flawed tool in the hands of the Federal Communications Commission, which has been charged with prising open these markets. Until recently, this had seemed a problem mainly for long-distance companies like AT&T, which have found it hard to break into local calling. But it now looks a blessing in disguise: the last thing Ma Bell needs is an all-out attack from her own offspring.

Eventually, though, the assault will come. Before it does, Mr Armstrong will have to find a more effective way than his predecessors of taking AT&T into the local markets, trying to resale wholesale from the Bells even though the profits to be earned on this type of business are negligible. After failing to make much headway, it discussed a merger with SBC Communications, the Bell company that dominates California and the south-west. But the prospect of parts of the old Bell system recombining caused horror in Washington: the deal was ruled out by the FCC.

A similar step towards "vertical integration" in the US telecoms industry was proposed last week by GTE, which hopes to combine its own local networks

AT&T first tiptoed into the local markets, trying to resale wholesale from the Bells even though the profits to be earned on this type of business are negligible. After failing to make much headway, it discussed a merger with SBC Communications, the Bell company that dominates California and the south-west. But the prospect of parts of the old Bell system recombining caused horror in Washington: the deal was ruled out by the FCC.

Eventually, though, the assault will come. Before it does, Mr Armstrong will have to find a more effective way than his predecessors of taking AT&T into the local markets, trying to resale wholesale from the Bells even though the profits to be earned on this type of business are negligible. After failing to make much headway, it discussed a merger with SBC Communications, the Bell company that dominates California and the south-west. But the prospect of parts of the old Bell system recombining caused horror in Washington: the deal was ruled out by the FCC.

A similar step towards "vertical integration" in the US telecoms industry was proposed last week by GTE, which hopes to combine its own local networks

• OBSERVER •

Tsar's in their eyes

■ What to make of Boris Jordan's discomfiture in Moscow? The 31-year-old American - known as the "Tsar" for his role in putting Russia's booming stock market on the map - has already had his visa revoked twice in little more than a year. Now he's been warned that, as a foreigner, he might not receive a licence to run a Russian securities house.

All these problems require a more co-ordinated global response. Yet international institutions such as the United Nations, the World Bank and the International Monetary Fund appear ill-equipped to provide it - and can in some cases risk polarising further the positions of industrialised and developing economies.

The Commonwealth cannot hope to fill the vacuum. But it can aspire to help foster international consensus on contentious global issues. Such consensus may prove elusive. But in a world short of suitable forums for seeking it, the informality and economic and geographic diversity of the Commonwealth offers an opportunity which is worth seizing.

The leaders need to recognise that, whatever their differences, their citizens have a shared interest in solutions which raise their nations' living standards. There has never been a better moment to revive the grouping's original purpose - enhancing members' common wealth.

Vladimir Potanin is another ally. But, inevitably, Jordan's picked up his share of powerful enemies on his way to becoming one of Moscow's big-belters.

So while rival bankers are taking private pleasure from the disruption caused to Renaissance, they should be more than a little worried, too. If the Tsar can get snared in Moscow's tangled web of influence, what hope for the rest of the financial aristocracy?

Where's Bibi?

■ Israel's telegenic prime minister Benjamin Netanyahu doesn't usually miss a chance to parade in front of the cameras.

Strange then, that the well-groomed premier declined an invitation to attend yesterday's glitzy diplomatic gathering in Tel Aviv - the official opening of the Peres Centre for Peace.

The man who loves to mingle with the great and good passed up a golden opportunity to press flesh with the likes of IMF deputy director Stanley Fischer and Warren Christopher, former US secretary of state.

Of course, cuddling up to the man behind the centre - political rival Shimon Peres - was never going to be easy. Relations haven't been cordial since Netanyahu's water-tight election victory last year. And

he's hardly an unconditional supporter of the Oslo peace process that Peres set in motion at the time of the Oslo peace accords. But if the prime minister was aiming to keep a low profile, his strategy certainly missed its mark. He was more conspicuous by his absence than if he'd turned up wearing a frock.

A deal is cut

■ There may be mutterings about his suitability for the job but Nicky Oppenheimer, who doesn't even become De Beers chairman until January, is off to a good start with a deal which brings Russia back into the diamond cartel.

The third generation of the family to head the diamond business, 52-year-old Oppenheimer says he relishes the challenge. But beyond signing ceremonies in Moscow, he faces a much bigger test in trying to coax the Australians back into the fold. Western Australia's Argyle mine, the world's biggest diamond producer, in volume terms, angrily quit the cartel last year saying it had been badly served by De Beers.

Oppenheimer says he would welcome Argyle's return but as yet there are no signs of rapprochement. "Once you've got a divorce it's difficult to re-establish contact again. We

would certainly do our bit if we felt that it was possible to get them back." Sounds like Oppenheimer will have his work cut out if he wants to prove that diamonds, cartels are forever.

Play that tune

■ Japan may have a reputation as a technological powerhouse, but the country's public sector often seems stuck in the era of carbon paper and blotting pads. Until now, that is. All 500 members of the lower house of the Diet have been given laptop computers and handy little printers to help them with the complicated business of government.

In theory, the politicians will be able to swap e-mail with voters and even check parliamentary proceedings over the internet - although, in practice, it's going to be a while before the digital revolution is in full swing. The Diet has set up a help line to assist technologically-challenged parliamentarians. And it's been inundated with queries as basic as how to find the "on" switch.

Still, it shouldn't be long before the political elite feel quite at home with their new electronic gadgets. As well as the usual word processing and internet stuff, they're all loaded with karaoke software.

100 years ago

New Danubian Bridge The Servian Government has expressed its willingness to pay the cost of the construction of a new bridge to connect the two banks of the Danube between Turnu Severin on the Romanian side and Kladova on the Servian side, together with the construction of a new line of railway running from the Danube through Servia and ultimately to a port in the Adriatic. The bridge alone will cost twenty million francs. A delegate of the Roumanian Ministry of Public Works will shortly leave for Belgrade in order to discuss the details with the Servian Government.

50 years ago

State Gas Bill This Session The gas industry is to be brought under public ownership this session, it was announced in the King's Speech at the opening of Parliament yesterday. As generally expected, no mention was made in the Speech to the steel industry, but later in the day Mr Attlee, during the debate declared:

"I believe there is an overwhelming case in the national interest... that it is the intention of the Government in the present Parliament to nationalise relevant portions of the iron and steel industry."

Virgin Express to list in US and Belgium

By Charlie Gresser in London

Virgin Express, the low-cost airline based in Brussels and controlled by Richard Branson, is to become a publicly quoted company via a dual listing in the US and Belgium.

The company is due to have filed the required financial documents with the US Securities and Exchange Commission as early as today, and it is expected that its shares will start trading by the end of November.

The public offering marks a radical move for Mr Branson, who took his Virgin group private in 1988. Since then, it has grown into a sprawling empire ranging from wedding dresses to financial products. He also plans to offer shares in the company's rail business in the UK next year. Merrill Lynch, the investment bank, is understood to be advising on the Virgin Express offering.

Virgin Express carries about 2.5m passengers a year and flies from Brussels to seven destinations, including Rome, Barcelona and Nice.

The share listing, on both Nasdaq in the US and Brussels, is expected to capitalise Virgin Express at some \$200m. About \$100m of new money will be raised, with some of the proceeds going towards expanding the fleet and the rest being used to finance working capital.

Mr Branson does not plan to sell any shares in the offering, but his holding could be diluted to below 50 per cent. His group owns 90 per cent of the equity, while 10 per cent is held by the former shareholders of Eurobelgian Airlines (SEA).

Virgin acquired EBA in 1996 for \$60m. Since then, its passenger numbers have jumped by more than 50 per cent and the mix of passengers has shifted towards scheduled, rather than charter flights.

The company is taking delivery of three new Boeing 737

aircraft next year, taking its total fleet to 16. The public offering will enable the company to expand its routes. It is believed to be looking at opportunities to connect Brussels with UK cities such as Edinburgh, Birmingham and Manchester.

The company is believed to make a small profit, after breaking even last year on turnover of about \$150m.

Mr Branson will be chairman of the listed company. Also on the board is Jonathan Ornstein, chief executive of Virgin Express. He declined to comment specifically on the offering yesterday, but said: "Deregulation in the European airline market provides a unique opportunity for the American low-cost concept."

Virgin Express will become the third European low-cost airline to be the subject of a public offering this year, along with Ryanair and Debonair.

Ticket to fly, Page 23

BC Partners raises \$1.1bn for European buy-outs

By Katherine Campbell,
Growing Business
Correspondent

BC Partners, one of the early entrants to the pan-European management buy-out market, has raised an Ecu1bn (\$1.2bn) fund targeted at the UK and continental Europe.

The size of the fund shows international investors' continuing enthusiasm for private equity in the region, as local economies restructure and throw up an increasing number of significant buy-out opportunities.

Last month, Doughty Hanson completed a \$2.5bn fund, by far the largest to date. A handful of other managers are competing at that end of the market including Schroder Ventures (with a new \$1bn fund) and Charterhouse (\$800m).

The development of bigger funds means that private equity managers can compete effectively with industrial buyers for increasingly sizeable

businesses. The BC Partners' fund will be invested over a period of three to four years in between 10 and 15 European companies, which would be sold for up to £15m each.

John Burgess, a senior partner, predicted that deals would continue to grow. "There are some very large private businesses being sold in transactions worth \$1bn or so."

The group's recent deals include the purchase in January of Elie, a French company that rents linen and uniforms. Elie is forecast to achieve sales of FFr55bn (£842m) in 1997, although no figure has been disclosed for the value of the buy-out. At the end of last year, it also backed a DM760m (£434m) buyout by managers at Techem, a German specialist property management company.

Mr Burgess said: "The message of shareholder value is definitely moving through the continent and driving large companies to focus on their core business." That meant

Citicorp takes \$889m charge and cuts jobs

Continued from Page 1

and premises. Tom Jones, chief financial officer, said: "We've been getting ready to centralise and become more efficient for some time and the organisation to do this has been in place since March."

So far this year, the bank has changed its management structure to give William Campbell, a former chief executive of Philip Morris, the

tobacco and consumer goods company, control of global retail banking and credit card operations. It has also consolidated its worldwide advertising and direct marketing accounts under the Young & Rubicam advertising agency.

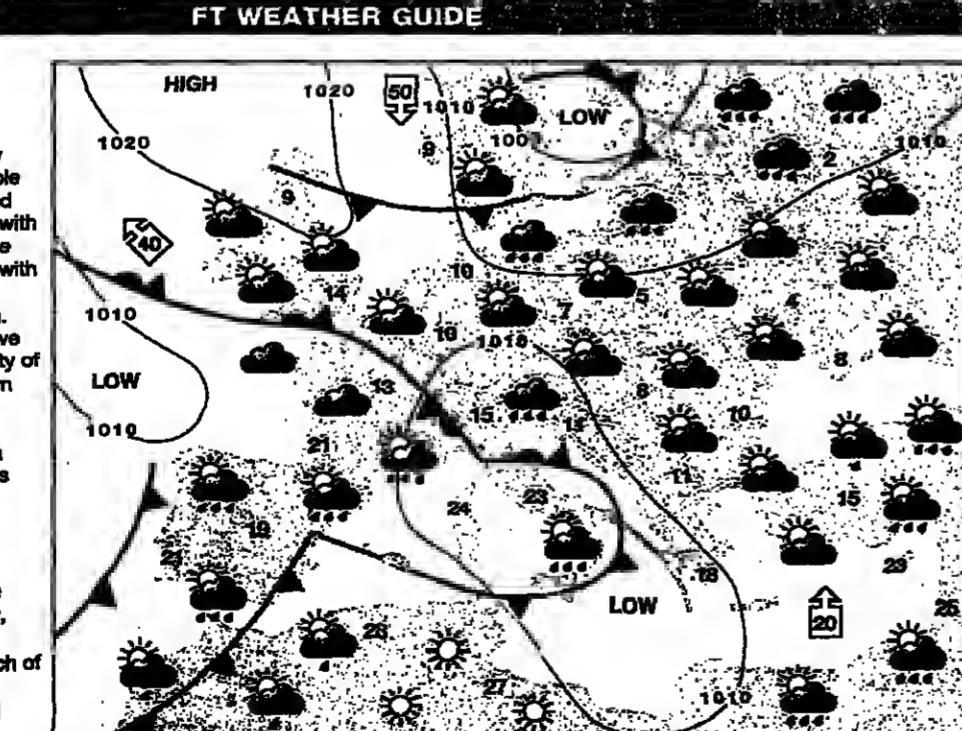
Tom Hanley, banking analyst at UBS Securities, said these moves demonstrated that Mr Reed was in "complete control" and added that the change would strengthen the

bank's position as the only truly global consumer banking franchise.

The company's results also showed that the turmoil in south-east Asian currencies during the third quarter had not affected its foreign exchange revenues.

But Mr Reed predicted that continued turmoil would likely affect business volumes and credit quality in the region.

Disappointing package, Page 6; Editorial comment, Page 15



Situation at midday. Temperatures maximum for day. Forecasts by PA Weather Centre

TODAY'S TEMPERATURES

	Maximum	Beijing	Sun 22 72	Cordif	Fri 12 54	Frankfurt	Fri 9 46	Madrid	Thunder 19 88	Rangoon	Fri 32 90
Abu Dhabi	Sun 33 91	Belgrade	Fri 11 52	Cassibile	Fri 25 77	Geneva	Cloudy 15 55	Malaga	Fri 24 75	Reykjavik	Cloudy 6 43
Accra	Fri 31 88	Berlin	Cloudy 7 45	Chicago	Showe 2 35	Gibraltar	Rain 21 70	Malta	Thunder 24 75	Rio	Showe 25 77
Aigues	Fri 28 82	Bermuda	Cloudy 24 73	Cologne	Sun 10 50	Glasgow	Fri 10 50	Manchester	Fri 11 62	Rome	Fri 23 73
Amsterdam	Sun 10 52	Bogota	Showe 18 66	Dakar	Fri 9 46	Hamburg	Fri 9 46	Malta	Thunder 31 72	S. Africa	Sun 22 72
Athens	Fri 18 64	Bomby	Showe 18 65	Dates	Showe 21 70	Helsinki	Showe 2 45	Milan	Fri 10 50	Pisa	Fri 23 72
Atlanta	Fri 21 70	Brussels	Showe 18 65	Dubai	Fri 11 52	Hong Kong	Fri 9 46	Mexico City	Fri 22 72	Singapore	Showe 33 81
B. Aires	Fri 24 73	Budapest	Cloudy 8 49	Dublin	Fri 11 52	Istanbul	Fri 15 59	Milan	Fri 15 59	Tokyo	Showe 33 81
Bham	Sun 12 54	Copenhagen	Cloudy 7 45	Dubrovnik	Fri 17 63	Jersey	Cloudy 14 57	Montreal	Showe 4 55	Sydney	Fri 16 64
Bangkok	Showe 33 81	Carlo	Fri 25 77	Edinburgh	Fri 10 50	Karachi	Fri 33 91	Moscow	Dizzle 2 34	Tanger	Fri 23 82
Barcelona	Fri 24 73	Carcas	Fri 32 80	Fero	Thunder 24 75	Lisbon	Fri 23 73	Nairobi	Cloudy 27 81	Tel Aviv	Thunder 23 77

Constant improvement of our service.
That's our commitment.

Lufthansa

THE LEX COLUMN

Blue chips see red

Europe and the US have survived the 10th anniversary of Black Monday unscathed. But Hong Kong has not, with the Hang Seng blue chip index falling 9 per cent this week.

One explanation is continuing worry that Hong Kong could be infected by the currency crises raging through Asia. Last week's devaluation by Taiwan - like Hong Kong, a developed economy with strong foreign exchange reserves - has added to twitches. Though few believe the Hong Kong dollar's peg to the US dollar is under serious threat, interest rates have had to rise sharply to defend it. Given the stock market's weighting towards property and banks, equities have sold.

If currency nerves were the complete explanation, investors could be sanguine. As soon as calm returned, interest rates could fall. But there are two other causes for concern. First, the Asia tigers' problems may damage the real economy - for example, because their citizens will have less money to spend on visits to Hong Kong. Second, the fall in Hong Kong's blue chips has coincided with the prickling of the red chip bubble, as investors doubt how long Beijing will inject state assets into Hong Kong vehicles at bargain prices.

There is even a small chance that this week's \$2bn flotation of China Telecom (Hong Kong), the most high-profile red chip, could flop. That would raise the risk of contagion: since many local investors buy red chips with borrowed money, margin calls could force them to liquidate blue chips too.

Microsoft

What should investors make of the latest attack on Microsoft by the US Justice Department? In the short term, very little, imagine the regulators are allowed to do their worst and the court imposes fines of \$1m a day on the software giant. Even if those fines continued for ever, the financial impact at a 10 per cent discount rate would be \$3.65bn - barely 2 per cent of Microsoft's market capitalisation.

The commercial consequences are potentially more serious. Having woken up late to the internet, Microsoft has been making up for lost time by offering its Internet browser as a package with its dominant Windows operating system. If the Justice Department can prove this is an illegal abuse of market power and force Microsoft to

close details of the partnership

between the two, it will hit the group's revenue and profits. Microsoft's share price has hit \$1.2bn a day on the software giant. Even if those fines continued for ever, the financial impact at a 10 per cent discount rate would be \$3.65bn - barely 2 per cent of Microsoft's market capitalisation.

The commercial consequences are potentially more serious. Having woken up late to the internet, Microsoft has been making up for lost time by offering its Internet browser as a package with its dominant Windows operating system. If the Justice Department can prove this is an illegal abuse of market power and force Microsoft to

close details of the partnership

between the two, it will hit the group's revenue and profits.

Microsoft's share price has hit

\$1.2bn a day on the software giant.

Even if those fines continued for

ever, the financial impact at a 10

per cent discount rate would be

\$3.65bn - barely 2 per cent of

Microsoft's market capitalisation.

The commercial consequences are

potentially more serious. Having

woken up late to the internet,

Microsoft has been making up

for lost time by offering its

Internet browser as a package

with its dominant Windows

operating system. If the

Justice Department can prove

this is an illegal abuse of market

power and force Microsoft to

close details of the partnership

between the two, it will hit the

group's revenue and profits.

Microsoft's share price has hit

\$1.2bn a day on the software giant.

Even if those fines continued for

ever, the financial impact at a 10

per cent discount rate would be

\$3.65bn - barely 2 per cent of

Microsoft's market capitalisation.

The commercial consequences are

potentially more serious. Having

woken up late to the internet,

Microsoft has been making up

for lost time by offering its

Internet browser as a package

with its dominant Windows

operating system. If the

Justice Department can prove

this is an illegal abuse of market

power and force Microsoft to

close details of the partnership

between the two, it will hit the

group's revenue and profits.

Microsoft's share price has hit

\$1.2bn a day on the software giant.

Even if those fines continued for

ever, the financial impact at a 10

per cent discount rate would be

\$3.65bn - barely 2 per cent of

Microsoft's market capitalisation.

The commercial consequences are

potentially more serious. Having

woken up late to the internet,

Microsoft has been making up

for lost time by offering its

Internet browser as a package</

COMPANIES AND FINANCE: ASIA-PACIFIC

Higher provisions hurt Thailand's banks

By William Barnes
in Bangkok

Bangkok Bank, Thailand's strongest and biggest, saw earnings slide 43 per cent to Bt12.93bn (\$77.6m) in the third quarter.

Analysts said the drop came after the bank had added some Bt4bn to its bad debt provisions.

They added that Thai banks, several of which revealed poor unaudited third-quarter earnings figures yesterday, were building up their provisions in the belief that the economic situation would become

worse before it improved.

Foreign exchange gains, estimated at more than Bt1bn for some leading banks, helped to cushion the effects of Thailand's severe economic downturn on the industry's profitability, analysts said.

"Many made some huge forex gains... which they whacked into the provisions which I'm very happy with. But the result, barring those forex gains, would have been horrible," said Russell Kopp, at Dresdner Kleinwort Benson Securities in Bangkok.

The large rises in non-interest income showed most

banks had long dollar positions before the Thai baht was floated on July 2, analysts added.

The baht has subsequently lost more than 40 per cent of its value against the US dollar and touched a domestic market record low of Bt38.70 to the dollar yesterday.

Thai Farmers Bank, the second strongest institution after the Bangkok Bank, saw its third-quarter earnings decline 19 per cent to Bt2.58bn.

Siam Commercial Bank said its profits dropped 13 per cent to Bt2.02bn and loan loss reserves had been

increased by Bt1.86bn.

The small Laem Thong Bank's earnings dropped 88 per cent to Bt7.49m, while Krung Thai Bank saw net profits drop 88 per cent from Bt2.87bn to Bt349.9m.

"The next quarter will be much worse," said Kenneth Ng, banking analyst at ING Barings in Bangkok. He added that a speedy introduction of foreign capital was needed.

Mr Ng estimated that up to \$3.1bn would be required to recapitalise the banks if only half the non-performing loans were written off. Money, he added, was not

available in a dramatically slowed economy being crushed under a mountain of bad debt.

The government last week announced that foreigners could own 100 per cent of any financial institution for up to 10 years and, in practice, much longer.

ING, of the Netherlands, recently acquired 10 per cent of Siam City Bank and foreign investors now hold 40 per cent of Laem Thong Bank.

Even Bangkok Bank has conceded that it might be interested in acquiring a strategic partner.

Normandy Mining upbeat

By Elizabeth Robinson
in Sydney

Robert Champion de Crespigny: 'most exceptional period'

Normandy Mining, the largest gold producer in Australia, is heading for strong full-year earnings growth after first-quarter net profits rose 57 per cent to A\$32.1m (\$23.45m).

Robert Champion de Crespigny, chairman, told the annual meeting that the last year and a quarter had been "the most exceptional period in the evolution and growth of Normandy".

The company said its first quarter had "a sound foundation for record earnings". Normandy's full-year profit last year was a record A\$123.5m, up 24 per cent.

The group hopes to trade American Depository Shares on the Toronto and Montreal exchanges within a few weeks, allowing it "to measure our performance in a gold sector three times the size of Australia", Mr de

Crespigny said. Normandy makes up 24 per cent of the Australian gold index.

He said Normandy would continue to drive down production costs, which in the last quarter were A\$329 an ounce, compared with an average of A\$336 for the last financial year.

Cash costs at the KCIMG operations in Kalgoorlie fell to a record low of A\$297 an ounce.

Mr de Crespigny expects costs at the Ovacik mine in Turkey to be US\$175 an ounce when it starts producing in December. He said the Turkish project was forecast

to produce 110,000 ounces a year and was running below its A\$48m budget.

First-quarter exploration costs were A\$14.6m and tests at its Kenyase project in Ghana are expected to reveal a "significant" increase in resources.

Gold production was 7 per cent lower at 318,447 ounces because of realignments at some mines. However, output at its Big Bell mine was 36 per cent higher.

• Ashton Mining, the diamond group, produced 10.4m carats in the three months to end-September and expects more than 12m in the next quarter.

It warned of lower sales to Asia because of the economic downturn in the region, but said these would be offset by increased demand in the US and Europe, which would leave retail sales over the year at similar levels to last year in local currency terms.

Kruppe Uhde & Thyssen Rheinstahl, a joint-venture of German engineering and construction companies, yesterday signed a contract with Thailand's Songkla Petroleum to design and build a \$3.7bn fully-integrated crude oil refinery and petrochemical complex in southern Thailand.

The contract, scheduled to be completed in three years, was signed in Bangkok by company executives in the presence of Klaus Kinkel, German foreign minister, and Korn Darabaran, Thai industry minister.

The refinery complex will include a 150MW power plant and have a minimum refining capacity of 125,000 barrels a day.

The petrochemical plant will have an annual output of 250,000 tons of polyethylene, 210,000 tons of polycarbonate, 25,000 tons of MTBE, 110,000 tons of butadiene and 70,000 tons of benzene.

Total Thai refining capacity currently stands at 780,000 bpd.

Songkla plans to export as much as 80 per cent of production. With domestic demand for refined crude products falling sharply since Thailand's economic downturn, existing Thai refiners have stepped up exports and sold diesel at a discount of about 60 cents per barrel to Singapore spot quotes.

Royal Bank of Scotland acted as lead financial arranger for the deal, with Deutsche Morgan Grenfell acting as financial adviser.

Elizabeth Robinson, Sydney

Songkla in oil refinery deal

By Ted Bardecke
in Bangkok

ASIA-PACIFIC NEWS DIGEST

Suspension for Nikko Securities

Japan's Ministry of Finance yesterday indefinitely suspended Nikko Securities from bidding for and underwriting Japanese government bonds for its alleged involvement in a pay-off scandal. The punishment was necessary "to maintain the public trust and fairness in the government bond market", a ministry official said.

The suspension is an interim measure until the Securities Exchange and Surveillance Commission recommends a formal punishment for the country's third largest brokerage house. It comes after two former Nikko executives were arrested for allegedly paying Ryuichi Koike, a *sokaiya* racketeer, about Y14m (\$115,000) through an illegal discretionary fund. Nomura Securities and Yamaichi Securities, Japan's other large brokerage houses, have also been suspended from bond operations and their executives arrested on similar charges involving the same racketeer.

AP-DJ, Tokyo

■ RETAILING

Yaohan plans staff cut

Yaohan Japan, the collapsed Japanese supermarket chain, plans to cut almost two-thirds of its staff as part of a restructuring programme. The company filed for court protection from creditors last month, with debts of more than Y160bn (\$132m). Of 1,700 Japanese employees worldwide, more than 1,000 have already chosen to leave. Yaohan aims to reduce the total number of staff to about 500, mainly through transfers to other companies, voluntary redundancies and early retirement.

The largest single group of employees affected is the 400 workers who this year were temporarily transferred to Daiei, another supermarket chain which acquired 16 of Yaohan's stores in February. Their transfer will now be made permanent. Yaohan gave no deadline for completing the plans.

■ FOODS

Burns Philp to sell consumer unit

Burns Philp, the troubled Australian food group, is selling its Australian and New Zealand consumer businesses to Goodman Fielder for about A\$23m (US\$21.2m). The sale follows the disposal of its US and European spices business for US\$1.7m to a US management buy-out group after it had written down the value by A\$70m. Tom Denman, Burns Philp managing director, said the group's priority was to finalise its restructuring proposal which included a two-month debt standstill from its bankers.

Elizabeth Robinson, Sydney

Merger helps BPI to 50% rise at nine-month stage

By Justin Marozzi
in Manila

Bank of the Philippines Islands, one of the country's largest banks, yesterday unveiled a 50 per cent jump in net profit for the first nine months of the year, to 3.68bn pesos (\$102m). The bank said that it was boosted by the merger late last year with Citytrust Banking.

Bottom line growth was also lifted by interest income and fees which reached 14.26bn pesos, representing about 80 per cent of total revenues. BPI shares rose 2 pesos to 103 pesos.

However, analysts said the third-quarter performance was disappointing, following the bank's loss on government security trading. The dramatic rise in interest rates in the aftermath of the

peso collapse accounted for this loss.

Xavier Loinaz, BPI president, forecast net profit of 4.8bn pesos for the full year. One analyst said he did not think this would be achieved and was cutting his full-year forecast by 10 per cent, to 4.45bn pesos.

"One-third of BPI's business is in consumer banking which is very sensitive to interest rates," Mr Loinaz said. "It is very difficult to reprice loans without triggering a rise in defaulters, but at the same time they have to adjust to the new tighter climate."

BPI has emerged as one of the more solid Philippine banks amid the turmoil in south-east Asia's financial sector. A recent report from Deutsche Morgan Grenfell said dollar loans represented

9 per cent of its total portfolio, the lowest among the top 10 banks, while its 12.1 per cent coverage of non-performing loans was the highest. Non-performing loans represented 1.4 per cent of total lending.

BPI's merger with Citytrust was the first big consolidation in a domestic banking sector which has 53 commercial banks and 600 rural credit institutions.

The tie-up expanded the bank's national reach, with a rise in its branch network from 360 to 420. It also took its assets from 15.2bn pesos to 17.7bn pesos. Analysts said these had since increased to 20.4bn pesos.

Together with the over-heated local property sector, banking has been the hardest hit sector by the regional currency crisis.

FT
FINANCIAL TIMES
Finance
Providing essential information and objective analysis for the global financial industry

How can leasing make a contribution to the Private Finance Initiative?

- ◆ What role can leasing play in government finance?
- ◆ What are the risks to lessors in local authority leasing?
- ◆ What are the latest changes in legislation, accounting practice, tax, and financial trends?

Leasing and Asset Finance in the UK and Europe is a brand new Management Report which addresses the above questions and more, providing you with an accurate, concise, and comprehensive guide to leasing and asset finance.

Order now to optimise the benefits of leasing and asset finance to you.

To order your copy or find out more fax the form below to FT Finance on +44 (0) 171 896 2274 or post to the address below. You can also phone our credit card hotline on +44 (0) 171 896 2698.

Recently published with over 137 pages (297 x 210mm), £350/US\$595 ISBN 1 85334 685 3
Penton Professional Limited, Registered Office: Maple House, 149 Tottenham Court Road, London W1P 9LL, Registered No 297034

ORDER FORM

Name _____ Position _____
Company _____
Address _____
Country _____ Postcode _____
Telephone _____
CODE _____ TITLE _____ QTY _____ PRICE _____
AM/FM _____ Leasing and Asset Finance _____ CREDITCARD _____
Date _____
Please send me further information
The information you provide will be held on our database and may be used to keep you informed of our associated companies products and services.
I enclose a cheque made payable to FT Finance for the sum of £_____.
Please invoice me for the full sum to be settled in £ Sterling.
EU companies (except UK) must supply MWST/VAT/IRPAVA number to avoid VAT.
Signature _____ Date _____
Return to FT Finance, Maple House, 149 Tottenham Court Road, London W1P 9LL, or fax us on +44(0) 171 896 2274

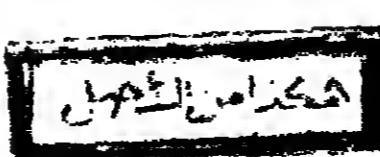
MERCURIO Group: an eight-storied vehicle transporter

At the present situation of the European road and railway network, the car market assigns a strategic role to the transport of vehicles, both in view of an effective distribution and of cost-containment.

Therefore, well-located junctions and constant innovation of loading systems are of capital importance for being successful. MERCURIO TRASPORTI INTERNAZIONALI, leading company of a group which operates out of Italy, France, Poland, Portugal and Spain, offers a qualified structure where synergies of men, means and experience are targeted exclusively to the transport of vehicles.



MERCURIO
MERCURIO TRASPORTI INTERNAZIONALI SpA
43056 S. POLO di TORRILE (PV) - ITALY
Tel. +39.521.319411 - Fax +39.521.319430
http://www.mercurio-trasporti.it



Lucen

By Nicholas Davison
in San Francisco

COMPANIES AND FINANCE: THE AMERICAS

Monsanto slides to \$133m loss

By Nikki Taft in Chicago

The combination of higher product development costs and a one-off write-off related to its recent Holden's Seeds acquisition pushed Monsanto, the large US agriproducts, pharmaceuticals and biotechnology company, to a \$133m loss after tax in the third quarter.

That compared with a \$170m profit a year ago, and took the result for the first nine months of the financial year to \$465m, down from \$795m previously.

Sales in the third quarter were \$1.7bn, compared with \$1.4bn a year earlier.

The results were the first published since Monsanto spun off its chemicals operations last month as a

separate quoted company, called Solutia.

In the results, the St Louis-based group treated the chemicals interests as discontinued businesses, taking in their earnings for July and August.

It said that the core, ongoing operations made a net loss of \$167m in the third quarter, or a deficit of 28 cents a share, down from a profit of 30 cents for the same businesses a year earlier.

The loss largely reflected a \$426m charge to write off "acquired in-process research and development". Associated with the Holden's deal.

Robert Shapiro, Monsanto's chairman, acknowledged that costs resulting from new product development activities were "increasingly affect-

ing income from ongoing operations", but stressed that R&D was essential to the group's business.

The Searle pharmaceutical division has a number of drugs in advanced testing, and Monsanto is also working aggressively on genetically-engineered crop products.

Last month, amid some nervousness on Wall Street, Monsanto warned analysts that a sharp increase in technology spending would depress the third quarter results.

However, it also said it expected to offset increased R&D outlays by entering partnerships and other arrangements in the second half of 1997, and fourth quarter results should show a "substantial"

increase. The company said yesterday, that total technology expenditures had been up by about 20 per cent in the third quarter, and by 40 per cent in the pharmaceutical division.

These figures would probably continue to trend upwards over the coming year, it added.

• Cargill, the giant grain, agricultural and industrial products company, said it saw a 48 per cent drop in profits during the three months to end-August.

The privately-owned company, which is based in Minneapolis, blamed the downturn on "extraordinarily difficult" market conditions – notably tight grain and oilseed supplies and excess capacity in the food processing sector.

Barry Diller returns

By Christopher Parkes in Los Angeles

As Walt Disney's Michael Eisner can testify after his humiliating and costly falling out with long-time buddy and short-lived group president Michael Ovitz, business and friendship do not necessarily mix well.

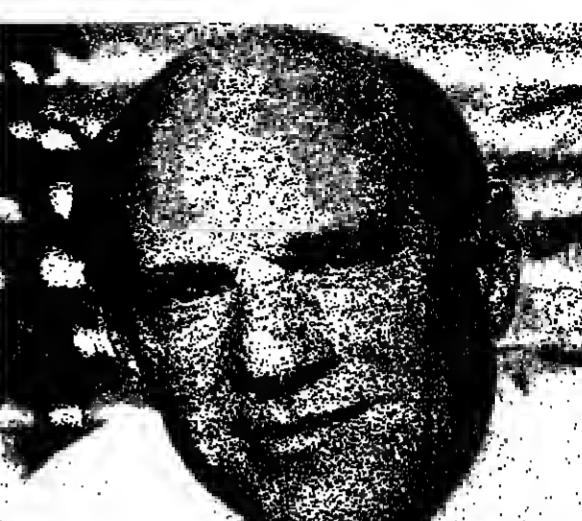
Yet Edgar Bronfman Jr appears to have had no hesitation in passing operational control of the bulk of Seagram's Universal Studios television operations to Barry Diller, a friend of more than 20 years.

Nor did Wall Street have any doubts in marking up both Universal and Mr Diller's HSN stocks more than 8 per cent after the \$4bn link-up was announced on Monday.

The marriage of Seagram's corporate wealth and Mr Diller's vaunted professionalism was acclaimed as the ideal response to investors' concerns that Universal did not own enough outlets to extract the full benefit from its film and television programmes.

The issue now appears to be closed. Universal has access to the 18 broadcast stations partly or wholly owned by Mr Diller's HSN group, soon to be renamed USA Networks. With a 15 per cent HSN stake in the hands of Liberty Media, a programming business owned by Tele-Communications Inc (TCI), the Seagram interests have an intimate link with the biggest US cable TV provider.

Seagram will own 45 per



Comeback kid: Diller has forged influential relationships

cent of USA and will have four seats on its board, while Mr Diller will become a director of Seagram. The agreement allows the company to buy Mr Diller's 8 per cent share should he retire, with a conditional option on the Liberty stake.

But Mr Diller, 55, is not a man to quit when he is ahead. Put in charge of the ABC network's prime-time programming in his mid-twenties, he rose to run Paramount Pictures in his early thirties.

He climbed even higher in Hollywood's estimation during the 1980s when he built News Corporation's Fox Network into the first and only successful challenger to the dominance of the "big three"

ABC, NBC and CBS – in national broadcasting.

On leaving News Corp, he swore he would only work for himself in the future, and built his own entertainment group. Knocked out of the bidding for Paramount and failing in an attempt to buy CBS, he created a modest foundation on the Home Shopping Network and Silver King, a 12-station broadcaster. Earlier this year, he bought control of the Ticketmaster entertainment booking business.

In the process he has forged influential relationships. Paul Allen, co-founder of Microsoft, from whom he bought the Ticketmaster stake, owns 8 per cent of HSN.

US banks robust in third quarter

By John Authers in New York

US banks reported sharply improved third-quarter results yesterday, as they benefited from increased trading revenues, improved credit card loss rates, and continuing strong non-interest earnings from activities such as fund management.

Several banks also benefited from savings following mergers.

Chase Manhattan, the largest US bank, led the way with profits rising to \$1.027bn for the quarter, up from \$787m last year, before merger-related costs were taken into account. Earnings per share stood at \$2.26, comfortably ahead of the \$2.15

which had been predicted by analysts polled by First Call, the Boston-based research organisation.

Tom Hanley, banking analyst at UBS Securities, suggested its revenue performance, up 24 per cent year on year, was the key to Chase's growth, and had been paced by trading and corporate finance. Chase's revenue from corporate finance rose from \$234m to \$308m, while net income from its global markets business was up 32 per cent, thanks mainly to record trading revenues.

Revenue growth allowed Chase's efficiency ratio, expressing administrative expenses as a proportion of revenue, to fall from 57 to 53

per cent. Chase shares gained 1% to \$123.4 in morning trading.

Wells Fargo, the San Francisco-based commercial bank, enjoyed the strongest performance on the market, with its shares rising 30%, or 5.21 per cent.

Its results continued to be dogged by its problems integrating Los Angeles-based First Interstate, which it bought in a \$12.3bn hostile takeover last year. So far both cost savings and revenues have been below forecasts, and the company's share price has suffered as a result, dropping more than 30 per cent.

The market responded positively because it took the third quarter results as evidence that the integration problems were finally at an end.

Total earnings per share, at \$3.26, were still barely ahead of the \$3.23 recorded for the equivalent period last year, but were ahead of Wall Street estimates. Paul Hazen, chairman, said both loans and deposits had bottomed out in August, and had grown in September.

However, its shares showed the greatest improvement of any of the banks in morning trading, as investors treated the figures as evidence that the integration problems had finally "bottomed out".

Banc One, the Columbus-based regional bank which

announced on Monday that it was buying First Commerce, the largest bank in Louisiana, for \$3bn, also gained on the back of earnings of \$433m, ahead of the \$412.8m reported for the same period last year. However, its shares gained only 1% to \$33.4.

Credit card results across the industry appeared to show that bad debts, largely caused by high rates of personal bankruptcies, had peaked in the second quarter. Total write-offs of bad debts fell from 5.99 to 5.57 per cent at Chase, from 6.13 to 5.58 per cent at Citicorp, and from 6.22 to 5.78 per cent at Banc One. Most banks had seen charges increase consistently since late 1994.

Chase in credit card deal

Bank of New York yesterday announced it had sold its entire credit card portfolio to Chase Manhattan for about \$200m, in deal reflecting the increasing importance banks are giving to economies of scale in the credit card business, writes John Authers.

The deal adds bulk to Chase's considerable credit card portfolio, which ranked it as the fourth largest US credit card issuer. It also gives Bank of New York, which was advised by Gold-

man Sachs, greater flexibility to continue its acquisition campaign in the securities processing business, where it has made 24 acquisitions in the past four years.

The transaction includes \$4.2bn in receivables and approximately 3.7m cards, and will expand Chase's credit card business to cover more than 20m accounts, and about \$30bn in receivables.

Donald J. Bourdreau, of Chase, said consolidation

allowed the bank "to take advantage of our existing scale and technology platforms".

Several other large blocks of credit card business are also effectively for sale. AT&T, the telecommunications company, announced on Monday that it was seeking a buyer for its credit card business; Advanta, a specialist "mono-line" credit card issuing bank, has been conducting a strategic review, including the possibility of a sale, since March.

Boost for US drugs groups

By Tracy Corrigan in New York

Strong US sales helped boost earnings for several pharmaceuticals companies which reported third-quarter results yesterday.

Shares in Bristol-Myers Squibb rallied 5% to \$96 in early trading after it announced earnings per share of 86 cents, a cent above analysts' estimates.

Analysts said that the company's recent launches – cholesterol-lowering Pravachol, Glucophage for the treatment of diabetes and anti-retroviral agent Zerit – were performing strongly. Taxol, the company's leading anti-cancer agent, increased sales 18 per cent to \$242m.

Schering-Plough reported net income for the quarter of \$353m, or 48 cents a share, in line with estimates and 23 per cent up from the previous year.

Revenues climbed to \$1.7bn from \$1.38bn.

American Home Products reported a fall in net income for the quarter after special charges relating to withdrawal of its anti-obesity products Redux and Ponder-

Refineries lift Texaco, Exxon

By Christopher Parkes in Los Angeles

Sharply higher profits from refinery products, the result of cheaper feedstock and increased volume sales, pushed third-quarter income at Texaco and Exxon well above analysts' forecasts.

Texaco's earnings per share rose almost 14 per cent to 91 cents, compared with 80 cents last year, and pre-dictions of 84 cents.

Downstream earnings in the US, where branded motor fuel sales increased 8 per cent, rose 40 per cent to \$132m. Overseas income from this sector increased more than three-fold to \$134m.

This was more than enough to offset the impact of lower crude prices – down \$1.37 a barrel in the US and an average \$2.35 abroad – which ate into aggregate exploration and production profits of \$335m, compared with \$394m last time.

With group net income up 13 per cent to \$690m, Peter Bijur, chairman, said the quarter's performance demonstrated the momentum the company was building, and he highlighted a 34 per cent rise in spending on exploration and capital investment designed to maintain the trend.

Revenues climbed to \$1.7bn from \$1.38bn.

American Home Products reported a fall in net income for the quarter after special charges relating to withdrawal of its anti-obesity products Redux and Ponder-

chase of a 20 per cent stake in the Karachaganak oil and gas field in Kazakhstan and a deal to bolster its depleted US reserves by buying Monterey Resources, a heavy crude producer in California.

Exxon reported a similar pattern of revenues and profits which generated a rise of almost 20 per cent in earnings per share. At 74 cents, compared with 62 cents last year, this beat forecasts by 3 cents.

US profits from refining and marketing of \$182m were almost three times higher than the \$58m earned in the third quarter last year, while overseas income from these activities more than doubled from \$168m to \$345m.

Worldwide refinery throughput rose to 4m barrels a day from 3.8m, and daily petroleum product sales increased from 5.2m barrels to 5.4m.

Chemicals production and sales reached new records, Exxon noted, although prices and margins weakened and earnings were little changed at \$349m, compared with \$341m last time.

Despite disturbances in some Asian money markets, the company said it did not detect any impact on sales or earnings, although the strength of the dollar had diluted realisations from European natural gas sales.

Lucent beats forecasts

By Nicholas Denton in San Francisco

Lucent Technologies, the telecom equipment maker spun off from AT&T, capped its first full year of independence by announcing yesterday fourth-quarter earnings substantially in excess of expectations.

But one-time charges associated with one of the company's recent acquisitions, the voice-messaging system maker Octel Communications, resulted in a \$597m loss for the period.

Excluding these factors, however, Lucent earned \$665m, or 57 cents a share, easily surpassing the 51 cents average forecast by

investment bank analysts polled by First Call.

The fourth-quarter performance took revenue for the year as a whole to \$26.4bn, a 13 per cent increase on 1996-97.

Net income for the year, excluding charges was \$1.5bn, up 45 per cent.

The results, which come amid a quarterly reporting season in which all the main communications equipment companies apart from Ascend have performed strongly, lifted Lucent shares, which rose 1% to 87% in morning trading.

Lucent's market capitalisation, lifted by a 78 per cent share price increase over the last 12 months, now stands at \$56bn, three quarters the

level of its slower-growing former parent.

Lucent, together with its peers, is benefiting from the growth in wireless communications.

Other factors supporting revenue growth are the boom in data communications and the tendency of corporate customers to demand complete systems rather than specific solutions.

Lucent, which last week announced the acquisition of Livingston Enterprises, plans to exploit these trends by making further acquisitions, primarily in data networking areas where it has historically been weak.

To help something grow, you must have an understanding of what it wants to become.

BWAY
Corporation
A business built
through shared vision
for growth.
Bankers Trust

In long-standing relationships, each partner comes to understand the other's needs and goals. With this understanding, opportunities can be recognized and growth can occur. Eight years ago, Bankers Trust saw an opportunity for Brockway's management and other interested industry investors to purchase Brockway, a manufacturer of general line metal containers, from the Owens-Illinois Corporation. Beginning with a leveraged buyout, and continuing through several acquisitions and an IPO, Brockway, now known as BWAY, found in us a financial advisor committed to understanding their business and sharing their vision for growth. It was this collaboration that helped make BWAY the leading manufacturer of general line metal containers in North America. We welcome the opportunity to discuss how we can develop equally innovative solutions to your financial challenges.

Bankers Trust
Architects of Value

COMPANIES AND FINANCE: EUROPE

Dresdner to acquire Vereinsbank unit

By Andrew Fisher in Frankfurt

Dresdner Bank, which has been shaken by management changes and resignations linked with tax allegations, yesterday announced a surprise agreement to buy the direct banking activities of Bayerische Vereinsbank.

Dresdner's agreed purchase of Advance Bank, set up by Vereinsbank at the start of last year, is a result of the Bavarian bank's planned merger with Bayerische Hypotheken- und Wechsel-Bank.

The direct banking activities of

the merged bank will be concentrated on Direkt Anlage Bank, Hypo-Bank's discount broking unit. The deal, near completion, marks a further step in the restructuring of the German banking scene.

Dresdner decided later than its rivals to set up its own direct bank, but its preparations have been dogged by technical problems and internal opposition, analysts said.

With the purchase of Advance Bank – for an undisclosed price – Dresdner will immediately gain over 40,000 direct banking cus-

tomers to give it a strong start in this field. Its direct banking activities, for which it has already allotted DM150m (\$84.7m) of capital and reserves, will be carried out under the Advance Bank name.

As with other German direct banks, such as Commerzbank's Comdirect and Deutsche Bank's Bank 24, the Vereinsbank operation still has to reach break-even.

The deal is the first positive news for Dresdner for some weeks. Wolfgang Röller, supervisory board chairman, resigned last month over alleged tax evasion. This was followed by the resignation of

Hans-Günther Adenauer, a management board member, over his personal tax affairs.

Preceding these departures was the news that Jürgen Sarrazin would retire as management board chairman next May, earlier than expected, to be succeeded by Bernhard Walther. The move was aimed at giving the bank a clearer profile at a time of intensifying domestic and global competition.

Dresdner will be displaced as Germany's second biggest bank by the merged Bavarian bank, to be called Bayerische Hypo-

Vereinsbank. The two Bavarian banks will give details of their nine-month performance today, with analysts expecting them to show a marked increase.

Dresdner said the acquisition of Advance Bank would complement its own preparations to build a direct bank, since both laid emphasis on financial and investment advice for customers.

As well as Munich, where Advance is based, Dresdner will carry out direct banking operations from Duisburg, the north German city.

Lukoil bond breaks records

By Edward Luce

Lukoil, Russia's largest oil company, yesterday broke international records by issuing a convertible bond at a 64 per cent premium to its present share price.

The seven-year \$360m offering, which was five times subscribed according to SBC Warburg, the lead manager, was seen as a strong statement of confidence in Lukoil's growth prospects. Convertible bonds are bonds which the investor can convert into shares at any stage during the life of the paper.

"We rarely see a convertible bond with a conversion premium of more than 20 per cent," said an official at SBC Warburg. "Sixty-four per cent is unprecedented in the international capital markets."

An official said the success of Lukoil's first public convertible bond – a \$230m offering earlier this year – had encouraged the company to return to the markets with an aggressively-priced offering. Lukoil's first offering is trading at 160 per cent of its initial launch price.

The 64 per cent conversion premium is based on the average share price of Lukoil's ordinary shares over the last five days. Lukoil's Russian shares were trading at \$2.35 at the time of yesterday's launch, making an average of \$2.12 over the five-day period.

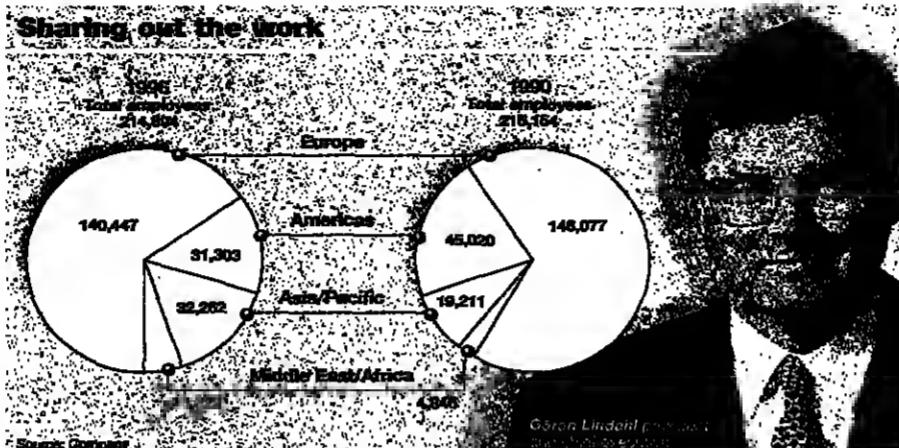
Investors who hold the bond to its maturity in 2003 will receive 153 per cent of the initial bond price in redemption. This also represents an unusually high premium on a convertible bond.

At a market capitalisation of \$18bn, Lukoil is Russia's largest company, ahead of Gazprom, the country's biggest gas company.

Yesterday's offering represents 1.9 per cent of Lukoil's market capitalisation at the 64 per cent conversion price. Officials said there was unusually strong demand for the offering from Asia and Latin America investors. "It was an unusual bond with an unusual order book," said one banker.

ABB axe swings back into action

Engineering group's decision to cut a further 10,000 staff is a painful surprise



Asia and eastern Europe. The total payroll stayed roughly constant at 215,000.

However, the reductions included heavy one-off cuts caused by the rationalisation of Asea and Brown Boveri, the two companies which merged in 1989 to form ABB.

So, while it was clear some job cuts would continue, many ABB staff in western Europe hoped that the worst was over.

The company is reckoned in the engineering industry to be "comfortably ahead" in cost cutting of rivals such as Germany's Siemens and GEC-Alsthom, the Anglo-French joint venture.

But Göran Lindahl, Mr Barnevick's successor, has decided that the economic slowdown in south-east Asia, compounded by the decline of currencies in the region, makes it necessary to accelerate east Asian expansion. He also says that current weakness makes south-

east Asia a more attractive export base for ABB.

The axe is to fall mainly in Germany, Italy, Spain, Sweden, Switzerland and the US. The principal cuts and closures will be concentrated in power generation, which accounts for about a quarter of ABB's business. Margins in this sector are under particular pressure from international competition and ABB declined to say which plants might be affected.

Mr Lindahl forecast that south-east Asia will recover from its problems like Mexico which is now "booming again". He remains confident that the Bakun dam project, the biggest contract in ABB's history, will go ahead within the next two to three years.

Nevertheless, he does not minimise the fact that the postponement is a serious blow. There were 400 ABB staff already on site and another 1,000 engineers working on the project at ABB's plants. The company

had already built a test cable for its high-voltage direct current transmission system, which was to have been the longest in the world.

Mr Lindahl describes the proposed cuts as an "aggressive move which was ahead of the market". But analysts say it looks more like a reaction to south-east Asia's problems.

Freddie Hassianer, of Sal Oppenheim, the Zurich broker, says it highlights the fact that although developing country growth rates are higher than in OECD nations, so are the risks.

Simon Marshall-Lockyer of NatWest Markets in Zurich, says ABB has set itself an aggressive target of a two-year payback period for its \$360m charge. However, based on the improvements in its performance after its 1993 restructuring, when net income roughly doubled to over \$1.2bn in 1996 in the space of three years, he is confident the group can achieve its targets.

It will be Mr Lindahl's responsibility to ensure that ABB does not fall short of its goal.

Sooner than seemed possible a few months ago, the new chief executive has been forced to prove that he is a worthy successor to the much-respected Mr Barnevick. The next 12 to 18 months could be crucial to Mr Lindahl's reputation.

Stefan Wagstyl and William Hall

Lower Saxony to support VW offer

By Graham Bowley

in Frankfurt

The German state of Lower Saxony, the biggest shareholder in carmaker Volkswagen, said yesterday it would buy shares in VW's controversial DM6bn-DM6bn (\$3.4bn-\$4.5bn) capital increase.

The move signals the state's determination to retain its strong influence over the carmaker, which is the biggest employer in Lower Saxony.

The statement, announced after a meeting of the state

government's cabinet, ends a period of uncertainty over whether the region would allow its shareholding to be diluted.

However, the government gave no details yesterday of how much of the new share offering it would seek to buy. It remains unclear whether it will try to maintain the 20 per cent stake it currently holds.

In a statement, it said it did not want its influence over the carmaker to be reduced, and it wanted to secure jobs at the VW plants in Lower Saxony.

VW surprised investors last month when it unveiled plans to take advantage of the strong rise in its share price by issuing 6m new shares. At the time, the company said it wanted to use the money raised, expected to be between DM6bn and DM6bn, to finance international expansion.

However, the vague explanation given for the share issue angered investors and analysts, who had not expected VW to make a capital increase this year.

As a result, VW's announcement, which coincided with a string of other share issues by several large German companies, has been blamed for the poor performance of the German stock market since the end of the summer.

Lower Saxony's announcement yesterday may take some pressure off the rest of the stock market.

VW suggested last month that Lower Saxony would not participate fully in the share offering, since it would be too expensive for the state. However, Gerhard Schröder, the powerful premier of Lower Saxony – who

is also a member of the VW supervisory board and a possible contender against chancellor Helmut Kohl in next year's national elections – has since indicated that the state's stake should not be diluted.

There had been fears that Lower Saxony would hold back VW's expansion plans because it did not want to dilute its shareholding.

VW announced in September that half the new shares would be issued through a rights issue while half would be sold through a placement with new investors.

Bosal doubles capacity in US

By Peter Marsh

Bosal, one of Europe's leading makers of exhaust systems for cars, is doubling its US manufacturing capacity in a move to challenge the dominance of the two main US producers.

Bosal is building a new plant in Warren, Michigan, which will develop and produce exhausts for General Motors, as well as supply products in the large US "aftermarket" for replacement car parts.

The privately-owned company, which is based in Belgium, is looking to take market share from Arvin and Tenneco of the US, which are the biggest

suppliers in the world's \$150bn a year exhausts systems market.

Bosal has annual sales of more than DM1bn (\$565m), 70 per cent of this from exhausts.

It is thought to be the world's third biggest maker of "aftermarket" exhausts, behind Arvin and Tenneco, though it has a weaker position in the "original equipment" part of the industry.

In its plans for its new \$7m factory in Warren – which will add to an existing plant in Lavonia, Georgia – Bosal is hoping to build on existing ties with GM.

Bosal has recently signed a contract with GM to supply DM60m worth of

exhausts a year to plants in Spain, Portugal and Mexico for the new Opel Corsa.

The Warren plant will be Basal's 33rd factory around the world, most of which are in Europe.

It has other plants in Mexico, Canada and South Africa.

In addition to exhausts, it makes towbars, roof racks for cars and cabs for agricultural vehicles.

Mr Karel Bos, chairman of Basal, said North America is a "growth opportunity" for the company.

Adding sales in the US would help Basal over the next few years to achieve a "better balance" in its worldwide revenues, 75 per cent of

which come from Europe.

Mr Bos wants gradually to reduce this percentage, as the company builds up in other parts of the world.

Bosal is estimated to account for between 5 per cent and 10 per cent of the US exhaust market, including new cars and the aftermarket, while Arvin and Tenneco between them have about half.

"I don't waste my time guessing numbers – there is a large market there and we are going for it," said Mr Bos, 59, who has been in charge of Basal since 1970.

The company which was started by Mr Bos's father in 1923, is owned by family trusts.

To advertise your
Commercial Property

And reach 52,000 property decision makers.

Contact
Tina McGorman

+44 0171 873 3252 Fax +44 0171 873 3098

EUROPEAN NEWS DIGEST

Wallenbergs sell TV stake

Investor, the main investment vehicle of Sweden's Wallenberg industrial empire, is selling its holding in TV4, the Swedish terrestrial commercial television station, to Aamulehti, the Finnish media group, and MTV, Finland's largest commercial television channel, for SKr710m (\$33.4m). The sale marks a strategic shift for Investor, which had media as one of its favoured growth sectors. It increased its stake in TV4 as recently as last year.

However, Claes Dahlbeck, Investor chief executive, suggested the company lacked the "deep knowledge and commitment" necessary to succeed in the sector. Investor has been widely expected to review its portfolio following the appointment of Percy Barnevik as chairman this year.

Meanwhile, Marita Ulvsakog, Sweden's media minister, suggested yesterday that the TV4 sale would increase concentration of media ownership in Sweden because Aamulehti is 28 per cent owned by Marieberg, one of two dominant Swedish media groups. Marieberg will control about 40 per cent of TV4. Ms Ulvsakog warned the deal could have legislative implications and could affect the renewal of television operators' licences.

Investor will make a SKr457m capital gain from the disposal of its 21.5 per cent holding. Aamulehti will acquire a 16.5 per cent stake; MTV will take 5 per cent. The two Finnish companies are expected to merge next year to form a new group called Alma Media Corporation.

Greg McIvor, Stockholm

CENTRAL EUROPE

Budapest SE listing for fund

The Central European Growth Fund, managed by Credit Suisse Asset Management, is set to become the first foreign-registered investment fund listed on the Budapest Stock Exchange. Trading in Budapest of CEGF global depository receipts – where one GDR equals 10 shares – is scheduled to begin next week, the fund said yesterday. Managers also plan to introduce the first warrants on the Budapest bourse, probably later in the year, once regulations are in place.

The CEGF, registered in Cardiff, Wales, in 1994, has a net asset value of \$300m. The fund targets Central and Eastern Europe excluding Russia, and is 84 per cent invested in Poland, Hungary and the Czech Republic. Managers said the listing would offer local investors a simple way of diversifying portfolios. The fund also plans to list in Prague and Warsaw early next year.

Kester Eddy, Budapest

POLAND

Strong debut for PBK shares

Shares in Poland's Powszechny Bank Kredytowy (PBK) rose 13 per cent on the institutional sale price on their first day of trading yesterday – they reached 80.5 zlotys in the country's sixth largest bank at 1.7bn zlotys (\$500m). Trade in the shares accounted for almost 30 per cent of the Warsaw Stock Exchange's 19tn zlotys turnover yesterday. The surge in PBK's price gave small investors, who paid 65.5 zlotys, a 23 per cent premium.

This latest sell-off has put the share of the WSE's 46.4bn zlotys capitalisation accounted for by banks at 35 per cent, reflecting a government drive to privatise the sector.

The start of trading set the scene for a battle for control of PEK, which is seen by Creditanstalt of Austria as a vehicle for its expansion into central Europe's largest banking market. Creditanstalt paid \$55m for a 13 per cent stake this month, and is expected to try to increase its holding.

Meanwhile, Poland's Kredyt Bank, which also bought 13 per cent, has sold a 7 per cent stake to the Warta insurance company, another 13 per cent shareholder in PBK. Creditanstalt has the choice of negotiating with Kredyt Bank for more stock or making an offer to foreign institutional investors, who were sold 10.5 per cent of PBK.

Christopher Bobinski, Warsaw

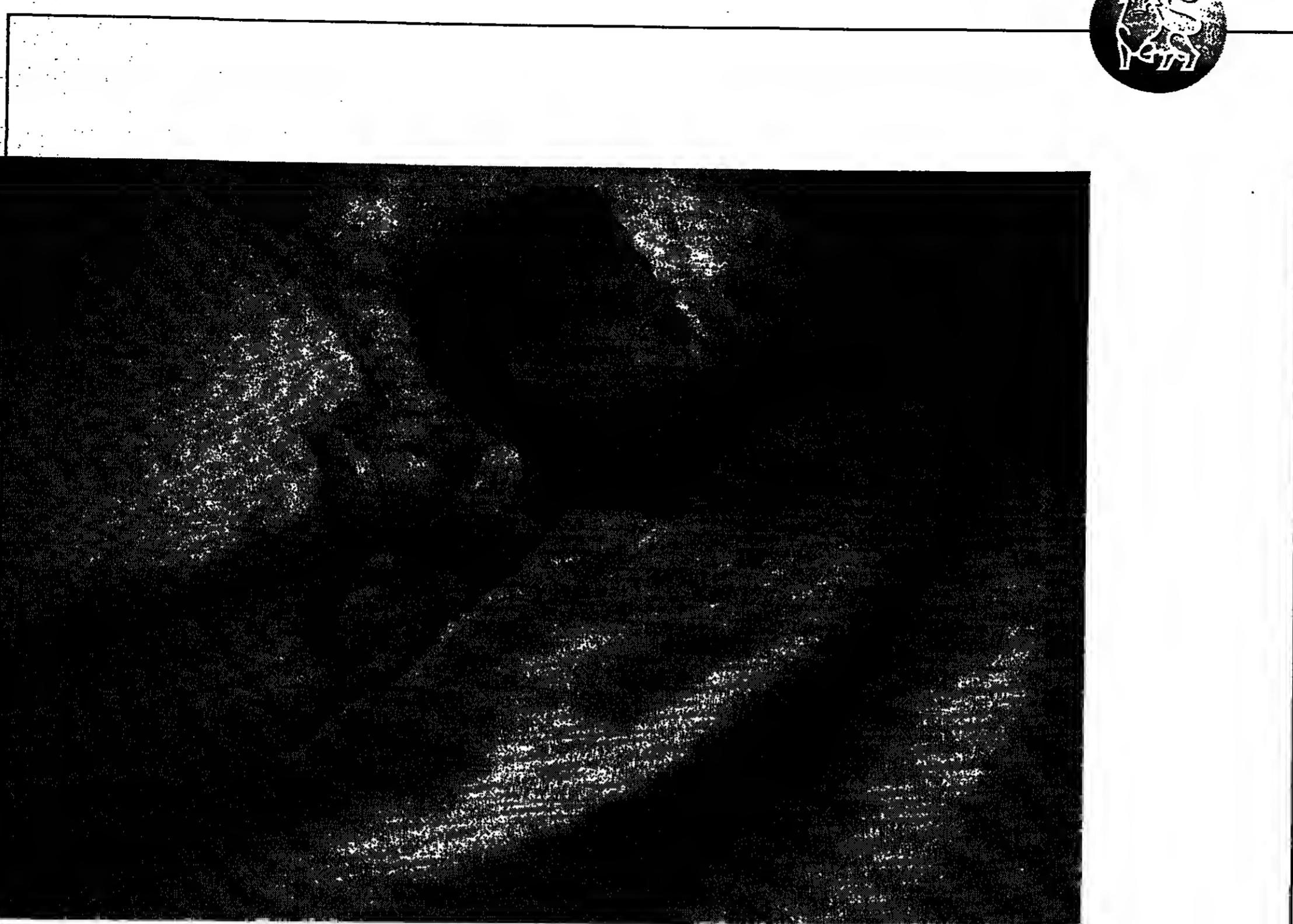
ARMSTRONG WORLD INDUSTRIES

Domco bid resurrected

Armstrong World Industries, of the US, yesterday resurrected its controversial bid to take over Domco, of Canada, in response to the creation of the world's biggest flooring group.

Domco – a division of Sommar Allibert of France, which is merging with Tarkett of Germany – had argued Armstrong's proposed takeover would be ruled out on anti-trust grounds.

However, Armstrong said yesterday it had received clearance from the US Federal Trade Commission. It also said it had begun legal proceedings against Sommar and Marc Assa, its chief executive, in a Pennsylvania court. The US group is seeking an injunction to stop Sommar's merger with Tarkett.



Merrill Lynch
on reaching \$1 trillion in client assets.
And the real growth story behind it.

The individual investors we advise around the world have entrusted us with assets that have grown to over \$1 trillion. And while this marks a significant milestone in our industry, it marks growth of an even more significant kind. Because in addition to greater prosperity and security for the clients we advise, these assets represent an expanding pool of investment capital—capital that can help fuel economic growth and improve people's lives. To thank our clients and to continue helping make the world in which we live a little better, we're making contributions to organisations that benefit families and children throughout the world. Helping our clients succeed helps people everywhere. That makes a difference.

The difference is Merrill Lynch.



Merrill Lynch

A tradition of trust.

COMPANIES AND FINANCE: THE AMERICAS

Third-quarter results from Philip Morris and RJR Nabisco in line with analysts' expectations

Legal costs take toll on tobacco groups

By Richard Tomkins in New York

Philip Morris and RJR Nabisco, reeling from pay-outs to settle litigation against the US tobacco industry, yesterday reported big falls in net profits for the third quarter.

Philip Morris, the biggest US cigarette maker, suffered a 15 per cent fall in net earnings to \$1.4bn after charges for the first instalments of an \$11.8bn settlement with Florida and \$3.6bn with Mississippi.

RJR Nabisco, the second biggest tobacco company, saw an even bigger fall in net profits from \$216m to \$114m, because it also saw poor underlying performance from its tobacco business.

For Philip Morris, the results were the worst since the quarters following Marlboro Friday, the day in 1988 when it slashed the price of its premium Marlboro brand in the US to regain market share from cheaper brands.

But Wall Street was unperturbed by the charges because they were seen as a necessary to end the threat of litigation by securing a tobacco accord in Congress.

Philip Morris's earnings per share were down 18 per cent at 58 cents a share, in line with expectations, and RJR Nabisco's tumbled from 66 cents to 34 cents, 1 cent below analysts' forecasts.

Excluding the charges, Philip Morris turned in a good performance. Operating profits from the domestic tobacco business increased operating profits by

11 per cent to \$837m, but Kraft Foods International saw an 11 per cent decline to \$260m. Miller Beer produced a 7 per cent increase to \$125m.

RJR Nabisco, suffering from the strong dollar and weak demand for domestic brands, saw a 3 per cent decline in tobacco operating profits to \$57m. The separately-quoted Nabisco food business, which reported the previous day, did better, increasing operating profits by 7 per cent volume increase.

Kraft Foods North America, Philip Morris's domestic food business, increased operating profits by an underlying 7 per cent to \$301m.

Improved occupancy benefits Hilton

By Richard Tomkins

Hilton Hotels yesterday reported a jump in net profits from \$54m to \$94m for the third quarter, helped by a strong performance from the hotel side of the business and last year's \$2bn all-stock acquisition of Bally Entertainment, completed in late December.

Earnings per share rose by 29 per cent to 36 cents, in line with market expectations.

The company said it did not want to comment on Starwood Lodging's bid for ITT until it had studied the proposal.

Hilton has tendered \$70 a share for ITT, and had previously said it would not increase its offer.

Like ITT, which reported last week, Hilton benefited from higher occupancy levels and increases in room rates at its hotels.

The overall occupancy level for the hotel division was 77.7 per cent, up from 76.8 per cent last time, and the average daily rate rose by 7 per cent to \$188.43. This lifted the division's operating profits by 57 per cent to \$113m.

But if the Bally's properties had been included a year earlier, the gambling side of the business would have been slightly down. Hilton blamed an abnormally low win percentage at the Las Vegas Hilton, tough competition on the Las Vegas Strip and a generally soft summer.

White knight checks into Sheraton

Starwood's agreed bid for ITT puts it on course to be world's biggest hotel group

A small US company that few people have heard of uses its highly-rated paper to bid for a famous company several times its size. Sounds familiar?

No, it is not WorldCom's \$30bn bid for MCI. This week, it is Starwood Lodging, the small but fast-growing hotel company that has unexpectedly appeared as a "white knight" to rescue ITT from the clutches of Hilton Hotels.

On Monday, Starwood announced an \$82 a share agreed bid for ITT, comprising \$67 in newly-issued Starwood shares and \$15 in cash.

This offer values ITT at \$9.5bn - much more than the \$6.3bn offered by Hilton with its \$70-a-share hostile bid half of which is to be paid in cash up front and the other half in Hilton stock.

It is some measure of ITT's desperation to thwart Hilton's bid that ITT, a company with a 77-year history, has agreed to sacrifice itself to a Starwood takeover, and that Rand Araskog, ITT's 65-year-old chairman and chief executive, will give up both roles in the combined company.

But Mr Araskog has demonstrated a deep antipathy towards Hilton ever since Stephen Bollenbach, Hilton's high-flying chief executive, launched his unsolicited offer in January.

He has refused all of Mr Bollenbach's requests for a meeting, and tried every means at his disposal to outmanoeuvre his rival. In July, Mr Araskog put forward a plan for ITT to split itself into three and buy



back 26 per cent of its stock at \$70 a share. Last month, however, a Nevada court ruled that ITT could not pursue the plan without shareholders' agreement.

It was not at all clear that shareholders would prefer ITT's plan to a Hilton takeover; so, with a proxy fight looming at ITT's annual meeting on November 12, ITT had to search for other options to elude Hilton's grasp.

The one it has chosen will see ITT's Sheraton hotel subsidiary merged into Starwood to form a chain of 650 hotels in 70 countries operating under the Sheraton, Westin and Cigna names, among others.

Starwood will also get ITT's Caesars casino chain, ITT Directories and ITT Educational Services.

Behind Starwood's ability to pay a high price for ITT is Starwood's unusual status as a "paired share" investment trust.

Each of its shares actually represents a share in each of two companies: a real estate investment trust, or REIT, called Starwood Lodging Trust, and an operating company that manages property, called Starwood Lodging Corporation.

REITs are quoted investment pools that raise money for real estate ownership, but are not allowed to manage the properties they own. They pay no corporate income tax, but instead are required to distribute to their net income to shareholders.

Last month it announced a deal to buy Westin Hotels & Resorts, an upmarket US hotel chain, from an investment group for \$540m in cash and securities as well



Early retirement: Rand Araskog's deal with Starwood Lodging will net him \$55m and a seat on the board

as \$1.03bn in assumed debt.

If Starwood's latest deal wins the day, it will catapult Mr Sternlicht's enterprise from a market capitalisation of about \$3.5bn before the Westin acquisition to one of about \$20bn post-ITT, making it the world's biggest hotel company in terms of market value.

For Mr Araskog, the deal

will mean a retirement he had not sought.

But he is getting a \$35m pay-off as well as a seat on Starwood's board.

And sitting next to Mr Sternlicht in an interview, he said: "I kind of like this guy. I think this is really going to work."

Richard Tomkins

CONTRACTS & TENDERS

ANNOUNCEMENT OF AUCTION

Russian Federal Property Fund and Federal Stock Corporation announce a specialized auction for the sale of shares in Eastern Oil Company Inc. (VNIK)

Data on the Company

- Legal address: 634050, 24, Naberezhnaya of Ustiaik river Street, Tomsk, Russian Federation.
- The company was registered by decree of the head of administration of Tomsk on June 9, 1994, registration number - 5580 TT.
- Major business activity: exploration of oil, gas and other natural resources; oil production and transportation; oil and gas refining and processing; production of petrochemical products and chemical raw materials; explosive mining works, research and development etc.
- Principal products: gasoline, direct distillation gasoline, diesel fuel, arctic diesel fuel, vacuum gas oil, asphalt, low-ash black oil, technological fuel, road asphalt bitumen, building bitumen, liquefied household gas.
- Charter capital: 3 008 775 thousand rubles.
- Share nominal value: 2 rubles.
- The list of joint-stock companies included in VNIK Inc., and the Company's interest in their charter capital:
 - Tomskneft VNIK (38%)
 - Tomsk Petrochemical Plant (20%)
 - Achinsk Refinery VNIK (38%)
 - Tomskneftegazgeologiya (38%)
 - Tomsknefteproduct VNIK (38%)
 - Khakasnefteproduct VNIK (38%)
 - Novosibirsknefteproduct (38%)
 - Tomskneftegospisok VNIK (38%)
 - NPF Geofit (38%)
- As of July 1, 1997 the debts of Eastern Oil Company Inc. total 84 219 023 thousand rubles, including to the
 - federal budget: 27 897 651 thousand rubles,
 - regional budget: 4 089 842 thousand rubles,
 - local budget: 3 139 001 thousand rubles,
 - federal road fund: 48 825 268 thousand rubles,
 - social insurance fund: 10 349 115 thousand rubles,
 - pension fund: 216 456 412 thousand rubles,
 - employment fund: 10 455 845 thousand rubles.
- Registrar: Tomsk-Deposit Reserve, 636762, Tomsk region, Strezhevoi, Sirotelei Street, 32. Tel: (+7-382-59) 3-4401, tel/fax: (+7-382-59) 3-1074.
- Balance sheet as of July 1, 1997:

	TOTAL (million rubles)
Fixed assets	22206
Current assets	694070
Losses	0
Balance	716276
Liabilities	
Capital and reserves	150920
Long-term liabilities	752
Short-term liabilities	564604
Balance	716276

The terms of sale

Seller of the block of shares: Russian Federal Property Fund.

A block of 752 193 749 shares (50% of the charter capital less one share) are put up for the auction.

Initial price for sale of the share: 6 000 rubles.

The Charter does not provide for any restrictions in the purchase of shares by non-residents of Russian Federation. There are no restrictions in shares re-sale.

Bids are accepted at the bid reception offices from September 22 through November 6, 1997. The results of the auction will be summed up no later than December 5, 1997.

For more information on the terms of auction and company data, please contact the Federal Stock Corporation by phone:

(+7-095) 132-6926, 236-6453 or fax: (+7-095) 132-6970, 132-6843. Information on the auctions for the sale of shares in Tyumen Oil Company (TENK) and Lennarco will be published in the next issues.

Brazilian electricity bids beat forecasts

By Jonathan Wheatley
In São Paulo

The appeal of Brazil's electricity industry to foreign utility groups was demonstrated again yesterday, when two distribution companies in the southern state of Rio Grande do Sul were sold for amounts in excess of their minimum prices and market expectations.

AES, of the US, paid R\$1.51bn (US\$1.37bn) for 90.9 per cent of Companhia Centro-Oeste, which serves the centre-west region of the state. The bid represents a premium of 93.7 per cent above the minimum price and follows AES's participation in a consortium that last year bought control of Light, a Rio de Janeiro distributor.

A consortium formed by Community Energy Alternatives, of New Jersey, with local groups Votorantim, Bradesco and Camargo Corrêa, paid R\$1.655bn - \$2.6 per cent more than the minimum price - for 90.8 per cent of Companhia Norto-Nordeste, which covers the northeast of the state. The two sales took place in consecutive sealed-envelope auctions.

"This was a big surprise - we expected a premium for both companies of at most 50 per cent," said Alexandre Farnandes, an electricity industry analyst at Bozano Simonsen, a Rio de Janeiro investment bank.

He said the buyers may have been encouraged to submit higher than expected bids because of the possibility of buying cheap electricity from neighbouring Argentina and Uruguay.

The sales mark the start of a busy period for electricity privatisation in Brazil. The state of São Paulo plans to sell CPFL, one of its two distributors, for a minimum of R\$2.1bn on November 5. Four smaller distributors will follow by the year-end.

AMERICAS NEWS DIGEST

Microsoft, IBM beat forecasts

Technology investors returned to the market yesterday after Microsoft and International Business Machines, the largest computer software and hardware makers respectively, beat analysts' expectations with their quarterly results. Microsoft, which also benefited from a more considerate view by analysts of its dispute with the Department of Justice, rose \$1.14 to \$104 in morning trading, while IBM added 53¢ to \$136.

The results, which came with the market anxiously marking the tenth anniversary of the 1987 stock market crash, lifted other technology stocks. The Nasdaq composite index climbed 19.73 to 1765.18 in early trading.

Microsoft reported a 53 per cent jump in net income, excluding an acquisition charge, for its first quarter ended September 30. Net income of 72 cents a share was 2 cents above the consensus of Wall Street estimates.

After a \$236m charge for the acquisition of Web TV, an internet access venture, Microsoft reported net income of \$633m, or 50 cents a share, compared with \$614m, or 47 cents, in the same period last year. Revenues of \$1.15bn were up 36 per cent from \$2.30bn a year ago.

IBM's third-quarter net income was up 12 per cent at \$1.4bn, or \$1.38 a share, compared with \$1.3bn, or \$1.35 a share, in the same period last year. That compared with analysts' estimates of about \$1.36 a share. Revenues grew a modest 3 per cent to \$16.5bn.

See Lex and World Stock Markets

Louise Kehoe and Nicholas Denton in San Francisco

INVESTMENT BANKING

Salomon surges to \$206m

Salomon, the US-based investment banking firm due to be acquired by Travelers Group, yesterday maintained its long tradition of defying analysts' expectations to the end, when it reported earnings per share of \$1.66, substantially exceeding analysts' estimates of \$1.47. Salomon's share rose 24¢ to \$38 in early trading.

Net income for the quarter of \$206m was up from \$140m in the same period last year. However, for the first nine months, net income was \$399m, lower than net income from continuing operations of \$745m last year. Fully diluted return on equity for both the quarter and the year to date was a little above 15 per cent.

Salomon will be combined with Travelers' Smith Barney to form Salomon Smith Barney Holdings. Bob Denham, Salomon's chairman, said yesterday that he expected proxy materials in connection with the transaction to be distributed to Salomon shareholders shortly.

Mr Denham described the firm's third quarter performance as "very solid". Global investment banking revenues of \$233m were up 25 per cent over last year's third quarter, thanks to strength in Salomon's advisory and debt underwriting businesses. Fixed income sales and trading revenues were \$751m, compared with \$598m a year ago, reflecting strong customer sales and strong proprietary trading results.

Equity sales and trading revenues were \$96m, compared with a loss of \$2m in the same period of the previous year. However, the firm made an unspecified loss on a risk arbitrage position in British Telecommunications and MCI, which has been largely liquidated. The firm said it also lost money on long-term proprietary equity strategies. Phibro, its commodity trading business, reported net revenues of just \$14m, compared with \$36m a year ago.

Tracy Corrigan, New York

AUTOMOTIVE INDUSTRY

Goodyear and Tenneco advance

Cost-containment coupled with increased sales volumes both in North America and overseas helped Goodyear, the Ohio-based tyre company, to post third quarter profits of \$194.1m, or \$1.25 a share, up by just over 14 per cent from last time's \$170.2m. Sales increased to \$3.32bn, compared with \$3.27bn in the same period of 1996.

The result brings Goodyear's profits for the first nine months of the year to \$556.7m, compared with \$509.9m previously. Unit sales for the core tyre business were 7.4 per cent higher in the third quarter, with Goodyear saying that the increase was spread across both the original equipment and replacement markets.

Meanwhile, Tenneco also reported strong third-quarter results, with profits for continuing operations rising to \$165m, compared with \$76m. This brought results for the first nine months to \$265m, compared with \$244m a year ago, although these numbers include some one-off items.

</div

Third-quarter profits at £385m after sterling's strength takes off £42m

Strong US sales support SmithKline

By Daniel Green

The strong pound took more than £42m (\$68m) from third-quarter pre-tax profits at SmithKline Beecham, and depressed sales to below last year's level.

Turnover at the Anglo-US pharmaceuticals company fell 3 per cent from £1.86bn to £1.82bn, while pre-tax profits rose 3 per cent from £274m to £285m. Excluding exchange rate movements, turnover would have risen 7 per cent and pre-tax profits 14 per cent.

Jan Leschy, chief executive, said there was a "strong underlying performance", but currency movements had reduced profits for the first nine months by 11 per cent. He said that since sterling began to strengthen in the final quarter of 1996, the effect would be only about 9 per cent for the full year.

The US performance contributed to a total pharmaceuticals sales rise of 7 per cent to £1.12bn, including the diversified division, which manages pharmacy insurance claims.

The company again showed the strength of its new pharmaceutical products, those launched within the past five years, where sales grew 41 per cent. These drugs include the anti-depressant Serotax/Paxil,

which Mr Leschy said had overtaken sales of Zoloft, made by US rival Pfizer, and was second only to Eli Lilly's Prozac.

The other main division, Consumer Healthcare, lifted sales 5 per cent to £582m, excluding exchange rates. That compared with a strong third quarter of 1996, when US wholesalers stocked up ahead of the launch of Nicoderm CQ, the stop-smoking aid.

Of SmithKline's smaller operations, Clinical Laboratories, which has suffered for several years largely through competition, raised sales by 9 per cent to £213m.

The trading margin was 21.1 per cent, up 1.3 percentage points on an underlying basis, owing to improved margins in Consumer Healthcare, Clinical Laboratories and Diversified.

SmithKline also said it was the subject of 60 law-

suits in the US relating to slimming drugs following withdrawal from the market of Redux, made by American

Home products. Mr Leschy said the suits would have "no material effect" on SmithKline's finances, because the drug Fastin was chemically different from Redux and was labelled not to be used with it.



Jan Leschy: is confident the US lawsuits will have 'no material effect' on finances

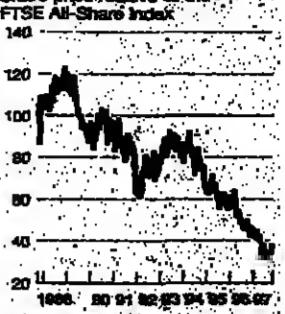
Ashley Ashwood

LEX COMMENT

Harrisons

It has been a painful slog for investors in Harrisons & Crosfield, but at least the grub born of the old conglomerate moth has come through the pupa stage. Harrisons destroyed shareholder value by over-diversifying, overpaying for acquisitions and over-distributing dividends. It achieved the first part of its rebirth a few years ago by selling its plantations and wiping out debt. But it has taken belated boardroom change to produce a clear view of where it is going.

Harrisons & Crosfield Share price relative to the FTSE All-Share Index



Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

120

100

80

60

40

20

1988 89 90 91 92 93 94 95 96 97

Source: Datastream/ICV

140

INTERNATIONAL CAPITAL MARKETS

Railtrack's first offer raises £300m

By Edward Luce

Railtrack, the privatised UK rail company, yesterday made an aggressive debut in the international bond markets with the first of what is expected to be many euro-bond offerings to help fund its £1bn investment programme.

The 25-year bond will also refinance a portion of its £2.4bn bank debt, some of which was left over from its days as part of the state-owned British Rail. The issue is expected to be followed by annual visits to the sterling bond market, say executives of the company, which owns and operates the infrastructure of the railways.

Yesterday's £300m offering was the first bond to be issued by a privatised portion of the former British Rail. Privatised UK utilities, including British Telecom and companies in the water and electricity sectors, have been prolific borrowers at the longer-maturity end of the sterling bond market.

The company, which was yesterday awarded a credit rating of AA- from Standard & Poor's, the US credit rating agency, is investing £10bn to upgrade Britain's rail infrastructure over the next decade.

Railtrack was floated on the London stock exchange in May 1996 as part of the privatisation of British Rail. The company, which has a market capitalisation of £25bn, recorded income of £346m before tax in the year ending March 1997.

"We will be issuing more bonds as part of our

long-term investment programme," said Norman Broadhurst, finance director. Railtrack said the timing of the issue had been encouraged by the unusually low funding costs in longer-maturity bonds compared with the conventional bank loan market.

Borrowers tapping the longer end of the sterling bond market have seen funding costs drop sharply over the last few weeks. The yield on 30-year UK government bonds has fallen to just 5.53 per cent compared with a yield of 5.69 per cent on

10-year UK gilts.

This unusual situation, caused by high short-term interest rates leading to expectations of a much lower inflation rate in the future, is known as an inverted yield curve. In practical terms it gives the borrower access to very cheap long-term funding.

"We wanted to extend the maturity of our debt to match the life of our assets," said Mr Broadhurst. "We also wanted to take advantage of the competitive rates on offer at the long-end of the sterling bond market."

Officials at HSBC Markets, which jointly lead-managed yesterday's issue with Barclays, said the bond was mostly bought by long-term UK investors such as pension funds and insurance groups.

Syndicate executives said that yesterday's bond, which was priced to yield a spread of 0.78 percentage points over equivalent UK government bonds, would act as a benchmark for future offerings.

Prices weaken on rate rise fears

GOVERNMENT BONDS

By Simon Davies and Alexander Stevenson in London and John Labate in New York

dent, who warned of the need for higher interest rates in the immediate aftermath of Emu if there are political compromises on Euro membership.

The December GERMAN BUND contract fell 0.29 to 101.89 on much higher volumes, with more than 160,000 contracts traded.

How Roberts, chief bond strategist at NatWest Markets, said: "I still think the rate will rise sooner rather than later. Mr Tietmeyer now seems to be singing from the same song-book as the hawkies."

UK GILTS had a quiet day, after recent volatility stemming from an apparently more cautious government stance on Emu. Trading stayed within a narrow range and the December contract closed at 101.84, down 0.16.

Mr Gilt's yield rose 0.01 to 4.58 per cent.

In Germany, the release of M3 figures yesterday morning was greeted positively, with money supply growth below expectations. However, the Ifb business survey showed surprisingly buoyant business optimism increasing fears of another repo rate rise before the year-end.

This was exacerbated by comments from Hans Tietmeyer, Bundesbank president.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

In Germany, the release of M3 figures yesterday morning was greeted positively, with money supply growth below expectations. However, the Ifb business survey showed surprisingly buoyant business optimism increasing fears of another repo rate rise before the year-end.

This was exacerbated by comments from Hans Tietmeyer, Bundesbank president.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in

Growth
fund to
list in
Budapest

Portfolio shuffles give lift to sterling

MARKETS REPORT

By Richard Adams and Wolfgang Münchau

Changed expectations over the timing of the UK's entry into a European single currency helped strengthen sterling and the US dollar yesterday, as traders sought to rebalance their positions.

The pound raced to its highest level against the D-Mark for over seven weeks, during trading in London. It closed at DM2.9184, a rise of three pence from its closing price in London on Monday.

The dollar and the yen also gained strongly in London against the German currency, as falling money supply figures and bearish comments by the Bundesbank counterbalanced a buoyant Ifo business climate survey published. The dollar gained almost a pfennig and half, to DM1.7851.

The yen rebounded to

Y67.45 from Y68.48 against the D-Mark. But in Japan, the widely-anticipated stimulus package produced by the government failed to inspire much confidence that growth and interest rates would soon help the yen.

Paul Megyesi, analyst at Deutsche Morgan Grenfell in London, said the pound's extended rise had probably overshoot the currency's level, and would settle back to cover their positions after DM2.9184, a rise of three pence from its closing price in London on Monday.

The dollar and the yen also gained strongly in London against the German currency, as falling money supply figures and bearish comments by the Bundesbank counterbalanced a buoyant Ifo business climate survey published. The dollar gained almost a pfennig and half, to DM1.7851.

The yen rebounded to

the top," Mr Megyesi said. "What we are seeing is a repositioning."

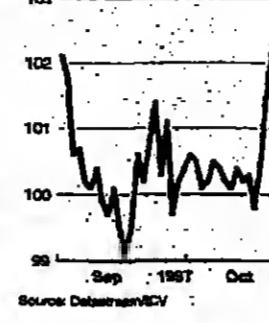
Meanwhile the Hong Kong authorities responded to heavy selling pressure on the Hong Kong dollar against its US counterpart by raising interest rates.

The confusion about the UK government's policy towards economic and monetary union raises a number of questions for sterling. This week's market reaction, which saw the British currency rise by some 7 pence in two days, is unlikely to have been the last word.

The government's latest position appears to be that the UK will not join EMU before the next general election, which must be held by the spring of 2002. This suggests the UK may in practice not join before 2003. It may even be that the UK never joins. Either way, Euro participation should no longer constitute a significant factor

Sterling

Trade-weighted index



Source: Datastream/ADBI

currency research at J.P. Morgan, calculates an equilibrium exchange rate of DM2.95, based on current yield gaps and an assumption the UK joins in 2002.

"The longer the UK stays away, the higher sterling can stay," he says.

But what if the UK never joined? After all, the year 2002 could prove awkward timing, because the UK and the Euro-zone may by then have reversed positions in the economic cycle.

Richard Jeffrey, economist at Charterhouse, a London equities house, adds another argument: the UK economy may well be overheating and heading for a period of falling growth and rising inflation. Foreign investors might take fright, adding to the risks for the exchange rate, which in turn could reinforce inflation.

Such economic pressures, reinforced by government indecision, suggests sterling could turn out to be even more volatile in the near future than it did in the near past. The prospect of the Euro membership provided sterling with a reasonably stable exchange-rate corridor. Such a corridor no longer exists.

The Hong Kong dollar came under pressure yesterday. Steve Jennings, emerging markets analyst at Credit Agricole-Indosuez, said one year forward rates shot up to HK\$8.05, after the authorities struggled to defend the spot rate at HK\$7.75. "Most fund managers are overweight in Hong Kong dollars, and most of them do not understand the currency risk," Mr Jennings said.

POUND SPOT FORWARD AGAINST THE POUND

Oct 21 Closing mid-point Change Bid/offer Day's Mid One month One year Bank of England

Austria (Sch) 20,5409 +0,2117 340 -478 20,5536 20,3399 20,4865 3,2 20,738 18,9683 3,3 102,8

Belgium (BF) 80,1543 +0,0521 059 -104 80,2030 80,9793 80,9743 3,6 80,6043 80,7853 3,6 101,8

Denmark (DK) 11,1110 +0,1095 078 -143 11,1205 11,0404 11,0793 3,4 11,0155 10,8749 3,3 103,9

Finland (FIM) 8,7350 +0,0987 298 -404 8,7410 8,9480 8,7098 3,5 8,6571 8,6445 3,3 81,1

Ireland (I) 2,6730 +0,0744 133 -204 2,6710 2,6700 2,6700 3,5 2,6710 2,6700 3,3 81,1

Germany (DM) 2,9104 +0,2082 178 -191 2,9216 2,9216 2,9216 4,1 2,9104 2,9104 3,3 102,8

Greece (Dr) 45,6302 +4,444 413 -370 45,375 45,2594 45,675 4,7 45,1901 45,1901 3,3 102,5

Iceland (ISK) 1,1188 +0,0093 178 -201 1,1170 1,1153 0,5 1,1130 0,7 1,103 1,1170 1,1153 3,3 101,8

Italy (L) 1,2463 +0,2544 469 -743 1,2463 1,2463 1,2463 3,6 1,2463 1,2463 3,3 101,8

Netherlands (NL) 3,2072 +0,0329 862 -888 3,2084 3,2557 3,277 3,7 3,2561 3,2561 3,3 101,1

Portugal (P) 2,6184 +0,0284 298 -279 2,6184 2,6184 2,6184 3,6 2,6184 2,6184 3,3 101,1

Spain (Pt) 245,184 +2,0204 898 -279 245,184 245,184 245,184 4,1 245,184 245,184 3,3 101,1

Sweden (SEK) 12,5075 +0,1985 816 -736 12,5740 12,5740 12,5401 2,8 12,4818 12,4818 3,6 101,8

Switzerland (SF) 2,4220 +0,0023 244 -268 2,4220 2,4220 2,4220 5,4 2,4220 2,4220 3,5 102,3

UK (-) 1,4788 +0,0125 779 -768 1,4903 1,4903 1,4903 2,7 1,4903 1,4903 3,0 102,3

SDR (-) 1,0340 +0,0000 100 -100 1,0340 1,0340 1,0340 3,0 1,0340 1,0340 3,0 102,3

Argentina (Peso) 1,6246 +0,0049 343 -343 1,6301 1,6301 1,6301 - - -

Brazil (Re) 1,7090 +0,0048 876 -884 1,8295 1,8295 1,8295 - - -

Canada (C) 2,2711 +0,0011 718 -722 2,2722 2,2722 2,2722 3,6 2,2722 2,2722 3,3 101,1

Mexico (New Pesos) 12,6230 +0,0720 598 -598 12,6490 12,6490 12,6490 3,6 12,6230 12,6230 3,3 101,1

USA (\$) 1,6304 +0,0044 346 -351 1,6304 1,6304 1,6304 1,7 1,6307 1,6307 1,3 105,4

Pacific/Middle East/Africa

Australia (A) 2,2497 +0,0718 478 -516 2,2581 2,2571 2,2571 2,4 2,2376 2,2376 2,1 2,2007 2,2007 2,2 91,7

Hong Kong (HK) 1,4241 +0,0718 704 -704 1,4213 1,4213 1,4207 2,6 1,4202 1,4202 0,5 1,4202 1,4202 0,5 102,5

Israel (ILS) 1,1188 +0,0333 299 -299 1,1200 1,1200 1,1200 4,0 1,1188 1,1188 3,6 102,5

Japan (Y) 106,844 +0,0391 741 -948 106,190 106,190 106,190 8,2 105,824 105,824 8,1 127,5

Malaysia (M) 5,4529 +0,0246 449 -450 5,4782 5,4782 5,4782 5,4 5,4568 5,4568 5,3 102,5

New Zealand (NZD) 2,5600 +0,0223 509 -518 2,5628 2,5628 2,5628 1,5 2,5678 2,5678 1,3 102,5

Philippines (Peso) 56,0100 +0,0192 197 -197 57,2738 55,9035 55,9035 3,6 56,1413 56,1413 3,3 101,1

Saudi Arabia (SR) 6,1316 +0,0184 306 -326 6,1478 6,1478 6,1478 0,7 6,1287 6,1287 0,6 102,5

Singapore (S) 2,5782 +0,0270 226 -226 2,5782 2,5782 2,5782 2,4 2,5714 2,5714 2,3 101,1

South Africa (R) 1,0779 +0,0279 463 -463 1,0815 1,0815 1,0815 2,4 1,0745 1,0745 2,3 101,1

South Korea (W) 1,1586 +0,0216 118 -118 1,1621 1,1621 1,1621 2,4 1,1586 1,1586 2,3 101,1

Taiwan (T) 50,0820 +0,2382 449 -449 50,7708 50,7708 50,7708 0,4 50,0820 50,0820 0,5 102,3

Thailand (B) 83,1033 +0,1554 509 -509 83,5970 83,5970 83,5970 0,5 83,1033 83,1033 0,5 102,3

* Rates for Oct 20, 1997. Shaded areas in the Pound Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. Sterling Index calculated by the Bank of England. Basis average 1990 = 100. Index rebased 1/2/95. SDR, Offer and Bid=Basis at 10am each working day. The basis rate is 100. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

† Rates for Oct 20, 1997. Shaded areas in the Dollar Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. USX, Ireland & ECU are quoted in US currency. J.P. Morgan nominal indices Oct 20, 1997. Basis average 1990=100. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

‡ Exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

§ Rates for Oct 20, 1997. Shaded areas in the Euro Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Euro is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

|| Rates for Oct 20, 1997. Shaded areas in the Swiss Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Swiss Franc is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||| Rates for Oct 20, 1997. Shaded areas in the Japanese Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Japanese Yen is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

|||| Rates for Oct 20, 1997. Shaded areas in the SDR table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The SDR is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||||| Rates for Oct 20, 1997. Shaded areas in the US table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The US dollar is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

|||||| Rates for Oct 20, 1997. Shaded areas in the Canadian table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Canadian dollar is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||||||| Rates for Oct 20, 1997. Shaded areas in the Australian table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Australian dollar is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||||||| | Rates for Oct 20, 1997. Shaded areas in the New Zealand table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The New Zealand dollar is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||||||| | | Rates for Oct 20, 1997. Shaded areas in the South African table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The South African rand is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||||||| | | | Rates for Oct 20, 1997. Shaded areas in the Irish table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Irish pound is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||||||| | | | | Rates for Oct 20, 1997. Shaded areas in the Icelandic table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Icelandic króna is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||||||| | | | | | Rates for Oct 20, 1997. Shaded areas in the Mexican table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Mexican peso is quoted in US currency. The exchange rates printed in the table are also available on the Internet at <http://www.FT.com>

||||||| | | | | | | Rates for Oct 20, 1997. Shaded areas in the Chilean table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. The Chilean peso is quoted in US currency. The exchange rates printed in the table are also

COMMODITIES AND AGRICULTURE

Russia rejoins De Beers' diamond cartel

By Kenneth Gooding,
Mining Correspondent

Russia yesterday rejoined the diamond cartel organised by De Beers, of South Africa, ending two years of acrimony and bitterness between the two biggest diamond producers.

The news calmed nerves in the diamond trade - and it will also give a boost to Russia's mining industry as a group of western banks, led by NatWest Markets, is now ready to pay over the initial tranche of a US\$500m loan to

Almazny-Rossi-Sakha, Russia's biggest diamond producer.

De Beers ended its formal links with Russia at the end of last year and the loan facility, to refurbish ARS's mines, has been held up until a new contract was signed.

The contract will involve De Beers' London-based Central Selling Organisation selling at least US\$650m of Russian diamonds a year, and up to \$1.2bn-worth.

Russia accounts for about 25 per cent of world rough, or uncut, diamond production. De Beers, with its own output in South Africa

and via associate companies in Botswana and Namibia, accounts for 50 per cent.

However, the new contract is of short duration to see if Russia can live up to the terms and spirit of the new agreement. It becomes effective on December 1 and expires at the end of 1998 when, if the partners agree, it can be extended for another two years.

After signing the contract in Moscow yesterday, Nicky Oppenheimer, chairman-elect of De Beers, said the diamond industry would be "watching extremely

carefully to see how the relationship will work from now on".

In London, Tim Capon, a De Beers director, said the deal was good for industry confidence. "It removes an element of uncertainty about what the Russians would do with their diamond industry," he said, adding that the new arrangement had the full backing of President Yeltsin and Russian government.

Marcel Pruvier, an Antwerp diamond broker and consultant, said the wholesale trade was very happy to see the deal signed. "If it

works out, it is an important milestone for the industry," he said.

"In particular, it endorses De Beers' single channel marketing."

The deal had been expected, and De Beers' share price ended virtually unchanged yesterday. "The problem in the diamond market at the moment is not supply but demand," said one analyst. "Sales in Japan and Asia are very weak and De Beers will do well to keep sales at last year's level."

Terms of the contract prevent Russia from "cherry picking", or removing the best diamonds,

Rain lifts Australian crop yield prospects

By Elizabeth Robinson
in Sydney

Recent rainfall in crop-growing regions of Australia has improved the prospects of winter crop yields, according to the Australian Bureau of Agriculture and Resource Economics.

However, total production is still forecast to be about 23 per cent lower than last year's 36m tonnes.

Below-average rainfall in South Australia and Victoria is likely to cut wheat production in those regions by about one-third, leaving the total harvest for the country at about 17.6m tonnes, compared with 23.7m tonnes last year.

The fall has been limited by well-timed rain in parts of Queensland and Western Australia.

Seasonal conditions have been especially good in Western Australia, where near record production is expected, said Stephen Bear, Australia's acting executive director.

Abrax has lifted its esti-

mate for coarse grain yield

by 18 per cent to 7.1m tonnes, which is still 23 per cent lower than last year's production.

The forecast for barley production in particular was raised to 5.5m tonnes from 4.1m tonnes, because of substantial rain in Western Australia.

Rain in the next few weeks could lift the quality and yield of coarse grains further.

The canola harvest is likely to rise 30 per cent to 832,000 tonnes after the area of planting was increased 50 per cent.

The prospects for summer crops have also improved. Mr Bear said that good rains in Queensland and in some areas of New South Wales had improved conditions for summer plantings.

Better production outlook hits cocoa

MARKETS REPORT

By Gary Mead
and Kenneth Gooding

The main soft commodities exchanges caught up yesterday with a widening belief that the outlook for 1998's cocoa production in West Africa is much better than previously anticipated.

More than 2 per cent was cut from the benchmark December cocoa futures contract on the London International Financial Futures Exchange. December closed down £25 at £1,072 a tonne.

New York's Coffee, Sugar and Cocoa Exchange opened similarly depressed, with the December cocoa future initially dropping \$2 to \$1,621 a tonne, and sliding a further \$5 by midday. Cocoa prices on the CSCE have fallen by more than \$100 a tonne in the last two weeks.

The increasingly bearish attitude on cocoa has been well flagged by a number of analysts, including Judy Gaines, soft commodity specialist at Merrill Lynch. In her most recent report she pointed out that while global cocoa production normally falls during El Niño years, this abnormal weather system had "never impacted all three geographic production

areas [Asia, Latin America and West Africa] at the same time" in almost 50 years.

Yesterday's downward pressure was reinforced by reports from Abidjan that Ivory Coast now looks headed for a crop in 1997-98 of more than 1.1m tonnes, the same as 1996-97 and only slightly less than the 1995-96 record of 1.2m tonnes.

The impact of El Niño on non-African producers may produce a shortfall in 1998 of as much as 200,000 tonnes, but with global stocks now of more than 1m tonnes, the medium-term outlook is for plentiful supplies.

Continued heavy investment fund selling knocked a further 3.5 per cent off coffee futures on Liffe yesterday, with the January contract down \$4 to \$1,465 a tonne at \$1,458. On the CSCE the same downward trend was apparent. The December future was 20 cents weaker by midday, at 150.50 cents a pound.

Brent crude oil futures opened slightly stronger on London's International Petroleum Exchange, with the December contract gaining 12 cents to \$19.89 a barrel by midday.

The rally failed to consolidate, however, after a weak opening of the New York

Mercantile Exchange, where the November crude contract had increased by just 1 cent by midday, to \$20.71 a barrel, as the market awaited the latest oil statistics from the American Petroleum Institute.

The expectation was that the API would show crude stocks up by some 1m barrels. December Brent later back-tracked to \$19.76 a barrel, still 3 cents above the day's low.

On the London Metal Exchange selling by investment funds and other speculators drove down prices of aluminium, copper and nickel. Aluminium for delivery in three months fell by 1.6 per cent to \$1,598 a tonne.

Fund selling currently has the upper hand and trade buying is pushed to one side," said Martin Squires, analyst at Rudolf Wolff, a subsidiary of Noranda of Canada. "Despite the weakness that aluminium has shown over the past week, trade buyers seem to enter the market at these levels."

Three-month copper dropped by 2.4 per cent to \$2,058 a tonne. "Further selling pressure might be seen," said Mr Squires. Three-month nickel slipped by \$40 a tonne, or 0.6 per cent, to \$6,450.

"We have a feeling, and that's all it is, that exploration expenditure has peaked," she added.

MEG has studied the

Exploration spending to rise

By Kenneth Gooding,
Mining Correspondent

International mining companies will spend about US\$8.1bn exploring for non-ferrous metals and minerals this year - 11 per cent more than the \$4.6bn they spent in 1996, according to Matalis Economics Group, the Canadian consultancy.

Latin America is the top region for exploration, for the fourth successive year, but in 1997 spending in Africa is showing the biggest growth, with an increase of 54 per cent. Canada is the only area showing a decrease in expenditure this year compared with 1996.

Nearly all of the exploration budgets were put in place before the Bre-X scandal which rocked the mining industry in April.

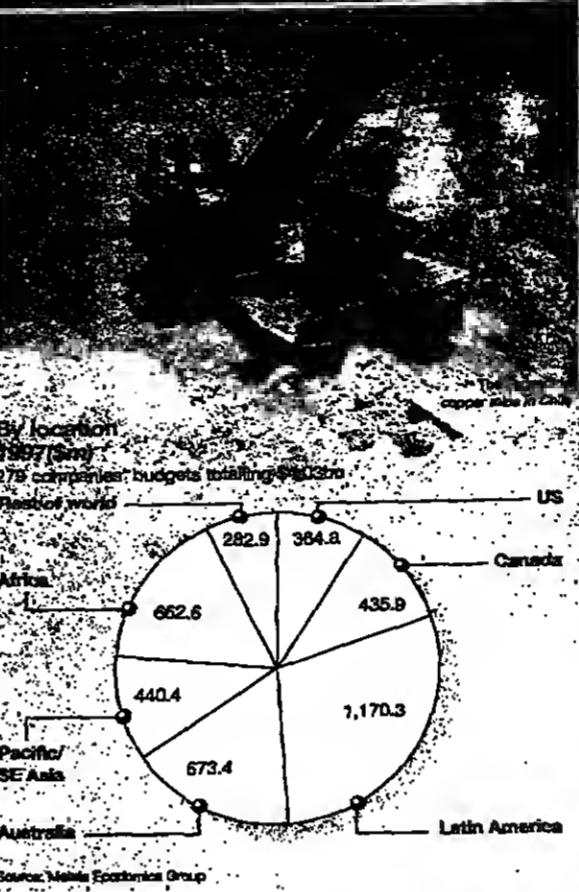
The small Canadian company claimed that it had discovered the world's biggest gold deposit - at the Busang site on the island of Borneo in Indonesia.

However, the mine turned out to be a fraud. Gold had been added to the ore samples - a process known as "salting".

Dominique di Gesu, managing editor of MEG's strategic reports, said any impact from Bre-X would be felt in the 1998 figures.

"We have a feeling, and that's all it is, that exploration expenditure has peaked," she added.

Worldwide mining exploration spending



MEG has studied the

expenditure plans of 279 companies representing \$4.03bn in corporate exploration

expenditure or about 78 per cent of the global total. This

is up from \$3.53bn for 223 companies in 1996.

The global total of \$8.1bn includes MEG's estimates for budgets it was not able to obtain, exploration spending

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINUM, 99.7% PURITY (\$ per tonne)

Close	1430-57	1455-60
Previous	1434-48	1470-73
High/Low	1436-43	1495-57
AM Official	1436-43	1495-57
Open Int.	5,120	5,050-60
Total daily turnover	1,927	

■ LEAD (\$ per tonne)

Close	596-8	611-2
Previous	600-1	612-3
High/Low	596-8	610-1
AM Official	596-8	610-1
Kerb close	596-8	610-11
Open Int.	5,210	5,050-60
Total daily turnover	6,877	

■ NICKEL (\$ per tonne)

Close	6360-70	6450-65
Previous	6420-30	6505-15
High/Low	6450-65	6510-65/67
AM Official	6360-65	6473-90
Kerb close	6360-65	6450-65
Open Int.	54,369	54,200-25
Total daily turnover	18,987	

■ TIN (\$ per tonne)

Close	5365-75	5410-15
Previous	5440-60	5475-60
High/Low	5400-405	5490-5405
AM Official	5365-60	5445-60
Kerb close	5365-60	5445-60
Open Int.	78,803	78,600-78,800
Total daily turnover	58,471	

■ ZINC, special high grade (\$ per tonne)

Close	1250-81	1270-71
Previous	1260-81	1270-71
High/Low	1260-81/1260	1270-71/1270
AM Official	1263-64	1280-92/1280
Kerb close	1263-64	1270-71
Open Int.	78,803	78,600-78,800
Total daily turnover	58,471	

■ COPPER, grade A (\$ per tonne)

Close	5060-70	5084-85
Previous	5125-26	5142-44
High/Low	5120-21	5138/20/5138
AM Official	5120-21	5148-50

Offshore Funds and Insurances

- FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4578 for more details.

FT MANAGED FUNDS SERVICE

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

LONDON SHARE SERVICE

LONDON STOCK EXCHANGE

All systems go as shares respond to Dow gains

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

Any worries that London's newly-launched order-driven trading system would have to cope with another day of big falls were erased after Wall Street's strong performance on Monday.

And there was more good news for UK equities from the Dow's opening yesterday afternoon: bumper third-quarter profits from International Business Machines, announced after hours on Monday, saw the computer group's share jump by more than 5 per cent. The Dow Jones Indus-

trial Average climbed nearly 100 points, moving back above the 8,000 mark, not long after London closed.

The 74-point leap by the Dow on the tenth anniversary of its 22 per cent slide on Black Monday, provided a much-needed breathing space for a London market that had to contend with a number of worrying developments.

Among these was a further slide in share prices on the Hong Kong market, which fell another 4.4 per cent for a two-day decline of 9 per cent. That weakness caused plenty of problems for those stocks with close trading links with the former colony. Falls in HSBC, Standard Char-

tered and Cable & Wireless accounted for more than 12 FTSE 100 points.

And the continuing confusion over the Government's intentions towards European economic and monetary union brought renewed strength to sterling, which moved up another two pennies against the D-Mark at one point yesterday, helping the Bank of England's trade-weighted index to the 102 level.

Currency factors were behind another dismal showing by many of the big engineering and exporting stocks, including TI. But overall it was a satisfying day for market participants; dealers were content to see the

systems running smoothly and said they expected the day's performance to lead to much increased activity via the order book in coming weeks.

One broker said: "It was an altogether much calmer day in the market place. Everybody is becoming much more used to the new system and price mechanism."

The FTSE 100 index, severely mauled on Monday when it dropped 118 points at one stage, cruised ahead to close with a 1.9 gain at 5,255.9, despite the burden of the three big Hong Kong-related stocks. At its best, not long after trading kicked off, Footsie touched 5,257.5, up 46.5.

The FTSE 250 index nudged up 10.1 to 4,915.6, and the SmallCap put on 4.1 to 2,402.1, only about 4 points short of its all-time high.

Turnover picked up from the rather tentative levels seen on Monday, eventually reaching 730m shares, of which about 60 per cent was in non-FTSE 100 stocks. Dealers, as ever, still managed to complain about the level of turnover.

Meanwhile, the strategy team at Goldman Sachs, the US investment bank, continues to recommend UK stocks. "We maintain our positive stance following comments in the weekend press regarding the UK and Euro," Goldman said.

US news boosts BP

Encouraging figures from the US majors and a broker recommendation helped BP lift 8% to 930p.

Exxon and Texaco reported third-quarter earnings 5 per cent ahead of consensus forecasts yesterday despite lower oil prices. The figures reflected healthy profits from refining oil into gasoline and other products.

However, oil prices were roughly 10 per cent lower than the same period last year as ample worldwide supplies kept prices from rising.

The US figures, which should be reinforced by today's third-quarter numbers from Shell Oil, the US arm of Shell Transport, are expected to signal improved performance from the UK leaders.

Also, Lehman Brothers recommended the stock following a trip by investors to its operations in Azerbaijan last week.

Wolesey ran into more of the profit-taking that started when the stock reached a record high of 515p recently, and the shares surrendered 20 to 515p despite a set of strong interim results that showed an 8.8 per cent rise for the year to July. Analysts were said to be sticking with their previous estimates, with BZW at £288m for next year.

David Taylor at Teather & Greenwood is keeping the stock on his "buy" list in recognition of its "superb record of organic and acquisition-led growth" and its "exceptionally robust finances".

Sentiment in the sector was helped by comments from Wolesey that the UK recovery was spreading from the south-east and trading conditions in the US remained good. Graham Fink firm to 158p in brisk trade of 1.5m.

Meyer International surrendered 6% to 400p after it said it was to raise £12m via the issue of 32m shares at 36p each in a one-for-four rights issue.

The money will help fund the £18m purchase of Harcros from Harrisons & Crosfield, which gained 3 to 134.5p. H&C said it intended to return £350m to shareholders, amounting to 50p a share.

A feeling that brewing group Whitbread had fallen too far helped the stock reverse an initial decline that followed a broker's downgrade.

The shares closed 6 up 761p, after they recovered from an early retreat that followed the publication of a cautious circular from Lehman Brothers. The US bank downgraded its recommendation from "outperform" to "neutral" with the stock having met Lehman's share price target.

The team at Lehman also suggested that "while Whitbread is exploiting secular growth opportunities, the cyclical and investment

driven elements of its portfolio seem to be leading to lower marginal returns. As such we can see no further multiple expansion from current levels and believe some contractions may occur."

In the rest of the sector, Bass improved 6% to 843p in trade of 1.1m, but several leading sector issues remained in poor form. Greenalls Group gave up 5 to 368.5p, while Wolverhampton & Dudley Breweries closed 2½ lighter at 516p.

Profit-taking in the spirits sector left the two leading groups moving against the firm market trend. Shares in Guinness gave up 10 to 621p in trade of 2.4m, while Grand Metropolitan fell 14 to 515p, with some 3.9m dealt by the close.

RJB Mining, the coal company, saw its share price fall almost 24 per cent, the highest

slide among the UK's leading 350 stocks.

A "sell" note from Dresdner Kleinwort Benson, continuing concerns about RJB's talk with UK power generators and speculation about further closures of the company's collieries were principally responsible for the weakness.

The shares ended a net 56p lower at 183.4p.

Tuesday's slide in the Hong Kong market cast a shadow over several stocks in companies with substantial exposure to the region. The list included Cable & Wireless, which yesterday surrendered 16 to 517p. In the banks, the UK denominated 75p shares of HSBC gave up 61 to 218.55 while the Hong Kong denominated stock eased 43 to £17.78. Standard Chartered was also off, closing 22 down at 74.6p.

At the day's worst, the

decline in the three stocks held back the FTSE 100 index by around 12.5 points.

Overall market turnover was boosted by a big stake sale in Fortune Oil. Vital, an oil trading group, placed 63m shares at 14p a share reducing its stake to 70m shares - 5 per cent of the company.

The shares declined 14 to 88p, although the screens showed a seller determined to offer 22,000 shares at 14p.

British Airways gained 5 to 621p after positive comment from Panairrie Gordon-Nigel Davies at the broker. Said: "The risk-reward ratio now begins to look quite favourable given the amount of bad news the share price has discounted."

Seton Healthcare lifted in response to a "buy" recommendation from BZW. The shares closed 20 up at 485p after the investment bank highlighted Seton's double-digit earnings growth and undemanding rating.

Turnover in British Telecommunications reached a hefty 21m by the close as the shares improved 8 to 450p. Robert Fleming has raised its recommendation on the stock from "hold" to "buy".

Banking stocks responded to the "flight to domestic quality" argument as sterling continued its upward rise.

And Bank of Scotland, left behind recently, moved ahead 21 to 540p, having hit a record 545p. Royal Bank of Scotland moved ahead 13 in early trading but slipped back to close 5 off at 657p as a presentation by the company to fund managers failed to provide inspiration.

National Grid improved 4% to 234p after Dresdner Kleinwort Benson said the company's Energis unit was

number one in Europe.

© FTSE International Limited 1997. All rights reserved. For 1997.

FT 30 INDEX

Oct 21 Oct 20 Oct 17 Oct 18 Oct 15 Yr ago High Low
FT 30 3416.1 3412.3 3423.2 3403.3 3418.5 2668.8
Ord. div. yield 3.33 3.22 3.21 3.29 3.30 3.07 4.22 3.29
P/E ratio net 22.10 22.14 22.25 22.25 22.17 22.33 15.80
P/E ratio nil 21.60 21.84 21.94 22.02 21.95 17.21 22.02 15.71
FT 30 since completion: high 3403.3 101057; low 3414.2 2668.8

FT 30 hourly changes Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low
3411.5 3443.2 3429.2 3430.9 3434.4 3436.4 3432.7 3435.8 3446.8 3411.5

Oct 21 Oct 20 Oct 17 Oct 15 Yr ago
SEAG bargains 49,174 56,447 48,745 48,010 48,487 36,225
Eduk turnarounds (Dmt) - 2,000 2,000 2,000 2,000 2,000 1,900 2,000 2,000
- 48,448 48,445 47,197 48,077 51,444
Shares traded (m)
70.7 807.5 806.6 805.3 488.8

(excluding inter-market and overseas turnover but including Cross turnover.)

© FTSE International Limited 1997. All rights reserved.

London market data

Bids and offers 52 Week highs and lows Liffe Equity options
Total Shares 782 Total Highs 100 Total contracts N/A
Total Fols 693 Total Lows 89 Calls Puts N/A
Shares traded (m)
3,588 807.5 806.6 805.3 488.8

(Oct 21) Data based on Equity shares listed on the London Share Service.

FUTURE

Options & Margined

Futures

Contact: James Allan

Tel: 0171 337 3999

Fax: 0171 337 3997

Web Site: <http://www.gni.co.uk>

24 HRS

BERKELEY FUTURES LIMITED

38 DOVER STREET, LONDON W1X 3RB

TEL: 0171 629 1153 FAX: 0171 495 0022

<http://www.bnle.co.uk>

24 HOURS

Limited

MARGINED FOREIGN EXCHANGE

0171

283

8333

24 HOURS

Union

Limited

CURRENCY MANAGEMENT CORPORATION PLC

FOR A COMMANDING PRESENCE OR GLOBAL FUTURES TRAINING FLOORS NOW AVAILABLE TO PRIVATE INVESTORS.

E&D F MAN DIRECT

TEL: 0171 565 7177

FAX: 0171 565 7177

DATASTREAM AMERICA

Market-Eye

from

DATASTREAM AMERICA

For more info & free demo disk call:

+44 (0)171 405 1004

Capital Gains Tax

There is no Capital Gains Tax on our financial and commodity options.

For current prices, telephone Channel 4 page 699

For brochure and application form call 0171 550 8500

For a Great Spread of Bets

For a Great Spread of Options

For a Great Spread of Futures

For a Great Spread of Margined Futures

For a Great Spread of Options & Margined Futures

For a Great Spread of Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Futures

For a Great Spread of Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Futures

For a Great Spread of Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

For a Great Spread of Options & Margined Options & Margined Options & Margined Options & Margined Options

10 of 10

Be our guest.

The logo consists of the words "Holiday Inn" in a stylized script font above the word "CROWNE PLAZA" in a bold, sans-serif font. A small registered trademark symbol (®) is located at the top right of the "A" in "PLAZA". Above the "I" in "Inn" is a graphic element consisting of three curved lines forming a stylized mountain or wave shape.

When you stay with us
in ISTANBUL
stay in touch -
with your complimentary copy of the
FINANCIAL TIMES

GLOBAL EQUITY MARKETS

US INDICES										US DATA										Dow Jones										Japan										France									
Dow Jones	Oct 20	Oct 21	Oct 17	Oct 16	1997 High	1997 Low	Stock comp.	High	Low	Market Activity										Dow Jones										Japan										France									
Industrial	7022.44	7047.03	7032.00	7028.31	8361.69	6258.51	41.22	15/10	10/10	NYSE	Oct 20	Oct 17	Oct 16	Issues Traded	3,379	3,395	3,395	8,200	8,100	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,200	8,100	8,000	Since comp.	8,200	8,100	8,000	Low	8,200	8,100	8,000	Since comp.	8,200	8,100	8,000	Low	8,200	8,100	8,000	Since comp.					
Home Bonds	104.04	103.94	104.11	104.29	101.09	104.70	54.99	15/10	10/10	Issues Traded	3,379	3,395	3,395	Resales	1,876	1,888	1,888	8,100	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,100	8,000	8,000	Since comp.	8,100	8,000	8,000	Low	8,100	8,000	8,000	Since comp.	8,100	8,000	8,000	Low	8,100	8,000	8,000	Since comp.					
Transport	228.56	235.43	230.27	235.22	222.07	238.27	13.23	15/10	10/10	Issues Traded	3,379	3,395	3,395	Falls	1,005	1,224	1,224	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
Utilities	245.35	242.29	243.90	245.32	238.47	246.46	18.53	7/10	10/10	Issues Traded	3,379	3,395	3,395	New Highs	65	58	58	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
DJ Ind. Div's high	7050.03	(7053.61)	Low	7774.83	(7731.12)	Theoretical	Dj's high	7029.03	(7034.21)	Low	7818.50	(7835.61)	Actual	Dj's high	7050.03	(7053.61)	Low	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
Standard & Poor's	935.81	944.16	955.25	983.12	737.01	983.12	4.40	7/10	10/10	Issues Traded	3,379	3,395	3,395	Up's	165	+6	+6	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
Composite	935.81	944.16	955.25	983.12	737.01	983.12	4.40	7/10	10/10	Issues Traded	3,379	3,395	3,395	Spx Fwd Prc	504	+94	+94	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
Industrial	1114.53	1160.08	1112.87	1146.82	885.42	1146.82	3.52	7/10	10/10	Issues Traded	3,379	3,395	3,395	Levermark	348	+48	+48	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
Financials	114.02	113.15	114.75	118.04	80.76	118.04	7.13	7/10	10/10	Issues Traded	3,379	3,395	3,395	Fairfield	400	+43	+43	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
Others	508.26	496.57	502.30	514.21	388.47	514.21	4.54	7/10	10/10	Issues Traded	3,379	3,395	3,395	Times Min	37	+4	+4	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
AMEX Comp	705.58	700.88	708.38	721.88	541.20	721.80	52.40	7/10	10/10	Issues Traded	3,379	3,395	3,395	ITT	22	-34	-34	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
NASDAQ Comp	1895.45	1886.85	1889.56	1745.85	1201.00	1745.85	54.87	7/10	10/10	Issues Traded	3,379	3,395	3,395	Pb Morris	23	-14	-14	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
NASDAQ Corp	1895.45	1886.85	1889.56	1745.85	1201.00	1745.85	54.87	7/10	10/10	Issues Traded	3,379	3,395	3,395	Starwood	23	-14	-14	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 100	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Macmillan	1,005,000	1329	+14	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 250	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Apt Metal	18,987,000	404	-11	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 150	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Intel	12,402,200	84	+18	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 1000	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Sun Micro	12,081,400	384	+18	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 2500	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Motorola	9,546,500	1%	+1	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 500	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Microsoft	8,702,900	384	+18	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 10000	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Spacelab A	239	+44	+44	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 25000	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Siemens	6,741,000	314	+18	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 50000	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Shoemaker Pt	2,120,165	97	+2%	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 100000	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Time Corp	6,173,100	504	+1	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 250000	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Lyco	29	-20	-20	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 500000	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Time Corp	6,173,100	504	+1	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.	8,000	8,000	8,000	Low	8,000	8,000	8,000	Since comp.					
FTSE 1000000	453.85	449.29	457.18	485.21	335.85	485.21	12.36	7/10	10/10	Issues Traded	3,379	3,395	3,395	Time Corp	6,173,100	504	+1	8,000	8,000	8,000	Oct 21	Oct 20	Oct 17	1997 High	8,000	8,000	8,000	Since comp.	8,000	8,000	8,																		

INDEX FUTURES

WORLD MARKETS AT A GLANCE

* Oct 16: Ten-Year Weighted Price 7818.46; Korea Comp Ex 564.70; S&P Montreal +10% Tapered. □ Closed. [§ Unreliable] 3 IBES/DAX after-hours price. * Calculated at 15:00 GMT. □ Excluding bonds, plus Utilities, Financial and Transportation. □ The DJ incl. Indx. Index theoretical day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock, whereas the actual day's highs and lows represent the highest and lowest values that the index has reached during the day. (The figures in brackets are previous day's.) □ Subject to official recalculations. □ Yields and P/E ratios are based on Datastream Total Market Indices. □ Midmarket.

NASDAQ NATIONAL MARKET

NASDAQ NATIONAL MARKET																NASDAQ NATIONAL MARKET																														
4 pm close October 27								4 pm close October 27								4 pm close October 27								4 pm close October 27																						
Stock	Wk	52w	High	Low	Last	Chg	Stock	Wk	52w	High	Low	Last	Chg	Stock	Wk	52w	High	Low	Last	Chg	Stock	Wk	52w	High	Low	Last	Chg	Stock	Wk	52w	High	Low	Last	Chg												
ACQ Corp	94	943	322	314	92	-14	Stock	Wk	52w	High	Low	Last	Chg	Stock	Wk	52w	High	Low	Last	Chg	Stock	Wk	52w	High	Low	Last	Chg	Stock	Wk	52w	High	Low	Last	Chg												
Acclaim E	2000	222	212	208	105	-14	Colgate	863	1152	112	112	112	-14	PadSec	0.68	11	3543	315	302	303	+14	Ladd Farm	24	198	178	17	17	-14	Petron	28	291	14	132	14	-14	SyndyUSA	497	5	5	5	5	-14				
Acme Sp	32	728	171	163	173	-14	Comcast	20	17	104	103	103	-14	Patent	1.20	22	3086	3051	574	594	+2	Ladd Rock	31829	365	363	363	363	+14	RealtyCo	0.20	22	1230	821	294	294	+14	Sierra	0.50	13	307	284	22	23	+14		
Adelphi	122	122	122	122	122	-14	Credit	0.86	22	541	492	47	47	+14	Perfume	0.24	20	300	274	45	45	-14	Lancaster	82	17	30	519	51	51	51	+14	RealtyOp	0.25	27	136	105	103	103	+14	Sierra-3	20	374	474	474	474	+14
AEGIS	122	122	122	122	122	-14	Crest Spr	10	58	215	215	215	-14	PharmE	24	36	103	95	45	45	-14	Leather	0.86	24	1677	234	234	234	-14	RealtyOp	1.86	13	307	324	22	24	+14	Sierra-3	20	374	474	474	474	+14		
AEGIS	0.37	22	424	424	424	-14	Chesapeake	0.37	25	505	495	495	-14	FoodE	0.13	23	3207	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.38	25	975	975	975	-14	Chesapeake	0.38	25	505	495	495	-14	FoodE	0.13	23	3207	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.75	8	8	7	8	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.88	23	448	448	448	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	216	216	-14	RealtyOp	1.25	25	2044	73	72	72	-14	Sierra-3	20	374	474	474	474	+14			
AEGIS	0.94	23	523	523	523	-14	Chesapeake	0.64	56	62	62	62	-14	FoodE	0.13	23	1894	84	84	84	-14	Leather Ind	18	492	224	2																				

Table 1. Effect of Temperature on the Polymerization of Propene

EASDAQ

EASDAQ is a fully regulated independent pan European Stock Market focused on high growth companies with international aspirations. The shares of companies on the EASDAQ Stock Market can be bought and sold through EASDAQ Members.											
Company	Mkt price	Change on day	Volume	High	Low	Company	Mkt price	Change on day	Volume	High	Low
MCard	US\$2.075	+0.00	200	2.25	2.875	Lemont & Haaspe	US\$49.75	+1.75	7718	58.625	25
Mark Systems	US\$9.075	-0.00	1700	11.125	7.875	Melexis	US\$7.9375	-0.025	10330	9.125	7.9375
Memetech	FF172.5	-0.00	0	18	10	Nastar Int'l	US\$12.625	-0.75	0	12.875	8.125
Motorola Holdings	US\$95.3	-0.1	10300	7.15	4.5	NTL	US\$36.625	+0.25	8	27.5	20.5
Solomon's AIDS	US\$20.075	-0.875	3000	32.375	16.875	PxTech	US\$33.75	+0.25	0	61.25	3.375
AMP TMS	US\$7.875	+0.025	0	9.125	6.5	Schoeller-Bleckmann	US\$1640	-32	5760	1692	900
Siemens Prod. Int.	FF108.63	-0.75	7400	117	108.63	Topical Int'l	US\$467.50	-25	2450	5000	3065
Siemens Telekom AIDS	US\$3.75	-0.00	1225	5.375	3.75	Turbotech Technol.	US\$5.33	-0.05	10000	6.25	3.75
Siemens Prodigies	US\$14.5	-0.375	81645	15.75	9.875						

No unhappy returns to 1987 and all that

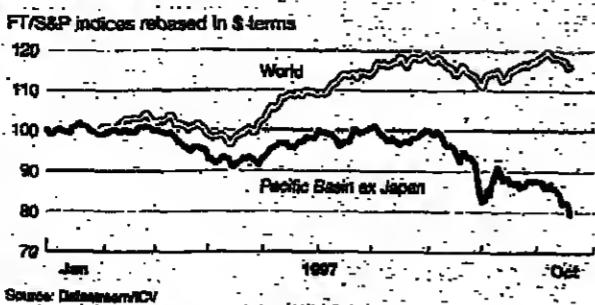
WORLD OVERVIEW

Crash? What crash? The western stock markets signed with relief after it became clear that the weekend's tenth anniversary of the 1987 crisis had passed without any sign of a repetition, writes Philip Coggan.

European markets were heartened by Monday's performance on Wall Street, which shook off Black Monday superstitions sufficiently to record a 74 point gain, and which began trading yesterday in buoyant mood, as technology stocks rebounded.

Germany almost looked as if it was enjoying its version

World equities



of the "Goldilocks economy" as a jump in the IFO index of business confidence – signalling the prospect of economic growth – combined with a fall in the rate of money supply expansion – indicating the lack of inflationary pressures.

Investors seemed to take the view that there would be no need for a further increase in German interest rates this year and the DAX

index gained 103.22, or 2.5 per cent, to 4,172.47 in post-bourse trading. The DAX has rebounded 9.2 per cent since its mid-September low.

Of course, a further factor giving the German market a lift was the US dollar, which gained more than a pfennig against the D-Mark on the previous London close. According to Credit Suisse First Boston, and the dollar/D-Mark had had a very close (90 per cent) correlation over the last two years, thanks to factors such as the importance of export-led stocks and US investment in Germany.

The performance of Europe and the US was once

again in contrast with that of Asia, where Hong Kong in particular continued to take a battering. The Hang Seng index is now 184 per cent below its pre-handover level, and 25.6 per cent off its peak.

In a note published yesterday, Chris Carter, managing director, global equity strategy, at UBS argued that the crash in Asia would not turn into a global sell-off.

"The collapse in Asian currencies and Asian growth in sending out a deflationary impulse to the rest of the world," he said. "Given that the rest of the world is worrying about inflation and interest rate rises, anything which at the margin acts to

dampen inflation and reduce interest rate expectations can hardly be crash-inducing."

Mr Carter said that Asian markets were suffering from "substantial US redemptions of dedicated Asian mutual funds combined with the realisation by other global investors (eg UK pension funds) that having greater exposure to Asia than to the US might not be an optimal long-term position".

At some point, although not yet, he thought that the selling pressures would create "the mother of all buying opportunities in the region."

London market, Page 32

US equities climb back above 8,000

AMERICAS

US shares rallied as positive earnings reports by financial and technology companies helped send the midday Dow Jones Industrial Average back above the 8,000 level, writes John Lubat in New York.

"The market got a little oversold and it seems investors are picking up values," said Warren Epstein, director of trading at Richard Rosenblatt & Co. in New York.

At all events, last week's hesitancy looked to have been replaced by a newfound enthusiasm yesterday. By 1pm the Dow was 94.06 or 1.2 per cent higher than at 8,015.50. The broader Standard & Poor's index gained 11.27 at 966.88, while the Nasdaq composite index, which is weighted with technology shares, rose 21.05 or 1.3 per cent to 1,706.50.

Investors continued to bid up technology stocks following Monday's upbeat results from IBM and Microsoft. IBM surged more than 5 per cent or 55¢ at \$102.90. Shares in Microsoft gained 50¢ at \$136.74 in spite of Monday's request by the US Department of Justice for heavy fines on the software leader.

Semiconductor company shares moved higher as well, with the Philadelphia index of semiconductor shares surging more than 2 per cent to 335.45. Intel rose 5¢ to \$85.

Other high-tech risers included internet bookseller Amazon.com, which jumped more than 7 per cent to \$494 after the company settled law suits with Barnes & Nobles.

Mexico City posts gains

MEXICO CITY posted solid gains in morning trading as buyers returned to the market, encouraged by Wall Street's strong opening and the positive outlook for corporate earnings. The IPC index was up 48.84 to 5361.41.

Analysts said the market was benefiting from a stream of good news. The latest came on Monday when J.P. Morgan raised its 1997 economic growth forecast for Mexico.

Telcelos de Mexico, which was expected to report third-quarter earnings

Nobles. Shares in Barnes & Nobles moved up \$1 to \$264.

Banking stocks were sharply higher as three of the largest – Citicorp, Wells Fargo, and Chase Manhattan – reported better than anticipated earnings. Citicorp rose 5¢ to \$143.74 while Wells Fargo gained 15¢ to \$307.4.

The bank sector gains were achieved in spite of a mixed bond market. Early morning comments by Alice Rivlin, vice chair of the Federal Reserve, left many Treasury investors with the impression that interest rates may be headed higher after the next month's open market committee meeting.

TORONTO struggled to track Wall Street through the morning session although consumer stocks reported gains, with Seagram in the vanguard. The 300 composite index rose 32.27 to 7,107.70 in thin volume.

Analysts said that investors were staying on the sidelines over fears about possible interest rate increases in Canada and the US.

Seagram was the main focus of attention, with the shares jumping C\$2.10 to C\$50.90 on positive market reaction to a complex deal, announced on Monday, which merged its Universal television operations into HSN of the US. PaineWebber upgraded the company's shares from neutral to buy.

Northern Telecom dropped C\$6.80 to C\$142.20 on disappointing results from its third quarter earnings figures.

Royal Bank of Canada rose C\$1.25 to C\$72.60.

EUROPE

Sentiment swung upwards in FRANKFURT after the Bundesbank released lower-than-expected M3 money supply figures for September, easing fears that the central bank would put up interest rates at its council meeting tomorrow.

The Ibis-indicated DAX index raced ahead by 103.22, or 2.5 per cent, to 4,172.47 after the news helped the dollar rise sharply against the mark. It was also aided by a strong opening on Wall Street.

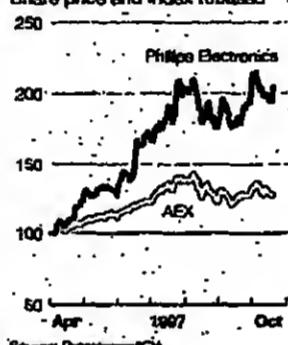
Analysts said shares were likely to consolidate at higher levels, even though the Bundesbank is still expected to raise interest rates by between 20 and 30 basis points in the new year.

"A lot of people expected the Bundesbank to put up interest rates this week," said Rod Hinkel, German analyst at James Capel.

"Now, at least we know that if M3 was going to be the

Philips Electronics

Share price and index released



thing to worry the Bundesbank, the September figures are unlikely to make it act.

Currency-sensitive exporters benefited most as shares bounced, with Hoechst rising D1.47 to DM63.52 and fellow chemicals group Degussa up DM5.30 to DM91.20. BASF also gained, putting on DM1.47 at DM63.52.

"What is driving the market is the export-led stocks," said Robert Hussey at Credit Suisse First Boston.

Vereinsbank and Hypo Bank were both firmer ahead of today's joint news conference to announce earnings. Vereinsbank was up DM4.15 at DM107.15 while Hypo Bank rose DM3.03 to DM81.23.

AMSTERDAM moved higher on the back of improving bonds, a strong dollar and a surge at Phillips ahead of tomorrow's third-quarter results. The AEX index ended up 15.15 at 923.52.

Market bellwether Telebras extended Monday's gains, rising R\$3.90 to R\$160.90 on excitement surrounding its forthcoming privatisation offer.

FTSE All-Share Share Indices European Series

October 20 National & Regional Markets Ex Index Day's % change points Yield per cent adj Total (Ecu)

FTSE Eurotop 300 571.38 +0.07 +0.57 2.25 0.06 575.82

FTSE Eurotop 100 2262.39 +0.58 -15.45 — —

FTSE Eurotop 300 Regions 500.49 -0.05 -0.20 3.12 0.15 505.24

200 UK 593.38 +0.13 -1.23 1.71 0.00 595.58

200 Eurotop 592.95 +0.04 -0.38 2.00 0.00 595.04

300 Br-Eurotop 595.40 +0.07 -0.89 2.48 0.08 590.99

FTSE Eurotop 300 Economic Groups Resources 598.03 -0.07 -0.69 2.73 0.00 595.29

General Industrie 592.13 +0.26 -0.53 1.99 0.00 597.45

Consumer Goods 592.13 +0.13 -0.43 1.71 0.13 597.47

Services 595.13 +0.05 -0.74 2.25 0.00 597.31

Utilities 595.06 +0.13 -1.29 3.17 0.00 597.90

Financials 597.97 -0.04 -0.38 2.28 0.11 594.45

Source: Datastream/ICMA. FTSE and FAME are registered trade marks of the London Stock Exchange. FTSE and FAME are registered trade marks of the London Stock Exchange. FTSE and FAME are registered trade marks of the London Stock Exchange.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values are converted to FTE from FAME.

FAME values are converted to FTE from FAME. FAME values

October 22 1997
on a
3 streak
Greece

FINANCIAL TIMES SURVEY

Wednesday October 22 1997

SOUTH AFRICA

What will happen when Nelson Mandela goes? Roger Matthews looks ahead to the day when the probable next president, Thabo Mbeki, takes over

Smooth transition to a new era

South Africa must soon face up to life without Nelson Mandela. As with most events in the post-apartheid era the transition is planned to be gradual, unstrategic and consensual. It almost certainly will be. But under Thabo Mbeki, who is scheduled to take over the leadership of the African National Congress in December, the demand for more substantial change in South Africa is also likely to be answered more emphatically.

Few claim to know Mr Mbeki well, and therein probably lies his success in having climbed the ANC ladder to within one rung of the top. It is obvious he cannot inherit Mr Mandela's exceptional blend of authority, magnanimity, and talent for inspiring genuine affection from all races. The loss of those qualities, in a national transition which has still decades to run, will probably be felt far more acutely than many people suspect.

Mr Mbeki will have to draw on other qualities when he takes over the leadership of the ANC and progressively takes responsibility for government in the run-up to succeeding Mr

Mandela as national president after the next general election.

There are a few pointers to the probable themes of a Mbeki presidency. The articulation of a new vision for Africa will figure prominently. His emotional speech to the constitutional assembly in Cape Town last year, punctuated by the refrain "I am an African", offered some guidance, and it has been followed by several others with the theme of an African renaissance at their core.

How this will translate into political or economic action is far from clear. But it seems to articulate several strains, some of which may not be comfortable for the white minority. Many ANC leaders believe that whites, especially the more affluent, have been slow, even reluctant, to reciprocate the generosity shown by Mr Mandela. There is a feeling that whites may believe they have completed their contribution to the political transition, and now feel free to snipe while consolidating their economic dominance; in short that whites are opposed to contributing to a

more substantial transfer of power. The cruel comment by a Nigerian minister that South Africa was a white country with a black president was not just bitterly resented, it also hurt.

A man with Mr Mandela's history of political struggle can brush aside such charges, but they might strike a more sensitive chord with Mr Mbeki. When the ANC's top people sat around after the 1994 election waiting for Mr Mandela to announce his cabinet appointments the one thing on which most were agreed was that he would be bound to announce a black finance minister. "We knew he had to do that to show the world there was a truly new political situation in South Africa," says one minister.

Mr Mandela chose a white finance minister, and then another. Only when Trevor Manuel took office last year did South Africa have a black in charge of the portfolio, three years into the administration.

Such caution on racial matters is unlikely to be a hallmark of Mr Mbeki's presidency. Not only is the ANC now demonstrably in charge,

it feels increasingly less need to pay attention to such international concerns. There is also today even less of an electable alternative to the ANC. The National Party, which ruled from 1948 to 1994, has lost FW de Klerk, its one leader of real stature. It is divided within itself whether it should concentrate on maintaining power in the Western Cape, where it controls the provincial government, or try to be part of a wider political realignment. The confusion can be expected to be reflected in a declining share of the vote at the next election.

Unlike the National Party, headed by Chief Mangosuthu Buthelezi, has remained in the government coalition but it appears to be a diminishing political force, albeit with the capacity to stir further mischief, particularly in its home province of KwaZulu-Natal. Other smaller parties, including recent new creations, appear unlikely to do more than snap at the ANC's heels.

The future direction of South Africa will much better be judged by the outcome

of struggles within the ANC. From the many issues being debated, two stand out: first the battle over economic direction; second, whether the so-called "populist wing" has the capacity to unsettle the leadership.

Mr Mbeki himself is aligned with modern thinking within the ANC on economic matters. He understands about global competitiveness, market forces, international capital flows and the irrelevance of the old Marxist dogma to which some of his colleagues still cling. But he is not about to take unnecessary political risks while the top job is not yet fully within his grasp.

The trick for Mr Mbeki is to keep nudging his party in the right direction, while pledging total commitment to the reconstruction and development programme which exists to assist the most disadvantaged members of society. He must similarly retain a good working relationship with the trade union movement, which will help to underpin his personal political ambitions, while trying to ensure that the relationship is not per-

ceived as an obstacle to investment, foreign and local.

Without that investment the domestic hopes for South Africa, let alone its ambitions for the region, will count for little. Those South Africans who enjoy higher standards of living tend to be enthusiastic consumers, but second-rate savers.

Savings levels are about 16 per cent of gross domestic product, compared with the 25 per cent the government believes necessary to achieve an annual real growth of 6 per cent, and the more than 30 per cent recorded by south-east Asian economies which have consistently turned in growth rates of closer to 10 per cent.

South Africa is not remotely near these levels, and must therefore rely on others' savings if it is to escape the worrying cycle of modest annual growth and relentlessly higher unemployment which for years has been at politically hazardous levels. Long-term capital inflows have been disappointing and seem unlikely to accelerate if the findings of the latest survey of European business confi-

dence in South Africa are an accurate guide. Although 80 per cent of respondents were positive about the economic situation, there was an alarming decline in companies' confidence in the government's ability to tackle crime effectively, or to reduce what is perceived to be a sharp rise in corruption.

While such sensitivity is being demonstrated it is not helpful for South Africa's international image to have a convicted kidnapper nominated for election as deputy-president of the ANC. At least, that would be the view held by many white people. It may also be shared by the majority of blacks, but the history of struggle against white oppression is too recent, and even too current, for the candidacy of Winnie Mandela, the president's former wife, to be lightly dismissed. Mrs Mandela will almost certainly never become deputy-president of South Africa, if only because that appointment is the prerogative of the president, not ANC delegates. But the rank and file of the ANC could well feel it is time the party's leadership was

reminded who is ultimately boss in a democracy.

Whatever her aberrations and the opulence of her life style, Mrs Mandela is still seen as a champion of the oppressed. ANC ministers, driving around in similar cars, are increasingly said to be out of touch, and sapping deeply from what is known locally as the gravy train. Straightening out those perceptions will, if anything, become more difficult after Mr Mandela.

But in his more than three years in power, Mr Mandela has not sacked a single minister for incompetence, or simply being unsuited to the job, a remarkable record for a government which took power with virtually no administrative experience. Mr Mbeki, by contrast, could be less loyal and choose to offer more purposeful, focused government, with clear priorities and a determination to achieve them within a set timetable. Those qualities are at an even greater premium today, and if delivered would help substantially to cushion the impact of Mr Mandela's departure from the political scene.



No one's put more heads together to help build the new South Africa.



Barlow Equipment. Market leader in earthmoving equipment.



PPC. South Africa's leading cement and lime producer.



Federated-Sinclair. A principal source of building materials.



RHI. The No 1 in small bore steel tube and pipe.



Plascon. A world-ranked paint producer.



Barlow Motors. Represents all South African motor manufacturers.

We help prepare the ground. We supply the cement. We deliver the timber and building materials. We provide the steel tubing. We produce the paint. And we also put a car outside the door.

With our wide range of industrial products, strong brands and high market shares, one thing is certain. No group in the country is better equipped to help build the new South Africa.



Barlow Limited

BUILDING A FUTURE BEGINS HERE

WE AT ISCOR FULLY UNDERSTAND THE FUNDAMENTAL ROLE EDUCATION WILL PLAY IN SHAPING A BRIGHT FUTURE FOR OUR COUNTRY AND IT'S PEOPLE. WHICH IS WHY WE'VE COMMITTED OURSELVES TO DOING WHATEVER WE CAN TO SUPPORT BOTH FORMAL AND INFORMAL EDUCATION PROJECTS OF ALL KINDS.

SO BESIDES BEING INVOLVED IN A NUMBER OF ADULT EDUCATION

PROGRAMMES, IN 1997, WE'LL ALSO BE BUILDING

A FULLY EQUIPPED, STATE-OF-THE-ART

SCHOOL FOR THE CHILDREN

OF OUR COUNTRY. AND

THAT'S JUST FOR

STARTERS.



PERFORMING IN OUR COMMUNITIES' INTERESTS

2 SOUTH AFRICA

THE ECONOMY • by Roger Matthews in Johannesburg

Pretoria gears up to create jobs

The plight of the unemployed is at the heart of economic policy and stability

Debate over economic policy in South Africa has in the past three years fallen victim to fashion. Initially, labour policy was all the rage, the result of the close relationship between government and the trade unions. This, however, was later perceived to carry the risk of the economy becoming trapped in a straitjacket of relatively high wages, low productivity, little flexibility and centralised bargaining.

Advocates within the ANC of a reduced state role in economic management then took up the running, attacking the government for its adoption of Rose (the government acronym for the "restructuring of state assets") which was seen as a poor substitute for slicing off chunks of the flabby public sector and offering the lesser bits for privatisation.

Next, the government came under sustained pressure to drop everything and remove all remaining foreign exchange controls. Chris Stals, long-serving governor of the Reserve Bank, refused to contemplate a "big bang", and stuck to his preferred policy of gradual liberalisation. He has since been criticised for his conservatism, and refusal to slip into more causal monetarist garb.

Much of the suggested tailoring of government and central bank attire was recommended by representatives of South Africa's biggest companies, people who, according to the African National Congress, were themselves "strangling economic growth and blocking foreign investment". But despite the ANC's professed desire to smash the dominance of the big conglomerates, nothing further has



Squatter camp: the country's political stability may depend on the success of the government's efforts to create jobs for 30 per cent of the workforce now unemployed. Photo: Odyssey Illustrated Guide to South Africa

been heard about new legislation on competition policy for some time. Equally, those who reflect the thinking of the nation's captains of industry appear also to have adopted a less combative style.

This may be good news all round, but especially for the unemployed, the biggest, least vocal and most unashamed lobby in South Africa, whose plight is at the heart of economic policy and perhaps the country's political stability. The government is not alone in not knowing where this mass of people, which probably represents 30 per cent of the workforce, fits in to an overall policy approach largely dictated by the imperatives of global competitiveness.

Despite the sniping, the government has done, or is committed to doing, much of what has been demanded. Policy may sometimes lack conviction, but even the government's sharpest critics acknowledge it has shed an important part of the ideological clothing with which it approached economic issues eight years ago. Its growth, employment and redistribution strategy

(known as Gear and introduced in June last year) is accepted by the World Bank and IMF as a model of economic orthodoxy with its emphasis on reducing the budget deficit, capping inflation, removing trade barriers and improving competitiveness.

Many of Gear's goals are certain not to be met within the intended time scale. It aims for growth next year of 3.8 per cent (almost double this year's likely outcome) rising to 4.9 per cent in 1998 and more than 6 per cent in 2000. The real rate of inflation is forecast to drop from 7 per cent last year to 3 per cent in 2000, and the budget deficit as a percentage of gross domestic product to decline from 5.1 per cent to 3 per cent over the same period. Most challenging of all, Gear is hoping for an annual acceleration in the rate of job creation with the goal of more than 400,000 new jobs in the final year of the millennium.

In a typically dry assessment, the IMF puts the challenge into perspective. It said in its latest report unemployment rates were extremely high and would

continue to increase for some time, even on the basis of the enhanced policy framework presented in Gear. It

The IMF also takes issue with the International Labour Organisation which has suggested that unemployment levels may be significantly below the estimates of 29.8 per cent often used by ministers. "If anything, these estimates could be too low," says the IMF. This translates into 3.4m-4.6m people, and includes areas of unemployment among blacks which reach over 50 per cent of the workforce, with the worst levels concentrated in provinces such as the Eastern Cape and Northern Province. Whites with few skills, who were protected by apartheid from black competition, are also feeling the squeeze and the increasing number of whites begging on the streets of Johannesburg bears testament to this.

The government's dilemma is acute. It is bound to continue with the traditional medicine prescribed to an economy with South Africa's inherited weaknesses. Inflation is now com-

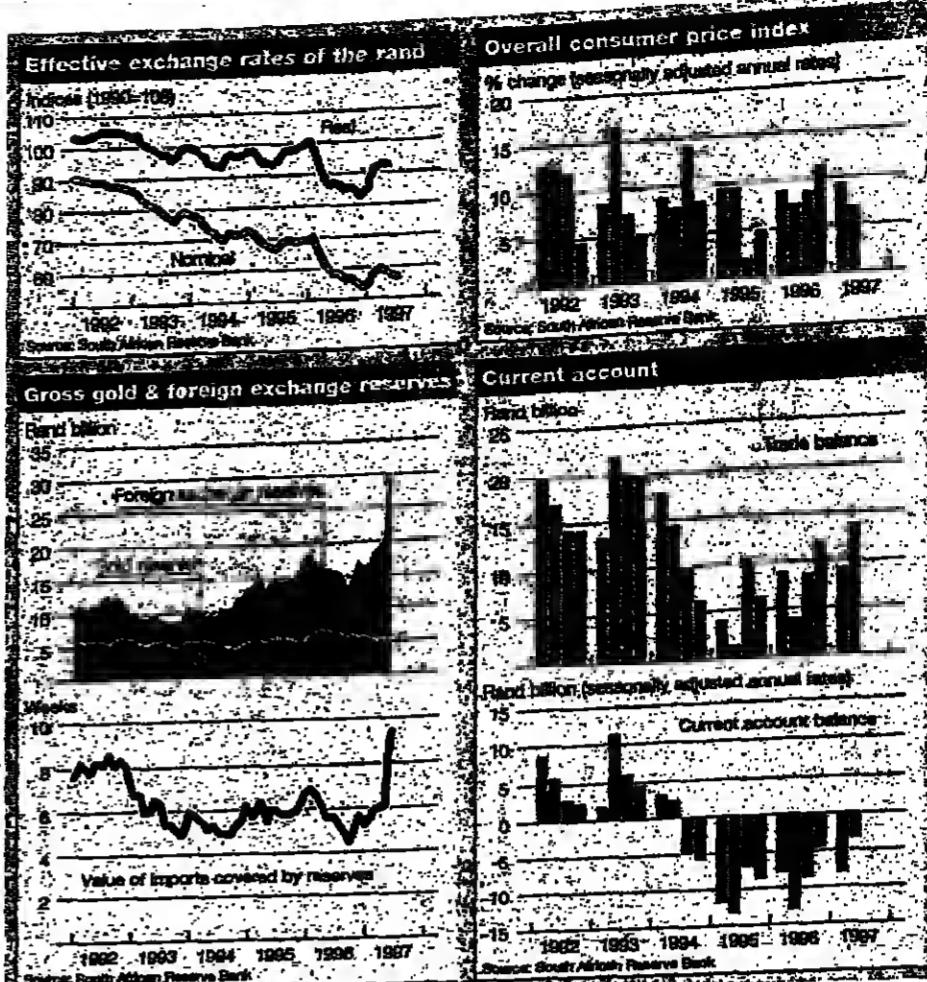
fortably below double figures but monetary policy will only be relaxed as the excessively high demand for credit eases.

Trevor Manuel, the minister of finance, has pinned his political credibility to the flag of falling budget deficits, and says he is on target to deliver a further decline to 4 per cent of gross domestic product by next March. Tariff protection for local industries must continue to be lowered in line with South Africa's international commitments and those of its immediate trading partners within the Southern African Development Community. But none of those policy commitments offers much hope to the unemployed, especially in the short term.

There is another nasty twist to the tale. While the third world part of the economy has yet to begin creating jobs in sufficient numbers to absorb new entrants to the market, the first world part is shedding staff at an alarming rate. Total formal sector employment outside agriculture increased only marginally in 1996," says the Reserve Bank.

During that same period nearly 400,000 jobs were lost in the formal sector, representing a drop of nearly 7 per cent. Mining, construction and manufacturing have been overwhelmingly responsible for the losses.

The trend is continuing this year with additional losses in manufacturing, and in mining which is expected to be further hit by the sharply lower gold price. By contrast the public sector is still gaining numbers, absorbing an additional 110,000 employees in the 1989-96 period. The one area where the government's economic strategy is ahead of target is job creation in the public sector, where in 1996 total numbers



rose by 2 per cent compared with the target of 1.4 per cent.

One of the several dangers in these overall employment trends is that the working elite of South Africa, whose wages have continued to outpace inflation, will leave their jobless brothers and sisters yet further behind.

During the same period was likely to be stormy, as some proposals are strongly opposed by both unions and employers. The timing of the debate could also coincide with the government's plan

to hold a "jobs summit" aimed at asking experts from all sectors to suggest the correct mix of policies which would deliver overall growth while creating employment. Until that formula is found, and South Africa is by no means alone in the quest, the spectre of jobless growth will bedevil the government's efforts to persuade the ANC that it is on the right economic track. As with most fashions, what had fallen out of favour is once again proving popular.

FOREIGN INVESTMENT • by Bernard Simon in Johannesburg

Newcomers rush in but tread carefully

The big deals that signal enthusiasm for South Africa have been few and far between.

Ticking off the dozens - even hundreds - of foreign companies that have established a presence in South Africa since the end of sanctions is a less meaningful exercise than assessing the depth of their commitment.

"Buyout but not boozing" is how BusinessMap, a Johannesburg consultancy, describes the investment pattern. Its latest investment report estimates foreign direct investment flows at about R27bn between mid-1994 and early 1997.

But caution has been the watchword. The BusinessMap study also concludes "new investment to date has been disappointing". It estimates entirely new inflows - as opposed to expansions of existing facilities, reinvestment and intentions that have yet to materialise - at only 15 per cent of total spending.

Foreign interest in South Africa was bound to pick up with the end of sanctions. Many of the "newcomers" are actually old investors re-establishing themselves in the country, often simply by buying back the stakes that they sold to local managers and institutions in the 1980s.

Some investments - such as the appearance of McDonald's golden arches and an array of deals involving foreign hotel chains and casino operators - are less a vote of confidence in the new South Africa than a rush to fill a gap in a long-neglected market. Many companies have trumpeted their arrival with a flashy public relations blitz, when in reality their presence amounts to little more than a small sales office to liaise with local distributors.

The megadeals that signal real enthusiasm for South Africa have been few and far between. Telkom Malaysia and US-based SBC Communications earlier this year bought 30 per cent of Telkom, the local telephone company. Dow Chemical paid R1.2bn for control of Sentracem, one of the biggest chemicals producers. Planned privatisations have attracted strong foreign interest, although the vast majority of sell-offs have yet to materialise.

According to BusinessMap, the bulk of direct investment has come from the US, Malaysia, the UK, Germany and Japan, in that order. Almost three-quarters of the total has been concentrated in five sectors: telecommunications (22.2 per cent); energy (18.5 per cent); automotive (14.4 per cent);

food and beverages (13 per cent); and leisure and tourism (6.8 per cent).

In each case, the figures include a handful of unusually large deals, such as the R5.5bn investment in Telkom, and the R1.9bn purchase by Malaysia's Petronas of a 30 per cent stake in Engen, an oil refiner and distributor. (The figures were compiled before the Dow/Sentracem deal.)

Foreign investors have also put sizable amounts into South African equity and debt markets. Mike Brown, chief economist at Societe Generale Frankel Pollak in Johannesburg, says that after a hiccup in November 1996, "there's been persistent foreign buying this year".

But caution has been the watchword. The BusinessMap study also concludes "new investment to date has been disappointing". It estimates entirely new inflows - as opposed to expansions of existing facilities, reinvestment and intentions that have yet to materialise - at only 15 per cent of total spending.

Foreign interest in South Africa was bound to pick up with the end of sanctions. Many of the "newcomers" are actually old investors re-establishing themselves in the country, often simply by buying back the stakes that they sold to local managers and institutions in the 1980s.

The government generally welcomes foreign investment, and operating conditions are in some ways easier than during the apartheid era. Employment and trading practices are under less scrutiny from abroad. Many foreign investors have begun using South Africa as a springboard to other parts of the sub-continent. Tax holidays and grants are available for new manufacturing projects.

Steady economic growth, reinforced by development programmes and deregulation, have opened new business opportunities. Thad Goff, managing director of the three-year-old local subsidiary of Cargill, the US food conglomerate, says "one of the primary reasons we came back was liberalisation", in this case the demise of the control boards which previously had a stranglehold on marketing such products as maize, wheat, deciduous fruit and oil seeds.

A growing number of foreign companies seeking government and local authority contracts find it advantageous to team up with "black empowerment" groups, including the profit-making investment funds run by predominantly black trade unions. For instance, many of the consortia vying for new casino licences com-



FORBES RANKS AMONG THE WORLD'S TOP 10 IN REVENUE TERMS

Paul Helmemann, Deputy Chairman and Chief Executive of Forbes Group, speaks to John Spira, Business Editor of South Africa's Sunday Independent newspaper.

Spira: What is Forbes's current business profile?

Helmemann: We're a leading independent professional services organisation ranking among the world's top 10 international comparable organisations in revenue terms. Our activities are conducted directly and indirectly through the group's subsidiaries and associated companies. Our sphere of operation include risk engineering and risk finance consulting, employee benefits and actuarial consulting, insurance, reinsurance and wholesale broking, niche underwriting and related products and services.

Forbes now has over 4,000 employees and provides services and technical and administration capabilities to major corporations, small and medium-sized businesses and individual clients, both locally and internationally.

Our shares were listed on the Johannesburg Stock Exchange on 4 November 1996.

Spira: Which are the group's main subsidiaries and associated companies?

Helmemann: We own 100 percent of Forbes Financial Services Group, which incorporates Alexander Forbes, Price Forbes and Forbes Risk Consultants, which has a 45 percent stake in Guardrisk Insurance Company; 63.5 percent of PF Administrators, which has a 30 percent stake in Medscheme Holdings, South Africa's largest health care administrator; 49.95 percent of Meekie Hoeksema Group; and 100 percent of London-based insurance brokerage Nelson Hurst. Robert Gordon Group is an associated company located in Jersey but with subsidiary companies registered and operating elsewhere in the world.

Spira: What were the highlights of the financial year to March 1997, the first since Forbes became a listed entity?

Helmemann: We had an excellent year, with revenue up 19.8 percent to R624.1 million and earnings per share on a weighted average basis up by 25.2 percent. Attributable profit overall grew by a highly satisfactory 34.8 percent. For the second year in a row we grew our revenues by more than R100 million.

Both Alexander Forbes and Price Forbes were ranked first in South Africa on exports and service in surveys conducted by Professional Marketing Review magazine. In a survey amongst South African stockbrokers, the magazine rated Forbes as one of the top 10 JSE listings during the past three years.

Forbes's ranking by the authoritative American publication, Business Week, was increased to 15th in the world in revenue terms, with our group achieving the highest revenue growth among all participants in the top 20. The Nelson Hurst takeover fits us into the top 10.

Spira: Which parts of the group were principally responsible for the improved performance?

Helmemann: Alexander Forbes has an excellent year. The demand for its employee benefits consultancy and administration services will continue with changes in the retirement and health dispensations, now the subject of consultation between stakeholders. Relaxation of exchange control on portfolio investments should also provide opportunities for additional services.

The demand for risk engineering and risk financing services has also been positive, particularly with the need for clients to comply with stricter legislation and international standards to manage their total risk exposures. These services complement the insurance broking services of Price Forbes, which traded well in a competitive market and continues to invest in additional niche services.

Spira: And the outlook for the 1998 financial year?

Helmemann: I would expect continued real earnings per share growth.

Spira: What were the principal objectives of the stock exchange listing and to what extent have they been realised?

Helmemann: An important aim was to develop Forbes's investor profile, thereby affording new shareholders and employees an opportunity to invest directly in Forbes. We wanted to establish an independent business with its own profile and objectives, raise additional capital for expansion locally and offshore in the short term, and facilitate long term.

The demand for risk engineering and risk financing services has also been positive, particularly with the need for clients to comply with stricter legislation and international standards to manage their total risk exposures. These services complement the insurance broking services of Price Forbes, which traded well in a competitive market and continues to invest in additional niche services.

Spira: What has Forbes been doing on the black economic empowerment and social responsibility fronts?

Helmemann: Our internal and community-driven empowerment initiatives have been expanded in that suitable newcomers to insurance (some after voluntary training through Price Forbes's Saturday School) and employees of emerging black brokers with whom we are associated are included in our full-time in-house Sulukile College, meaning "lift yourself up". This training and that provided by Alexander Forbes's in-house programmes are supported by on-the-job training, mentorship programmes and support for further study.

The group also supports industry initiatives such as sponsorship of insurance and risk management courses at tertiary institutions and through the Insurance Institute of Southern Africa. In addition, experienced employees serve in various capacities on other industry bodies such as the Institute of Life and Pension Advisers and the African Insurance Organization.

Our participation at both community and policy-making levels on issues such as water resources, environmental pollution and AIDS management supports the very significant contribution made since the early 1980s by Alexander Forbes in negotiated benefit programmes, as well as trustee training and communication with members.

Meekie Hoeksema Brokers, the largest black-controlled broker in South Africa, is managed by Price Forbes and enjoys access to our group's risk management and specialist expertise. Its contribution has increased significantly, as has that of Meekie Hoeksema Employee Benefits, which presently focuses mainly on the health care market.

Meekie Hoeksema is an important contributor to black economic empowerment through its capacity building and through increased dividends to Meekie Financial Holdings and its parent, Thebe Investment Corporation.

We see these as important contributions in meeting the objectives of the Reconstruction and Development Programme and ensuring private sector participation in a changing South Africa.

Spira: In spite of the group's growing international exposure, Forbes's future prosperity is clearly dependent on a healthy outlook for the South African economy. How do you view those prospects?

Helmemann: As South Africa's leading provider of risk and benefit-related services, Forbes welcomes government initiatives to promote economic growth and job creation by engaging business in infrastructural and other capital projects supporting employment, capacity building and exports.

Favourable investor sentiment is, however, needed to advance to a growth phase.

To meet the objectives of the Reconstruction and Development Programme, government, labour and business need to co-operate to seek understanding of, and effective solutions to, obstacles impeding growth. These concerns include job security, labour market flexibility, the skills base, currency and interest rates, as well as the causes and consequences of crime.

I am confident that the goodwill and pragmatism of all stakeholders and our country's improving international relationships will lead to stability and wealth creation.

Recent initiatives by government on privatisation are welcomed and should be pursued. Government's challenge remains to achieve its objectives related to the Growth, Employment and Redistribution strategy and South Africa's role in the growth of Southern Africa, a situation for which Forbes is well prepared.



South

the comp

is

the

the

the

the

the

the

the

Africa: 1,221,057 sq km Population: 375 million (est) Head of state: President Nelson Mandela Currency: Rand (\$)		
Economy: 1995 average \$1 = R5.8819 1996 average \$1 = R4.2944 October 1997 \$1 = R4.6963		
Economic summary		
	1995 1996	
Total GNP (\$bn)	131	124
GDP per capita (\$)	3,162	2,923
Real GDP growth (%)	2.9	2.7
Inflation, consumer prices (%)	8.7	7.4
Share prices, Ind comm (1985=100)	244	284
Agricultural output (1979-81=100)	89.8	112.9
Mining production (1990=100)	99.3	98.8
Gold (tonnes)	522.38	495.4
Diamonds (1000 carats)	9,683	9,941
Iron (1000 tonnes)	31,946	30,860
Copper (1000 tonnes)	162	153
Manganese (1000 tonnes)	3,199	3,254
Coal production (m tonnes)	206	202
Manufacturing output (1990=100)	103.3	103.3
Exports fob (\$bn)	101.0	98.8
Gold (\$bn)	20.2	26.3
Imports fob (\$bn)	96.0	116.3
Balance of trade (\$bn)	0.7	2.4
Current account (\$m)	-3,489	-1,974
External debt (\$bn)	32.0	32.9

Compiled by Aboul S. Barath

Sources: South African Reserve Bank; Development Bank of Southern Africa; Minerals Bureau; Nedbank; Chamber of Mines; Standard Bank; South African Wool Board; Central Statistical Service; ABSA.

BLACK BUSINESS • by Mark Ashurst in Johannesburg

Reality dampens celebrations

The legacy of a series of epic deals a year ago is a sharpened sense of risk

A year ago, black business groups were celebrating what appeared to be a quantum leap in their bid for a bigger share of economic power. The two largest transfers of white-owned assets to blacks were under way, and their companies were building a formidable record on the Johannesburg Stock Exchange.

Led by Cyril Ramaphosa, the former secretary-general of the African National Congress, a broad-based consortium of business and trade union groupings had acquired Anglo American's controlling stake in Johannesburg Industrial Consortium, the diversified holding company with interests spanning beer, property and newspapers. Negotiations leading to the birth of South Africa's first black-controlled mining house, JCI, were days away from completion.

A year later, the legacy of those epic deals is a sharpened sense of risk among the new participants in the country's unfolding economic drama. Lower import tariffs and rising international competition in many sectors have triggered a creeping liberalisation of the tightly-controlled economy. In the process, a number of black businesses have discovered that they, too, can be the casualties of change.

The most spectacular failure has been New Age Beverages, the black-controlled producer and distributor of Pepsi and other soft drinks. Launched amid a fanfare of publicity in 1995, NAB absorbed more than R800m in less than two years before it went into liquidation in May this year.

A joint venture between black trade unions, Pepsi International, and a US consortium that included an array of black American celebrities, NAB absorbed Pepsi as a politically correct cola. In contrast to Coca-Cola, which had maintained its presence in South Africa throughout the apartheid era, Pepsi's return to the

country coincided with the advent of democracy.

Under the slogan "the choice of a new generation", the brand made significant gains in the predominantly black consumer market. When the company eventually collapsed, its young management team blamed its defeat on a shortage of capital and the entrenched position of its larger rival, Amalgamated Beverage Industries, the largest distributor of Coca-Cola, reacted to competition by barring Pepsi from Coke-branded refrigerators and announced a R1bn investment to improve distribution.

For all that, subsequent attempts to sell the Pepsi franchise to new buyers have revealed that weak management and poor control of cash flow may have been among the reasons for NAB's demise. "You have to get something very wrong to blow R800m in that space of time," says one financier.

Next to Pepsi, the most illustrious of the recent black empowerment ventures has been the sale of JCI, the world's sixth largest gold producer. Acquired in November for R54.50 per share by a consortium led by Mzi Khumalo, JCI has been hit this year by the sharp fall in bullion prices and a swift fall in the Johannesburg gold index.

The stock is trading at about R27 per share, a level which has precluded other members of Mr Khumalo's consortium from taking up more than a token stake.

One of these was Reuel Khoza, chairman of Co-ordinated Network Investments. "Nobody at that time could have seen what was going to eventuate. In the short to medium term it's near disastrous," he says.

Mr Khumalo's efforts to salvage his investment are likely to hasten a further spate of consolidation in the African mining industry, where the ferment of corporate level merger and takeover talks offers new opportunities to advance black business interests. Of these, perhaps the most significant is the march on Gold Fields of South Africa by New Africa Investments, the

PROFILE Reuel Khoza

The JCI debacle was 'tantamount to a sparrow trying to lay an ostrich egg'

Mining sector accounted for 8 per cent of GNP in 1996. Gold accounted for 21 per cent of total 1996 exports. South Africa is a major exporter of coal, platinum, cobalt, manganese, chrome and titanium ore and coal. Foreign exchange earnings from mineral exports were worth R44.9bn in 1996. Coal exports in 1996 were worth R7.893bn.

AGRICULTURE

1995	1996
EXPORT EARNINGS	R5.43bn
1995	R6.45bn
CONTRIBUTION TO GDP	5.1%
1994	4.7%
1995	4.7%

The sector is highly diversified and a successful growth. Main crops include maize, sugar, citrus and deciduous fruits, grapes, sorghum and groundnuts. Livestock farming also important. Wool exports are also earning valuable foreign exchange. R762.10bn (July 1996 - June 1997)

INDUSTRY

In 1996 the industrial sector as a whole contributed 21.7 per cent to GNP and employed 27.4 per cent of the workforce.

Compiled by Aboul S. Barath



Reuel Khoza: speaks candidly about black empowerment

worthless option to purchase a further 4.9 per cent before April 1998 at R54.50 per share – more than double the current market price.

He remains infuriated by the transaction which he believes failed to promote black economic empowerment and cost Anglo a "very important opportunity to demonstrate magnanimity". Although he still hopes "to transact with Anglo in this lifetime", his frustration may explain why he is one of very few black business people prepared to speak candidly about the most sensitive aspects of black empowerment.

In recent months he has

been staunchly critical of

black and white interests in

South Africa's short history

of asset transfers to blacks.

He is simultaneously

dismissive of the culture of

entitlement that pervades

much of the debate among

aspirant entrepreneurs,

and disillusioned by what he

perceives as a fragile

commitment to conclude

meaningful deals on the

part of many white-owned

companies.

"Questionable

expectations and flawed

arguments have led us from

a position where we all

understand blackness to be

a necessary condition for

the economic

transformation to a position

where we now seem to

believe blackness to be a

sufficient condition for

economic transformation,"

he said in a recent speech to

black business people.

"We allow any self-serving

millionaire yet."

After 11 years advising its middle and top management at Eskom, the state-owned electricity utility, he was a logical candidate to take over as chairman in March this year. Apart from two years as a psychology lecturer at the University of the North, the 47-year-old management consultant has spent most of his career in the marketing and personnel departments of white-owned companies.

"Ten years ago it was quite an achievement for a black person to be a personnel officer," he recalls. "They wouldn't even call us managers."

Much of his work then involved trade unions, many of which are emerging as a significant force in the investment industry through their control of workers' pension funds. The possible contradiction between the unions' traditional role on the shop floor and their new role as investors is highlighted by their resistance to the government's tight monetary and fiscal targets.

In stark contrast to some of the most prominent black businessmen who cut their teeth in the liberation movements and have made quick fortunes by moving into business, Mr Khoza has spent his working life in the corporate sector. He is currently chairman of New Africa, the life insurance company which dominates the black consumer market, may help to soothe nerves.

With the exception of JCI, black-controlled companies have comfortably outperformed the overall index of the Johannesburg Stock Exchange.

Known among brokers as black chips, these companies make up 2.75 per cent of the market capitalisation of the JSE.

This percentage will be swollen by the stock market listing of Old Mutual, the country's biggest life assurance and equity investor, which intends to convert to a listed company within two years.

The size of the new company is expected to rival South African Breweries, the third largest company on the Johannesburg Stock Exchange with a market value of almost R500m.

Old Mutual estimates that about 50 per cent of new members who have bought policies in the last three years are black, while employee pension funds administered on behalf of black workers and trade unions are a substantial minority of established business. Mike Levett, chairman of Old Mutual, describes the demutualisation as "a massive empowerment exercise" for all shareholders. In an economy obsessed by the pace of black economic empowerment, it is likely to create more black shareholders than any acquisition yet by black entrepreneurs.

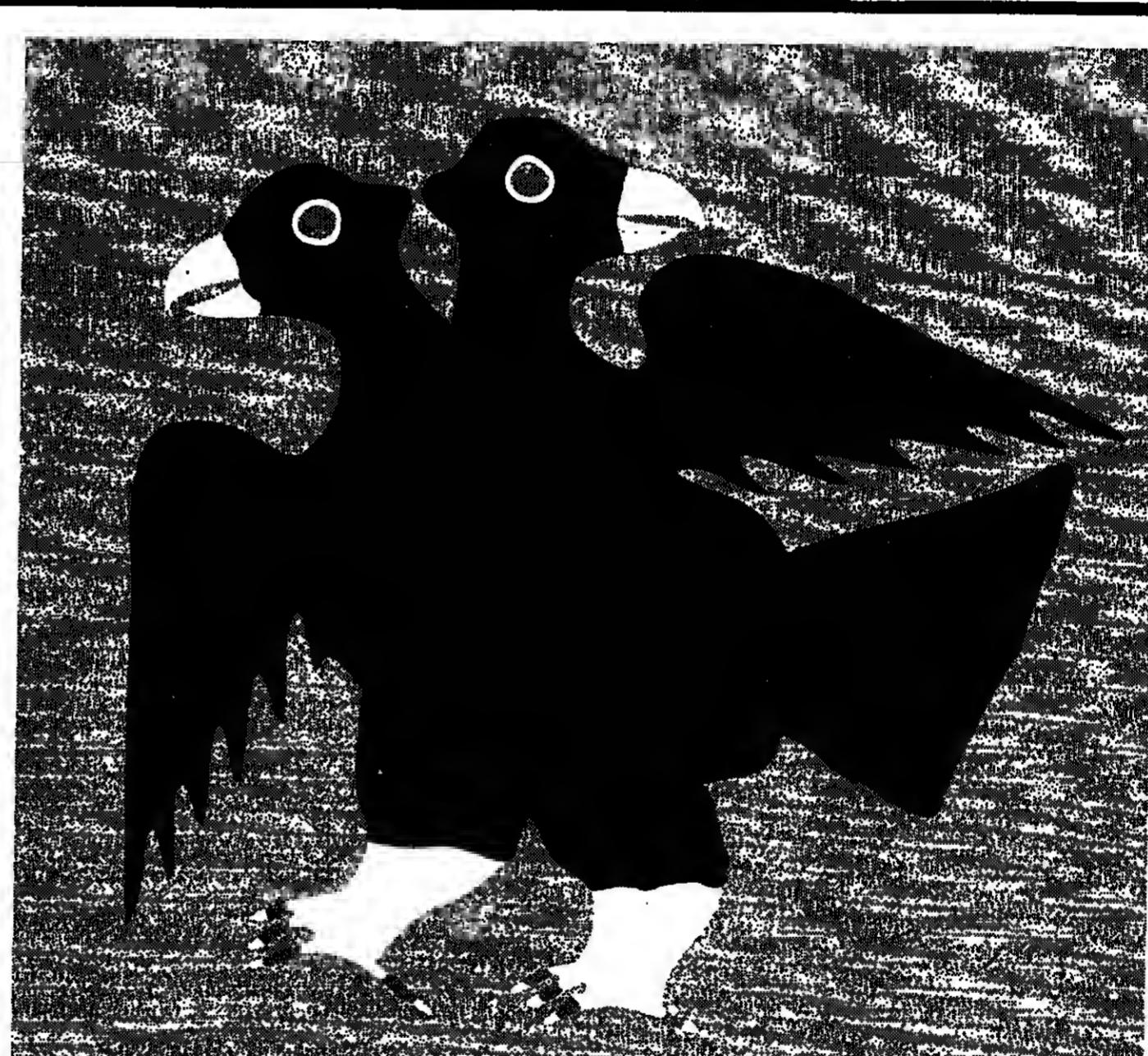
unions' pay claim should be assessed purely on its merits. "I see no reason why unions shouldn't be self-critical. You have tensions within the Roman Catholic church, but we all want to go to heaven."

A more salient issue for him is the material contribution investors make to the management of their assets, a factor which will influence the financial terms available to black businesses seeking credit from institutions. "If you can bring intellectual capital, you can access other peoples' money."

Within CNI's fledgling empire of nine investments, he cites Tolcon, a construction company, as an example. Tolcon was granted tenders to work on the Maputo corridor infrastructure development only after admitting black shareholders, he says. "We are not absentees investors. We manage the investments jointly and we open doors where they were slammed in the past."

The alternative in many instances has been for black companies to rely on pyramid structures and non-voting shares which enable them to control assets in which they own only a modicum of capital. Such arrangements, says Mr Khoza, have encouraged the proliferation of "fancy ownership and financing structures and courtesies who make the critical decisions behind the scenes".

Mark Ashurst



We are sub-Saharan Africa banking specialists focusing on corporate and project finance advisory services and the procurement of debt and equity funding to support your investment plans. We provide a full spectrum of treasury, trade finance, metals and risk management services.

As the international arm of the Standard Bank Group of South Africa, few can match our

An eye to Africa. A vision world-wide

understanding of the changing African markets and the opportunities they offer.

We are in London, New York, Hong Kong, Jersey and the Isle of Man.

If you're talking business in or out of Africa, talk to us first.

Talk to Alan Jacobson

on +(44 171) 815 3082

or Simon Morgan

on +(44 171) 815 4107



A member of the Standard Bank Group of South Africa

HONG KONG: Standard London (Asia) Limited Tel: (852) 2822 7888 Fax: (852) 2822 7999 JOHANNESBURG: Standard Corporate and Merchant Bank Tel: (27 11) 636 2985 Fax: (27 11) 636 6117

South Africa and its Laws

With the compliments of S.A.'s Major National Corporate Attorneys

Fax this coupon to us (fax no: (2711) 838 7444) and we will send you *SA 97-98: South Africa at a glance* which contains an overview of the history, politics, economy, trade, tourism and statistics of South Africa, and *Doing Business with South Africa*, which contains a brief overview of the South African economy and business environment and highlights opportunities available to investors.

NAME:

CORPORATION:

POSTAL ADDRESS:

CODE:

FAX NO:

DENEYS REITZ ATTORNEYS

Partners: 51 Professional Staff: 130

Offices: Johannesburg - Tel: (2711) 833 5600, Sandton - Tel: (2711) 783 8875, Durban - Tel: (2731) 301 8361, and Cape Town - Tel: (2721) 418 6800.

Standard Bank London is regulated by the Securities and Futures Authority and is a member of the London Stock Exchange, the London Bullion Market Association and the London Metal Exchange

SEL05

JOHANNESBURG STOCK EXCHANGE • by Mark Ashurst

Gold fades but financials shine

Most analysts predict a recovery in the traditional blue-chip companies.

Brokers on the Johannesburg Stock Exchange are growing weary of predictions that a roaring bull market is just around the corner. The equity market is busier than ever before, and the excited mood on Wall Street helped push the local all-share index to record highs in August – but a vital ingredient is missing from this heady cocktail. Interest rates remain puny.

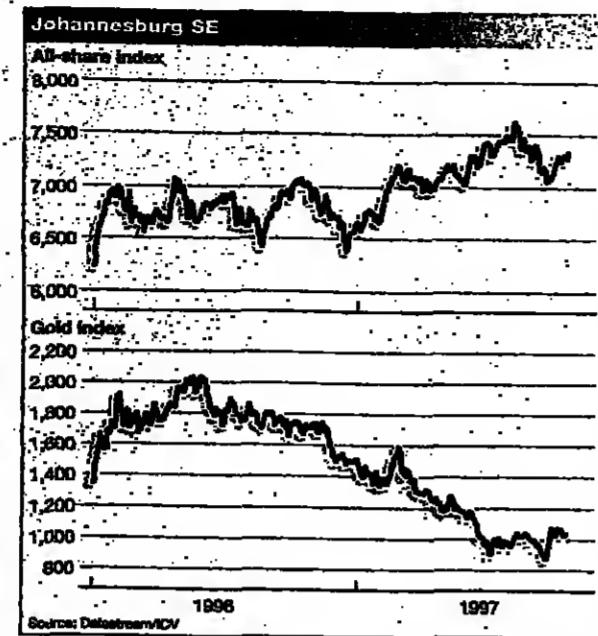
In an effort to curb credit growth and to defend the rand, the Reserve Bank has pitched real interest rates at levels that are likely to constrain gross domestic product growth to less than 2 per cent this year. Although local companies are becoming more competitive, and foreign interest in their shares is rising, the overall performance of the bourse has fallen short of the highest expectations.

The strongest gains have been in sectors least dependent on a broad-based economic recovery. Consolidation in the banking sector and a strong performance from insurers has boosted the financial index by one third this year. Technology stocks, a variety of small companies, metals excluding gold, and chemicals have also ranked among the best performers.

A prime lending rate of 20.25 per cent has suppressed growth in industries which have not benefited from the surge in exports that followed last year's collapse of the rand. But analysts are generally bullish on the long-term prospects for the sector, due largely to the liberalisation of the siege economy fostered during South Africa's isolation.

The industrial index gained 13.4 per cent in the first eight months of this year, and analysts predict earnings growth of 6.8 per cent next year. Smith Borkum Hare predict blue chips will again emerge as favoured among investors, after a year when the impact of lower tariffs had dented the profits of many manufacturing groups. The resulting squeeze in dividend yields has "undermined the appeal of many industrial holding companies (quasi-conglomerates) as they are presently structured," writes Jos Gerson, chief economist.

As the shake-out among local institutions gathers pace, black business groups have seized the opportunity to increase their stake in the economy. At September 30, so-called "black chips" made up 2.75 per cent of the total market capitalisation of the JSE. Although most finan-



ciers believe "the era of 'mega transfers' of white-owned assets to blacks is drawing to a close, the unbundling of South Africa's most unwieldy conglomerates is still at an early stage. The government remains committed to further, gradual relaxation of these controls, which will proceed in tandem with other macroeconomic reforms. A schedule for the privatisation of a minority stake in South African Airways, the national carrier, is likely to be finalised early next year. Most institutions are confident that a one percentage point drop in the bank rate is imminent.

Neither Trevor Manuel, finance minister, nor Chris Smith, governor of the Reserve Bank, have encouraged this speculation. Johannesburg has been spared the kind of volatility that sent foreign investors running for cover last year, but the legacy of last year's corrective action is a bank rate of 17 per cent. "If we hadn't taken the decision (to raise interest rates) when we did, I think the price for all would have been substantially higher," says Mr Manuel.

The Reserve Bank has been praised for defending the rand against currency speculators. "Foreigners are not dissatisfied with what is happening in South Africa, and the glass is half full," says Donna Nemer, vice-president of Citibank, South Africa's biggest foreign bank. Net purchases by foreigners topped R17.5bn in the first eight months of 1997, compared with R5.3bn during the same period in 1996. But inflows to the equity market continue to dwarf fixed investment, and there is a shift into bonds. "There is still scope for volatility. The currency is still very event-vulnerable."

The activity has boosted turnover in the secondary market from R13.7bn in the first quarter of 1997 to R20bn in the first two months of the third quarter. Johannesburg is losing its reputation as a notoriously illiquid market, and both the value and volume of shares traded in the secondary market have increased steadily this year. The clear exception is gold stocks, which have been hit by the slump in bullion prices and persistent problems of productivity at ailing mines. The All Gold index has slumped by 36 per cent this year, as weakness in the bullion market wiped out its appeal as a rand hedge.

However, the problems in the sector are endemic and will not be repaired simply by a rise in bullion prices from their current nadir of around \$320. According to the Reserve Bank, the monthly average price of gold-mining shares declined by 44.5 per cent between May 1996 and July 1997, to reach its lowest level since March 1993.

Most analysts predict the year ahead will bring a recovery in the traditional blue-chip companies. It is one of the anomalies of the market that the market capitalisation of diversified holding companies has usually included a discount to net asset value, while their underlying operations have usually traded at a premium relative to smaller stand-alone companies.

The gradual easing of exchange controls has prompted many of South Africa's biggest institutions to explore methods of increasing their international exposure. Analysts are bullish about the implications. As capital moves offshore, compensation will take the form of higher liquidity and an improved profile for Johannesburg. Mr Gerson points out that South African equities offer the largest exposure to mining of any emerging markets, the third largest to finance, and the fifth largest to manufacturing.

PROPERTY

BROWN & CO

**SOUTH AFRICA
KwaZulu-Natal
2003 Heidelberg**
A commercial stable and beef farm comprising 470 ha arable land, 700 ha improved pasture, 722 ha natural grassland, 2 main houses, 18 staff houses and a school building.
For Sale by Private Treaty WITH Vacant Possession
Guide Price: R 3,000,000 Rand
Buy in Edmunds Office Tel: +27 31 229 7175
Fax: +27 31 229 7175
E-mail: buy@brown-co.co.za
http://www.diamsys.demon.co.uk

EXECUTIVE/CORPORATE RESIDENCE

"Johannesburg". 30 min. out of town on freeway in small village. Ideal for guesthouse. 5 en-suite bedrooms. Entertain area, bar, gym, sauna, jacuzzi & pool. Residence 2690sq.ft. Enterain 2100 sq.ft. Total 27438 sq.ft.
Tel: 0927 82 891 8220
Price: £80,000

QWANTANI,
HARRISMITH,
SOUTH AFRICA

Overlooking Starkfontein Dam - the largest lake in South Africa - a unique, two bedroomed, two bathroomed brickwork cottage with fireplace, covered patio and barbecue area, set in the beautiful Drakensberg. All water sports, fishing, riding, tennis and squash, cycling and beautiful walks, provide peace and quiet and sides full of stars. Affiliated to RCI and well-managed by corporate body.
Six weeks per annum in perpetuity.
£6000 ono.
Tel: 0171 807 6159 or
South Africa
(027) 11 726-2075 after 6pm

CAPE TOWN &
SURROUNDS

We offer an exceptional portfolio of beautiful and exclusive homes available for rent. If you are looking for freedom, privacy & comfort in the Cape then we can help. We still have some homes available for Christmas 1997, most have pools & are fully serviced. We also arrange car hire, airport collection, golf transfers etc.
DIANA MURFORD OPD
Tel: +27 21 762 9780
E-mail: diana@denel.co.za
web site
http://www.diamsys.demon.co.uk

SOUTH AFRICAN
INVESTMENT
OPPORTUNITIES

Farms, game farms, commercial developments. Private accommodation.

Tel: 0181 395 6060

KIBA Holdings,
PROPERTY SERVICES

Select property throughout the Western Cape
Direct correspondence
No Agents
Garden Route Homes
- £40-100K
Gordons Bay Guest house
- £160K
Commercial property
Stellenbosch High st. - £750K
Full details through
W. Weinman
UK 0181 881 8636
Email
W.W Weinman@compserve.com

SAVILLS

SOUTH AFRICA
For all Cape Town or
South African properties -
whether it be Constantia
Bishopscourt, the Atlantic
Seaboard, wine estates,
fruit farms, game reserves,
guest houses or hotels.
Please contact our
Cape Town offices:
Telephonics:
0027 21 762 9780
Fax: 0027 21 762 9788

OUTWARD INVESTMENT • by Mark Ashurst in Johannesburg

Blue chips spread their wings

Local companies are being forced to look abroad as a result of rising competition

well below most estimates – and officials at the department of finance were congratulating themselves on a well managed anticlimax.

The recent turmoil in the currency markets of south-east Asia has given Trevor Manuel, the South African finance minister, a compelling retort to critics urging a faster relaxation of exchange controls. "We understand the frustration," he says. "But I think we have an ability to make a contribution to transformation at the moment which the finance minister in Thailand does not."

Restrictions on capital outflows, combined with a prudent defence of the rand by the Reserve Bank, have protected the South African currency this year from the turmoil which – at its worst – wiped 28 per cent off the value of the rand against the dollar in 1996. Encouraged by this stability, Mr Manuel in July eased restrictions on offshore investment by individuals.

With the Reserve Bank braced for a dramatic outflow of about R5bn, about 20 per cent of South Africa's foreign exchange reserves, Mr Manuel announced a ceiling of R200,000 on currency movements by individuals. A month later, a mere R14m had left the country –

the second early oexit of the year.

The move raised R1bn in new capital, confirming Genecor's transformation from a sprawling South African

conglomerate to an international mining group. Much of the proceeds will come back to southern Africa, where Billiton is poised to build a new aluminium smelter in the Mozambican harbour capital of Maputo and possibly a zinc smelter in the Eastern Cape.

In the financial sector, local institutions have scrambled to acquire exposure to foreign markets via the system of asset swaps introduced in 1996. Although current regulations limit the proportion of assets a local institution can hold offshore to 10 per cent, most have found it difficult to find foreign institutions willing to accept South African assets at market value.

The stumbling block is that asset swaps are highly inflexible, and the foreign party must undertake not to abandon its South African holding. Of the R70bn which institutions are legally entitled to swap, the total value of asset swaps finalised is about R50bn. "Asset swaps are not natural in as far as you are asking both parties to enter into some kind of limitation," says Mike Levett, chairman of Old Mutual, the country's largest equity investor.

The trend is evident throughout most sectors of the economy, from banking to brewing. But the most spectacular transformation has been at Gencor, formerly the country's second largest mining group, which in July demerged its precious metals and moved its base metals interests to Billiton, a new FTSE 100 company listed in London.

The move raised R1bn in new capital, confirming Genecor's transformation from a sprawling South African

export businesses.

Helped by the weaker rand, sharp growth in non-mining exports this year has further inflated the trade deficit between South Africa and its principal African trading partners. Last year, South African exports to Kenya were worth R940m, compared with imports of R111m. In Tanzania, the trade gap was R611m on imports worth R627m – an increase of 340 per cent on 1994.

This trend has been compounded by Pretoria's failure – after three years of talks – to win significant concessions in trade negotiations with Europe. Although South Africa last month ratified admission to the Lomé convention, it has been excluded from preferential trading terms with the European Union.

Closer to home, brisk trade and creeping privatisation across much of the region have enabled many local companies to acquire assets elsewhere in Africa. According to Christopher Hartland-Peel, African equities analyst at Standard Bank in London, "South Africans are gradually displacing European investors in Central and East Africa".

South African Breweries, the world's fourth largest brewer, has been in the vanguard of this process, with OK Bazaars, the supermarket chain, Proturn, the furniture retailer, and Spoorstel, the state-owned rail group, close on its heels. Local mining houses have been the most zealous pursuers of mining rights across the continent, and are the least deterred by the huge losses caused by the scandal of Bre-X Minerals, the Canadian company whose Busang gold deposit in Indonesia was a fraud.

But the greatest impetus for local companies to spread their wings has come from consolidation in global industries such as car manufacturing and oil and gas distribution.

As international parents

have bought up the South African subsidiaries left behind during the sanctions era, they have set their sights well beyond the local market. Both Nissan and Toyota have invested in longer production lines to enhance economies of scale, and established distribution channels across the sub-Saharan region.

A similar logic lies behind the 30 per cent stake in Engen, South Africa's biggest oil retailer, acquired last year by Petronas, the Malaysian oil and gas company. The company has a vehicle for further expansion in Africa and recently invested R100m in an oil refinery at Dar es Salaam, which includes an option to bid for a network of Tanzanian fuel stations.



Denel was established as a private company on 1 April, 1992 in terms of the Companies Act. The state is the sole shareholder. Denel's diverse industrial base, advanced technological skills and an appropriate infrastructure enables it to provide clients with complete system solutions.



Denel is an autonomous group, managed in accordance with sound business principles. On 31 March 1997, shareholders funds reached R3 149 million rand, ranking it as one of South Africa's larger industrial groups.

Structure and Capabilities

The Denel Group commands a wide spectrum of management, research and development, engineering and manufacturing abilities, and supports its products through their entire life cycle. To date, Denel has successfully concluded more than 35 alliances for development, manufacturing, marketing and product support. Denel's global activities have earned the Company the position of being one of South Africa's innovative industrial groups, playing an important role in international trade and contributing to the national economy through its foreign exchange transactions and global knowledge.

Denel has continued to build on its reputation as a reliable supplier of high technology systems, products and services characterised by value for money. New business relationships were established, especially in markets opened up as a result of South Africa's new political dispensation. Through its endeavours aimed at expanding the Company's market base, Denel is actively promoting growth and development in South Africa thereby supporting the Government's Growth, Employment and Redistribution Strategy.

Markets and Products

During 1996/97, Denel was actively involved with marketing its products in more than 70 countries while contracts were concluded in more than 50 countries. Products to the value of R 613 million (1995/96: R 1015 million) were exported, including commercial products totalling R 201 million (R 1995/96: R 185 million).

Denel successfully exhibited its products at a number of major international exhibitions in South America, Europe, the Middle East and in the Pacific Rim. Major systems such as the Rooivalk Helicopter and G6 self-propelled howitzer continued to draw attention from many potential international buyers. Denel's non-military products, especially in the field of civil aviation and mining, were also well-received at international exhibitions.

New business focus areas are being continuously investigated to ensure real growth in Denel's business portfolio.

Technology

The retention and ongoing upgrading of Denel's key technologies through co-ordinated technology management and development is of the utmost importance to ensure the continued competitiveness and, in certain markets, dominance of Denel's products.

During 1996/97 R 81 million was invested in upgrading Denel's technology base and developing new and improved products.

Review of 1996/97

South Africa's return to the global arena as well as the positive economic developments of the past year have impacted positively on Denel's business prospects, as a result of the politically sensitive nature of Denel's products should never be underestimated.

A number of essential attributes that determine success in selling armaments to foreign customers should always be kept in mind. They are:

- Rapid response times for standard items;
- A willingness to customise items to suit the needs of specific clients;
- Absolute dependability to meet deadlines;
- Reliability to execute repeat orders;
- Availability for, and quick response to, service calls.

The past year was one of Denel's most difficult years. Trading conditions, both locally and abroad, were competitive and difficult. Foreign trade in armaments is significantly more sensitive to government decisions and political influences than the trade in non-military products and services. Denel fully understands and supports the necessity of regulating the trade in armaments. Certain political decisions were, however, taken during the last year that have resulted in the cancellation of foreign contracts and negotiations that were in advanced stages for new contracts with a high probability of success, were either cancelled or postponed by a number of clients.

In spite of these temporary setbacks, Denel has succeeded in replacing some of the losses, albeit with business at lower profit margins. Taking the extraordinary circumstances and challenges of the past year into account, Denel has still made a meaningful contribution to the economy of South Africa. Net profit after taxation, attributable to ordinary shareholders, amounted to R 82 million.

A process of restructuring and transformation was started in order to increase competitiveness, promote constructive participation and establish a culture of shared values and unity in diversity.

Future prospects

Denel's performance for the last financial year showed a marked decline in contrast to past years. This trend will continue into 1997/98, but a definite upturn is on the cards for 1998/99. Expectations for a better performance in 1998/99 are based on prospects that the finalisation of a number of large, long-term contracts is imminent with phased deliveries commencing in 1998/99.

Uncertainties that have plagued the business environment in South Africa for many years are gradually lessening, contributing to more positive sentiment towards the South African economy. Growing evidence that the government is serious about the implementation of the GEAR strategy will positively influence foreign investors and improve the prospects for higher growth in coming years. Prospects are positive for continued global economic expansion that will stimulate the South African export market. Denel's primary challenge in the years ahead will be to utilise optimally the prevailing positive economic conditions, both locally and abroad, and to enlarge its market share.

Denel (PTY) Ltd., Denel Building, PO Box 8322, Jochemus Street, Centurion, Erasmuskloof 0046

6 SOUTH AFRICA

POLITICS • by Roger Matthews in Johannesburg

Dream may become a nightmare

Not one of the opposition parties has made enough progress to challenge the ANC

South Africa's opposition politicians have a dream most nights.

They dream the African National Congress suffers a deep ideological trauma. They see the organisation splinter, with one faction accepting that the nation can only be saved from long-term decline if it fully embraces the disciplines of the global economy. These ANC pragmatists break free from the grip of their communist and trade union allies. The consequence is that Thabo Mbeki, the deputy president, will be poised to become southern Africa's answer to Tony Blair, if he can gather some allies, and Sam Shilowa, the general secretary of the Congress of South African Trade Unions, marches off at the head of his troops, red flags flying, to whistle emptily in some distant veld.

As dreams go, it might not seem that fantastic. The ANC is made up of as many strands of opinion as South

Africa has provinces and languages. The alliance is loosely and primarily bound by the common objective of reversing the damage inflicted by apartheid over the past 50 years, and racism over three centuries.

The differences over how this should be achieved are huge, and should be exploited. And when the ANC does fracture, according to the opposition parties, effective government will only be achieved by coalitions, through which the junior partners expect to extract important concessions. The immediate aim must therefore be to limit the ANC to less than 50 per cent of the vote.

But the opposition also suffers nightmares. The most common is that the ANC continues to show the same durability it has demonstrated since 1912, holds together, and, most frightening of all, increases its share of the vote by 3 per cent in the April 1999 general election. This would deliver the 65 per cent parliamentary majority required for the ANC to amend the constitution without the support of any other party. Such thoughts, with their wider and unhappy African associations, tend to keep politicians from sleeping at night.

The temptation for opposition parties to indulge in dreams, or suffer nightmares, is understandable. None has made much progress since the last election in 1994, and some may even have lost ground. And this despite clear evidence the ANC has shed members, is weaker structurally, and is being forced to dismiss a quarter of its staff and sell its head office because of financial problems. Should the ANC's problems translate into fewer votes at the next elections, which seems probable, there is as yet no indication that former supporters will transfer their allegiances. More likely they will stay at home.

Opposition parties do not know which way to turn, but inward seems to be the most likely direction. The National Party, by far the largest with 20 per cent of the vote, last year set off to discover a new future. Roelf Meyer, then secretary-general and chief navigator, concluded that without a black leader, and a restructuring of South Africa politics, no opposition party would stand any chance of unseating the ANC. He also

believed the process might include disbanding the National party as part of a wider realignment.

It was not a proposal which FW de Klerk, the party leader, felt able to recommend to the membership. So Mr Meyer left the party. Mr de Klerk followed a few months later in what he presented as an attempt to free the organisation from its apartheid past. Sadly for Mr de Klerk such a liberation is not within his gift, nor probably within that of his successor, the youthful Marthinus van Schalkwyk.

The new leader has yet to reveal a distinctive view of the party's future, and sceptics doubt that he ever will. The reason for the scepticism is that even within the ranks of the National party it is admitted that Herman Kriel, the leader of the National Party in the western Cape, could have taken the leadership, had he so wished.

Mr Kriel's desire to remain leader of his home province, rather than lead the party in parliament, speaks volumes. It suggests that he and the core of the National party would rather consolidate their base in the Western Province, where they

control the provincial assembly, than risk losing traditional support by seeking to widen the party's appeal. The Democratic Party, under Tony Leon, underwent a similar exercise at the last election.

In bid to win more black votes it frightened off some of its traditional liberal white support, and suffered accordingly. Mr Leon will not make the same mistake in 1999.

So far, so relaxing for the ANC. Unless, of course, the United Democratic Movement turns out to be a party of substance. It was formed in September to the cheers of several thousand delegates and a three-hour musical introduction which might have seemed over the top at a US party convention.

Even the press photographers appeared to be written in to the choreography as Bantu Holomisa, ex-ANC, and Mr Meyer, ex-National Party, jointly took the podium to the strains of "An impossible dream".

Whether they amount to anything more than the sum of dissidents who fell out with their bosses is too early to assess. The mercurial Mr Holomisa, with his appeal to

the more radical among black youth, coupled with the rather wooden Mr Meyer, who has never enjoyed a large personal following to supplement his undoubtedly organisational skills, may just be an unlikely enough combination to succeed. Of course they will be accused of not having any detailed policies, but at this stage it may be enough for them to keep repeating the potent slogans of "jobs for the unemployed" and "capital punishment for

persons, a defender of human rights, an exemplar of what the new Africa should be" may be at best premature.

For all the protestations to the contrary, South African attempts to broker the peace process in Zaire had little discernible impact on the outcome, and there is little evidence that Pretoria subsequently has much influence on events as the new government of Laurent Kabila struggles to cope with its formidable legacy.

But it is Nigeria where Pretoria's foreign policy limitations have been most exposed. It was President Nelson Mandela who led the outraged reaction to the military regime's execution of Ken Saro-Wiwa and eight other activists on the opening day of the 1995 Commonwealth summit in Auckland.

Mr Mandela threatened economic sanctions should General Sani Abacha fail to return Nigeria to democracy. Instead, two years later, with Commonwealth leaders preparing for this month's summit in Edinburgh, Pretoria appears to have backed away from confrontation, and seems likely to settle for Nigeria's continued suspension from the organisation.

This indifferent track record has not deterred Mr Mandela from pursuing mediation efforts in Sudan's civil war, and in East Timor, with little to show for it in both cases.

Commentators blame Pretoria's limited expertise and an unrealistic faith in President Mandela's personal influence. And in the African arena, its capacity is limited by the fact that its army is neither trained nor adequately equipped for a regional peace-making role.

"If South Africa wants the rest of Africa to take heed of its message on democratisation, it has to do something about building a credible military force," says Moeketsi Mbeki, a current affairs analyst and Johannesburg businessman.

This may change. After initial reluctance, parliament has supported defence department proposals to buy four corvettes, four submarines seen as essential if Pretoria's diplomacy is to have range as well as muscle.

Where Pretoria has been most successful, however, is developing South Africa's "south-south" links, seeking closer ties with leading countries in the southern hemisphere and making up a group which could lobby in world trade and security arrangements.

Relations with Malaysia in particular have developed rapidly, thanks in part to cordial personal relations between Mr Mandela and prime minister Mahathir helping to catapult the country into South Africa's fourth largest foreign investor.

Barely a year ago, Malaysia accounted for less than 1 per cent of assets owned by foreign companies with direct investment in South Africa. Today it holds 5 per cent, and total overall foreign direct investment has reached US\$1bn. Malaysia is also one of the contenders for stakes in South African Airways.

Pretoria continues, to maintain, however, close links with Britain and the US, despite strains with the latter over the proposed sale of tank firing systems to Syria, and the maintenance of friendly relations with Cuba and Libya.

Consolidating ties with mainland China, expanding links with Asia and South America, and maintaining cordial relations with Europe keep Pretoria on track for the position that would ensure that its voice is heard at the highest level - representing Africa as a permanent member of an expanded UN security council.



Trying to shake off the apartheid past: new National Party leader Marthinus van Schalkwyk and his wife Suzette. Picture AP Photo

FOREIGN RELATIONS • by Michael Holman

Reborn Africa reaches out

Ideological battles between the old left and the pragmatists persist in the ANC

"The African Renaissance is upon us," declared Thabo Mbeki, South Africa's deputy-president, in an eloquent speech last April setting out his aspirations for his country and the continent.

A new political order is starting to shape Africa, he told the US Corporate Council on Africa, characterised by shared democratic values, a commitment to economic reform, and a determination to restore the pride and self-confidence of a continent demoralised by traumas ranging from the slave trade to post-colonial dictatorships, the Cold War and apartheid.

The renaissance under way, declared Mr Mbeki, means multi-party governments, a crackdown on corruption, the emancipation of African women and reversing the continent's brain drain and the flight of Africa capital.

It was a speech which together with his "I am an African" address marking the endorsement of South Africa's new constitution, is likely to serve as a guide to Pretoria's foreign policy and the credo for the presidency of the man almost certain to succeed Nelson Mandela.

The concept of Africa's renaissance, however, appears in one important respect to mean something very different to the man who coined it, and to an influential faction in the party expected to implement it.

As Mr Mbeki sees it, a vital ally in the African transformation is the foreign investor, drawn by the increasingly attractive business environment created by pressing ahead with economic reforms.

"Africa has and is readying itself for growth and development, fuelled by her own efforts and the profitable and safe injection of international private capital," Mr Mbeki told US investors in his renaissance speech.

But for the ANC's department of political education and training, foreign capital is seen as not an ally but an adversary. "The success of the renaissance depends on the extent to which it challenges globalisation."

The document goes on to present a view of a world in which old ideological battles are still being fought. "Progressive social forces" are ranged against "capitalist global forces", and South Africans are alerted to the dangers of "imperialism" and "neo-colonialism", and urged to resist the "super-power scramble for Africa".

And there is a new foe to confront. "At the core of the vision for an African renaissance is a sustained and vigilant challenge against the strategic orientation of globalisation," says the document, prepared for the ANC congress in December.

Mr Mbeki's desire to encourage foreign investment would seem incompatible with this view, seen as a reflection of the tension within the party between what might be called the old left and the pragmatists.

He will have the opportunity to try and reconcile the two conflicting views at the congress.

Two of the developments Mr Mbeki heralded as evidence of Africa's renaissance may be turning sour.

The peace pact in Angola, a country he described as "a new star of hope", now seems close to collapse following the failure of Jonas Savimbi, the leader of the country's Unita movement, to abide by the terms of the 1994 settlement.

His portrayal of Zaire - since renamed Congo - as "democratic, peaceful, pros-



THE KEY TO AFRICA'S GOLDEN MAP

This map of Africa is in fact a magnified gold particle discovered by chance at our new Sadiola mine in Mali. In our continuing exploration for Africa's riches, however, nothing is left to chance, but is backed up by a prospecting budget which is among the world's highest.

Anglo American Corporation, one of the world's biggest and most experienced mining groups, born in Africa at the beginning of the 20th century, is also one of the continent's success stories. So there is little wonder that we have the specialised skills, expertise, local knowledge, commitment and access to capital to unlock its treasures, creating jobs and prosperity for its people.

We are prospecting not only for gold, but for a wide range of other minerals and base metals in more than 25 African countries - a vote of

confidence not only in their prospective mineral wealth, but in the recent profound changes in their business and political climate. This grassroots exploration is increasingly balanced by a willingness to pursue prospects in partnership with junior as well as other large mining companies.

A constant striving for innovation, based on more than 80 years of expertise, has kept us at the cutting edge of mining technology. In South Africa we have pioneered ultra deep mining, extracting gold more than 5 kilometres beneath the surface of the earth. But we also have the knowledge and the know-how to bring a 1,000 year old mine in Mali into profitability.

When it comes to unlocking Africa's riches, the key is Anglo American.

Anglo American Corporation

THE CUTTING EDGE OF THE NEW SOUTH AFRICA

For more information on Anglo American Corporation contact our London office, 19 Chancery Lane, London EC1N 6QF. Telephone (44) 171 430 3562 or Facsimile (44) 171 430 3560.

ALUMINIUM

The global march of market economics, with its increasing wealth and consumption, is good news for the most upwardly mobile of metals, reports Kenneth Gooding

A 'fabulous time' to be in the business

Aluminium is often described as a metal for the middle classes - which is why producers are approaching the millennium with such confidence.

"It is hard to imagine a better time to be in the aluminium business," says Jerry Sheehan, chairman of Reynolds Metals of the US, the world's fourth largest producer. "We are living in a time of unprecedented opportunities. As the world's economies accelerate and free enterprise takes over in so many nations, a global middle class will begin to develop. Over the next 15 to 20 years, as this economic expansion occurs, it is going to be a fabulous time to be in the aluminium business."

"As economies develop, they first need infrastructure, such as bridges, electrical power distribution, schools, hospitals and housing. As incomes rise, they begin to acquire consumer goods - pots and pans, packaged materials, soft drinks and, gradually, bicycles, motor cycles, vehicles and trucks. This presents wonderful opportunities for us and for our customers to

serve growing, developing populations."

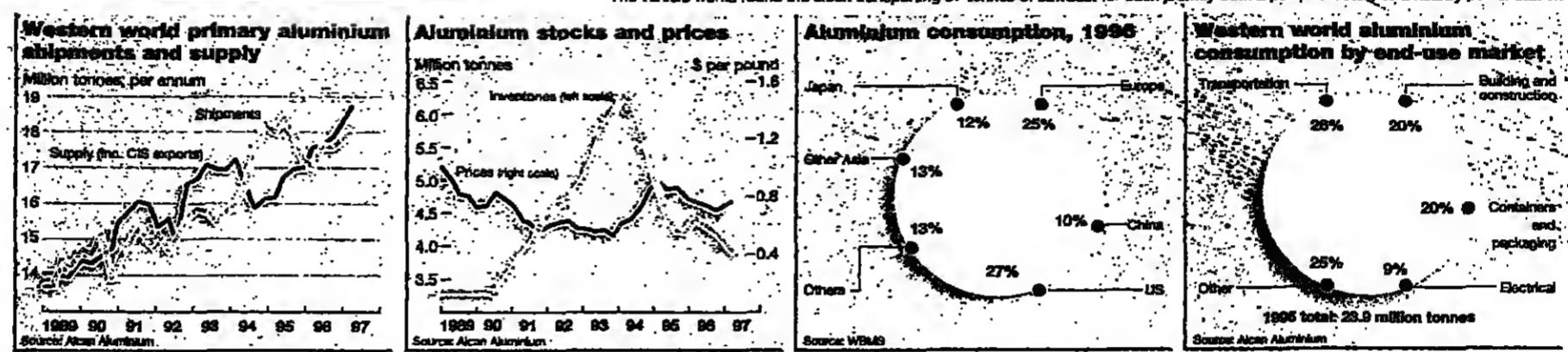
As a relatively young metal - aluminium emerged for the first time as a pure metal only in 1825 - aluminium had had to fight hard to gain ground against more traditional materials. During the last 20 years it has experienced growth everywhere as aluminium's characteristics - light weight; strength; corrosion resistance; conductivity; durability; long life and ease of fabrication - won admirers. And, as Mr Sheehan insists: "No other material recycles as well as aluminium. None."

The biggest growth has been in two end uses: transportation and beverage cans. During the 1980s, aluminium beverage cans conquered the US fizzy drinks and beer markets. In the 1990s, they began to take on the rest of the world. Now, as the industry heads into the next millennium, it believes the biggest growth will almost certainly come from the automotive market.

Aluminium's successes are the result of the substantial investments in research, product development and



One of the world's biggest bulk transporters was designed and built by Interconsult of Sweden, part of the Svedala group, for Ramstrom Bulk of Kärra. To optimise volume and payload, aluminium was used for tanks instead of steel. The vehicle works round the clock transporting 37 tonnes of sawdust for each journey from a paper factory to a nearby power station.



Source: Alcan Aluminium

facilities made by producers. To win over the beverage can market, aluminium producers invested heavily in rolling capacity to produce the required quality. In the automotive market, the industry has focused on developing the alloys and fabrication technologies for an expanding number of applications.

Yet, in spite of virtually uninterrupted, if steady, increases in demand for the metal, the industry has failed to reap financial rewards.

Jacques Bougie, president of Alcan of Canada, the world's second-biggest producer, says his group has made returns exceeding its cost of capital - the weighted average cost of

debt and equity after tax - in only two of the past 14 years. The aluminium industry as a whole achieved this only once.

This is about to change, for several reasons.

- Firstly, the worldwide movement towards market economies that followed the collapse of the Soviet Union, prompting privatisations in its former satellite countries and also in China, is bringing great benefit to the aluminium industry. Completed or mooted privatisations in the industry add up to nearly 5m tonnes of annual primary aluminium production capacity, or close to 20 per cent of the western world total. Among the big state producers, only Venezuela has still to complete the auction of its assets to

the private sector and this is scheduled for next year.

"It is inconceivable that this retreat of the state will not have effects on the industry's long-term behaviour," says David Humphreys, chief economist at Rio Tinto, the world's biggest mining company. "State involvement has for years been blamed for an unhelpful reluctance to close uneconomic capacity or to close non-viable projects for reasons of prestige or job preservation."

Government-owned com-

modity businesses also tend to use that commodity to generate foreign exchange, no matter what the market conditions might dictate.

Secondly, the big aluminium producers have gone through a period of restructur-

uring. "Companies are focusing on their core businesses where they used to be vertically integrated," says Mr Humphreys. "Vertical integration sometimes disguised their high cost operations. All companies are looking closely to identify those areas where they make a proper return - and are acting ruthlessly in some cases."

F

or example, Mr Bougie points out that, in the past three years, Alcan has sold 50 downstream businesses with combined annual sales of \$2.6bn. He says that these disposals are, ultimately, for the good of the industry because the assets have either been sold to niche producers, specialising in specific geographic or

product markets, or have been acquired by global companies looking to extend geographic or product coverage.

In either case, aluminium is strengthened in its battle with competing materials because the new owners of the assets are fully dedicated and focused on a specific business.

Thirdly, deregulation of

the power supply industries in the US and Europe is changing the economics of the aluminium industry.

Aluminium smelters are huge consumers of energy - an average-sized smelter of 250,000 tonnes a year needs as much energy as a town of 500,000 people. Jochen Schärer, chairman of VAW Aluminium of Germany, says: "This trend will help the industry to keep costs down.

The liberalisation of the energy market will lead to substantial relief."

Fourthly, difficulties caused by the collapse of the Soviet Union, a one-off event that threatened to decimate the western aluminium industry, are now over.

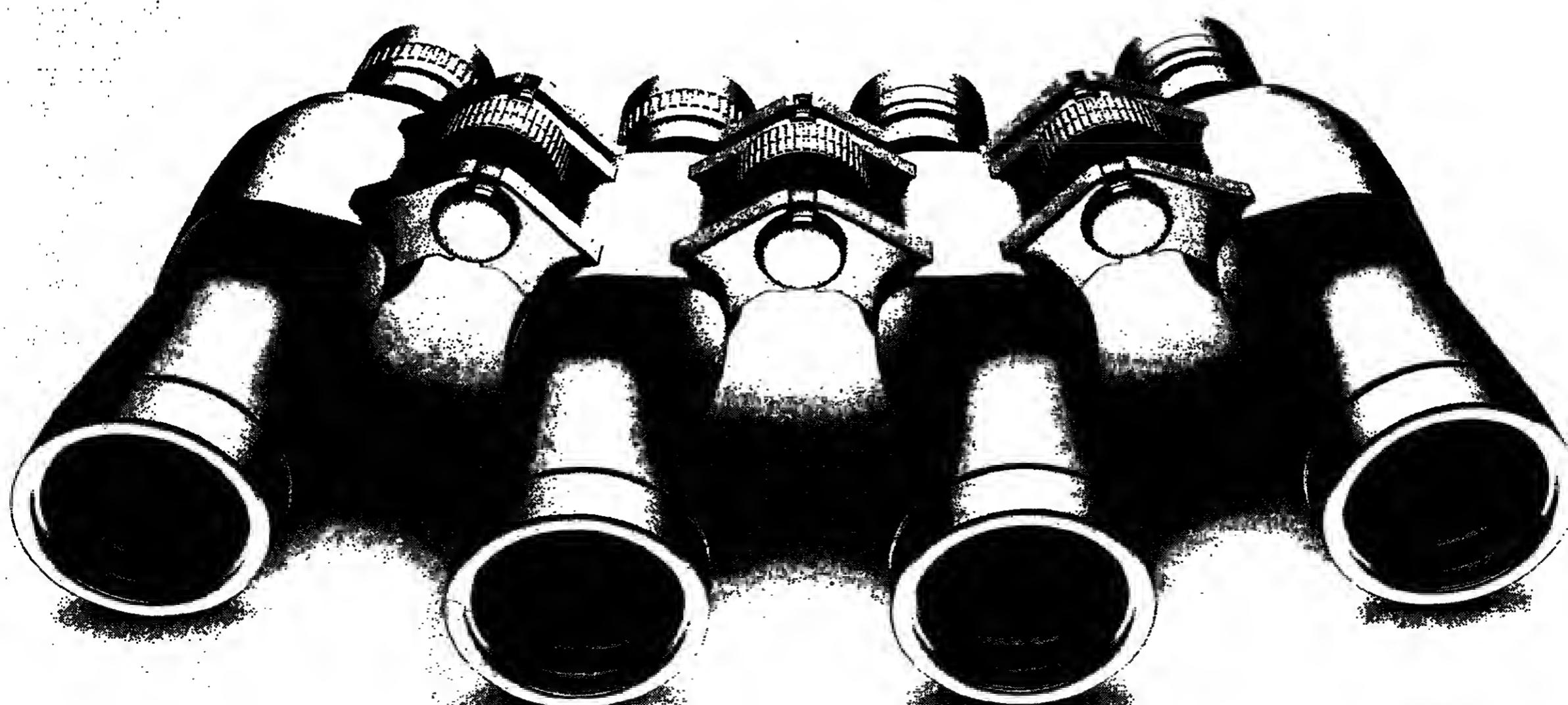
Aluminium, oil and gas have been the main foreign exchange earners for the Commonwealth of Independent States since the break-up. Russia's aluminium exports jumped from 500,000 tonnes to 2m tonnes a year. However, according to Mr Bougie: "Russian exports are no longer a nuisance, they are now an essential part of western supply." Any interruption to Russian exports would cause aluminium prices to rocket.

Continued on Page 2

Quadruple vision helps us see you more clearly.

As Europe's largest producer of rolled aluminium products, we recently integrated all our European operations. As part of this new era, we've been listening to our customers with intense concentration. Welcoming your plaudits. Taking on board your criticisms. Not surprisingly, sharpened hearing had led to sharpened vision; a much clearer picture of your needs and how we can satisfy them. The first result of this continuing process is Alcan's simplified European organisation, which cuts across national boundaries to focus on four distinct market sectors: Transport & Industry, Packaging & Printing, Building Products, Foil Products. In each of these

sectors, just one team of people can now give you access to the unbeatable manufacturing potential of Europe's most modern and efficient aluminium production facilities. And back it up with the know-how of a global organisation. An organisation capable of supplying product when and where you need it - and from the Alcan plant best suited to your precise, individual needs. With Alcan, you're working with a strategic partner who will add considerable value to your business in a way that's unique in our industry. And who recognises that the most important part of the relationship is you - the customer.



Transport & Industry
Alcan Eurocentre Transport & Industry,
Nachterstedt, Postfach 1345,
D-06433, Aschersleben, Germany.
Telephone: +49 34741-770.
Fax: +49 34741-204.

Packaging & Printing
Alcan Eurocentre Packaging & Printing,
Postfach 1241,
D-37002, Goettingen, Germany.
Telephone: +49 5511 304302
Fax: +49 5511 304692

Building Products & Specialties
Alcan Eurocentre Building Products & Specialties,
Via Bruno Buozzi 12,
I-20090 Preve Emilia, Milan, Italy.
Telephone: +39 2 907 441
Fax: +39 2 907 82155

Foil Products
Alcan Eurocentre Foil Products,
Challant Park, Gerrards Cross,
Buckinghamshire, SL9 0QB, England.
Telephone: +44 10 1753 233 200.
Fax: +44 10 1753 233 299

2 ALUMINIUM Supply

IPAI • by Gary Mead

Keeper of the industry's inner secrets

The inclusion of Chinese data dealt a blow to the IPAI's reputation

The International Primary Aluminium Institute (IPAI) is the keeper of the aluminium industry's inner secrets and preserver of its statistical data.

To quote the IPAI's guide to its statistical system, its methodology is designed to provide its users with hard and precisely defined historical data on specific aspects of the aluminium and alumina industry.

In March this year that reassuring phrase "hard and precisely defined" was strenuously called into question by Angus MacMillan, the highly-regarded metals ana-

lyst with Billiton Metals. He wrote an open letter to the IPAI registering "dismay" at the Institute's decision to persist with the recently-adopted practice of including production figures from China and Tajikistan.

Mr MacMillan claimed that he spoke for a number of analysts and other interested parties when he said, in his letter: "When you instituted this practice without prior notice in February (reporting the January figures) you caused a furore in the market, and were warned that inclusion of data from these countries would result in confusion."

A similar hiccup occurred in 1994, when the unannounced inclusion of Russian production figures also threw analysts into some confusion, though because the move to include Russia

had been industry gossip for some time, there was less turbulence when it actually happened.

What precisely was Mr MacMillan's complaint on this occasion? "People like me depend for our living upon these figures," he says. "In the case of Tajikistan it didn't much matter - there's only one small smelter there and we know roughly how much it produces. But with China the problem is that there are many small smelters, and the majority of them don't even report to the CNNC [China National Nonferrous Metals Corporation] or the SSB [State Statistics Board]."

Mr MacMillan got his way

fairly quickly - the IPAI is no longer including figures from China in its regular set of data.

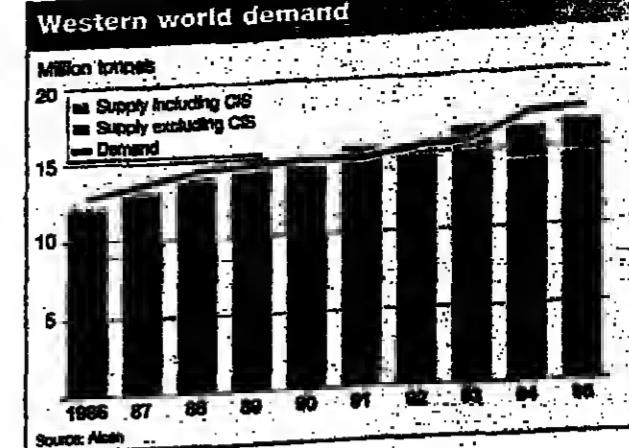
Robert Chase, who after a career in the Foreign and Commonwealth Office in August this year took up the post as IPAI secretary general, believes that while the inclusion of data from China may have been unsuccessfully introduced before his arrival, the need to include China, and similar newly-developing primary producers on board, is paramount.

"We are hopeful that eventually we will get China back on board, but we have got to make sure that it's done satisfactorily next time. We

have no date in mind when China's figures will be included again. We have got to get a realistic view of what they can provide and look and see if that is sufficient to meet our requirements," says Mr Chase.

The IPAI's membership accounts for some 70 per cent of the world's primary aluminium production. The inclusion of China - momentarily - brought that up to around 95 per cent, an achievement which, had it worked, would have been a real credit to the IPAI.

But while it does much more than simply compile statistics - it also looks after the internal needs of the industry in terms of health



INDIA • by Kunal Bose

An important global role With energy to spare

The objective is to meet domestic demand then target Asia for exports

India, which is richly endowed with bauxite reserves, is set to play an increasingly important role in the global aluminium industry. Much to everyone's surprise, the country's domestic producers - which until a few years ago enjoyed a high level of tariff protection - have adjusted well to the low import duty regime. And this has given them the confidence to draw up plans to expand their smelters with associated upstream and downstream activities.

Since India began liberalising trade six years ago, aluminium was chosen as the first important industry to be exposed to global competition. According to Mr A.S.K. Agarwala, president of Hindalco Industries, the country's second-largest aluminium group, the biggest incentive for capacity expansion is the expected 10-12 per cent growth in annual domestic demand for the metal in the next five years.

"By 2000, India's requirement of primary aluminium will be about 1m tonnes, compared with the present capacity of 670,000 tonnes," said Mr Agarwala.

Nalco, India's biggest aluminium group which is 87.15 per cent owned by the fed-

eral government, and Hindalco, are counted among the world's low-cost producers of the metal. Analysts say that to test international waters, these groups are exporting the metal, while India continues to import aluminium.

India's long-term objective is not only to meet the domestic demand but also to sell the metal in Asia, which is to become the world's biggest aluminium consuming region. Industry officials see the possibility of groups in India and the Gulf states forming alliances to mine bauxite and produce alumina (aluminium oxide) in India and do the smelting in the Gulf region where the cost of power is low.

"Such alliances will be highly cost-effective producers of the metal and their principal market will be Asia," said a Nalco official.

India's bauxite reserves of more than 2.65bn tonnes - the fourth-largest in the world after Guinea, Australia and Brazil - have alumina contents ranging from 40 per cent to more than 50 per cent. Much of the reserves is of a variety which allows refining at a low temperature and low pressure and therefore, at a low cost.

With low extraction costs adding to the attractions, Hydro Aluminium of Norway has teamed up with Indian Aluminium and Tata Industries to mine bauxite at Bapimali, where reserves

total nearly 200m tonnes. They are building a 1m tonne capacity alumina refinery. The entire production of alumina will be exported.

Another wholly export-oriented alumina project, being executed by Larsen & Toubro, the Indian engineering to cement group, along with Alcoa of the US, will be sourcing bauxite from reserves in the hills of Kurnool in Orissa. Several other Indian and foreign groups are trying to identify reserves along India's Eastern Ghats running through Orissa, Andhra Pradesh and Tamil Nadu, with the objective of building alumina refineries.

Industry officials say that Nalco, which owns high-quality bauxite reserves of 380m tonnes at Koraput in Orissa, has established beyond doubt that India could become one of the important sourcing points for alumina. Nalco exports about 400,000 tonnes of alumina a year and the government has approved its proposal to raise the capacity of its alumina refinery to 1.75m tonnes from 800,000 tonnes. It also hopes to get government approval for its proposal to expand the alumina smelting capacity to 345,000 tonnes from 218,000 tonnes.

According to a SBC Warburg report, the cost of expansion of Nalco will be at least 24 per cent lower than that of a comparable green-field venture. The same also

holds good for Hindalco which is investing Rs17.5bn (\$480m) to raise aluminium smelting by 32,000 tonnes to 242,000 tonnes, the capacity of its alumina refinery by 100,000 tonnes to 450,000 tonnes and power generation by 225MW to 375MW. Some of the investment will pay for downstream facilities for making rolled products and aluminium foils.

But because Hindalco cannot expand the smelting capacity beyond 242,000 tonnes at Ranukoot in Uttar Pradesh, it has decided to build a new 250,000 tonnes smelter with associated alumina refinery and power complex and downstream activities in Orissa.

Mr Agarwala says: "The group's growth is based on the strength of international competitiveness. Hindalco could become one of the important sourcing points for alumina. Nalco exports about 400,000 tonnes of alumina a year and the government has approved its proposal to raise the capacity of its alumina refinery to 1.75m tonnes from 800,000 tonnes. It also hopes to get government approval for its proposal to expand the alumina smelting capacity to 345,000 tonnes from 218,000 tonnes."

A thriving domestic market and the current world aluminium price of about \$1,850 a tonne have led Indian Aluminium, an associate of Alcan of Canada, to gradually recommission its 73,000 tonnes smelter at Belgaum in Karnataka, which was de-energised in 1992. Unlike Nalco and Hindalco, which are self-reliant in power, Indal buys power to run the smelter from a state-owned utility, which is expensive. But the problem will be overcome as the group commissions a captive power complex.

Bharat Aluminium, a government undertaking, and Madras Aluminium also have big capital expenditure programmes. Analysts say that the Indian aluminium groups are able to raise low-cost funds from within and outside the country because of their quality operations. Hindalco raised \$208m through two issues of global depositary receipts.

Qatar is considering a 25,000 tonnes smelter project while Saudi Arabia may further exploit its Zubairah bauxite deposit, by constructing a railway to Kuwait for processing into

alumina, if the cost of constructing the 350 mile track is a viable proposition.

Iran's two Qeshm island smelter projects have been hampered by limited access to foreign exchange. The Almahdi smelter at Bandar Abbas, originally intended to have a 220,000 tonnes a year capacity, has halved its intended output and is expected by analysts to achieve a mere 5,000 tonnes in 1997, despite having received technical assistance from Dubai.

A smaller, reassembled smelter nearby is expected to see 33,000 tonnes output this year, with plans to increase to 120,000 tonnes.

The Gulf states are sold on the idea of aluminium. They carry the risks and they get the rewards," says Julian Kettle, aluminium specialist at UK mining consultancy Brook Hunt Prices have remained around the \$1,800 per tonne mark, providing a reasonable profit margin based on production costs of \$1,000 per tonne plus expenses.

Vital to this success has been access and proximity to the Asian markets. But expansion of output will be

determined by the Gulf producers' ability to expand their still relatively small market share. Japan, for example, only imports 7 per cent of its primary aluminium from the Gulf states the bulk of its imports remain dominated by Australia, the US and the former Soviet Union.

The Gulf states' access to reliable energy supplies, either through the gas grid or on-site turbines, lies at the heart of its advantage over domestic producers in Japan. Total Japanese domestic production in 1997 is expected to be a mere 19,000 tonnes, as against consumption of 2.5m tonnes this year. Even so, the Japanese market is now maturing, encouraging the Gulf suppliers to look to China and India.

Chinese consumption has increased annually by 13 per cent since 1986, compared with 2.6 per cent in OECD countries, and was 2m tonnes in 1997, making it the second largest consumer after Japan. The rate of growth is expected to settle at between 6 per cent and 7 per cent over the next three years. India, the fourth largest consumer in Asia at 63,000 tonnes in 1997, will produce 55,000 tonnes this year.

The Gulf states' comparative advantage is highlighted by the Chinese experience. Of China's 140 smelters, 20 produce 104,000 tonnes, the remaining, much smaller operators reaching a total of 1.9m tonnes in 1997. But energy costs have hindered the industry's competitiveness. Chinese smelters linked to the grid pay \$30-\$33 per megawatt hour for power, compared to an average \$20 per megawatt hour in the West. India's smelters, fed by vast amounts of low-quality coal, also face an uphill struggle against those of the Gulf.

With up to 70 per cent of

the Gulf's electricity generated by oil-fired power stations, the Gulf producers have been able to expand output of high quality products, achieving up to 99.92 per cent purity, to mitigate against the predicted drop in demand and maintain margins.

The main reason for the success is that the fundamentals are sound and the return to shareholders was excellent - we make a bundle of money," says Mr Ruge-

ELVAL
HELLENIC ALUMINUM INDUSTRY S.A.

COMMITTED TO QUALITY

Aluminium, a natural product for a high-tech world.
With product and process innovation constant, the pace of change for aluminium semi-products worldwide is fast. ELVAL, one of Europe's leading companies in the field of rolled, non-hot-treatable aluminium products, has made an equally dynamic response, investing heavily in new machinery and ancillary equipment.

Total plant capacity, currently exceeds 120,000 tons pa, 75% of which is exported to 70 countries, in all 5 continents.

Our standard product range includes:

- Sheets and Coils: plain or painted, mill finish or embossed
- Tread Plates

ELVAL S.A.

Athenis-Lamia Nat. Road (57th Km), Ionia 320 11, Voiotia, GREECE
Tel: +30 262-32 267 100, Fax: +30 262-32 267 101, I.D.C. 299/24/3/67

Contact us for any special request. We can produce according to any requirements.



SS 5750 Part 2

• SPECIALISTS IN THE PROCESSING AND RECYCLING OF
ALUMINIUM SCRAP
• COLLECTIONS NATIONWIDE
• COMPUTERISED QUANTOMETER
• PRICES LINKED DIRECT TO PUBLISHED PRICES
CONSTANTLY PURCHASING ALL TYPES OF ALUMINIUM SCRAP



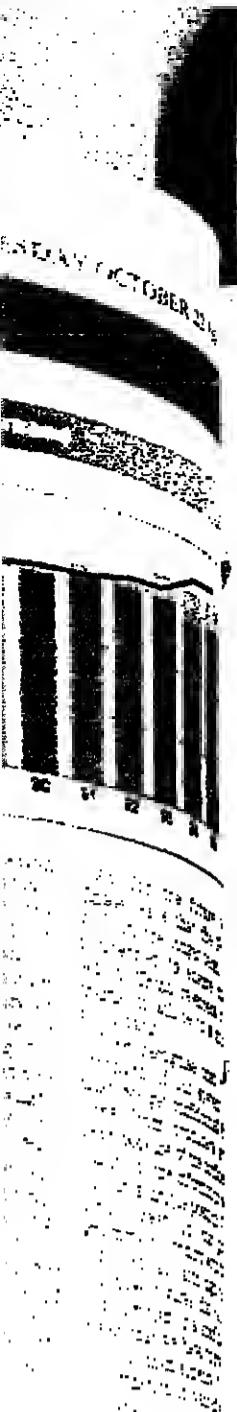
Shardal Castings Ltd.
IMPORT EXPORT

LOWER TRINITY STREET, BIRMINGHAM, B9 4AG. Tel: 0121-772 3551 Fax: 0121-772 7366

ROSS ALUMINIUM FOUNDRIES

A name synonymous with quality aluminium castings since 1931
Ross capabilities include castings produced in green sand, dry sand, plaster and special composite molding.
Quality castings for commercial, aircraft, aerospace and military applications.
ROSS ALUMINIUM FOUNDRIES
P.O. BOX 609 Sidney, OH 45365 U.S.A.
Phone: 937/492-4134 Fax: 937/498-1833
<http://www.rossfound.com> e-mail: rossfound@rightnet.net

Hoogovens Aluminium Building Systems
KAL-ZIP® aluminium standing seam roofing system
KAL-BAU® aluminium external roofing & cladding sheets
KAL-LINER® aluminium & steel liner sheets
KAL-DEK® structural steel decking sheets
KAL-FLEX® vapour control layers
KAL-SAFE® cable-based fall arrest system
Hoogovens Aluminium Building Systems Ltd.
Haydock Lane, Haydock, St Helens, Merseyside WA11 9TY
Tel: (01942) 285500 Fax: (01942) 272136
Website: <http://www.hoogovens.co.uk>



spare

TRANSPORT • by Charles Batchelor

Taking off in new directions

New designs of high-speed ferries represent a breakthrough for the metal

The qualities which have made aluminium the metal of choice for aircraft manufacturers for much of this century are now being given growing attention in other transport sectors.

Rising fuel prices and the need to reduce vehicle weights have already given aluminium an important position in the vehicle market.

As speed becomes a more important selling factor in the rail and shipping sectors so it becomes possible to justify the extra costs involved and the metal is finding expanding uses in these areas too.

The most dramatic breakthrough for aluminium has occurred as a result of

rising popularity of high-speed ferries, built to both catamaran and monohull design.

Improved motorway links and the replacement of some ferry links with fixed crossings - including the Channel tunnel and bridge-tunnels linking the Danish islands and Sweden - have raised travellers' expectations of journey times. Motorists are no longer prepared to accept the lengthy water crossings required by conventional ferries.

Until the emergence of fast ferries, aluminium had traditionally been restricted to small workboats, patrol boats and some high-performance yachts.

Interest in high-speed ferries, capable of up to 35 knots emerged in the mid-1970s in Australia and Scandinavia. These vessels were typically capable of carrying between 200 and 400 passengers.

Aluminium's ability to withstand corrosion makes it well suited to maritime use. But these ferries have posed a design challenge for the engineering profession. High-speed travel through choppy seas places an enormous strain on the structure of these vessels and there are concerns about their fatigue resistance over the longer term.

Despite these worries, their early performance has been good enough to encourage designers to build even larger vessels. The Australian-built Hoverspeed Great Britain, which came into service in 1990, can carry 100 cars and 600 passengers, while even larger larger vessels, such as the Stena Discovery operated by the Stena Line, can carry 375 cars and 1,500 passengers at speeds of up to 50 knots.

High-speed cargo ships have yet to make their appearance although an early experiment with the use of aluminium in a conventional merchant ship produced the Alumina, a 1,100 dwt product tanker, built in Germany in 1980. Research is under way in Australia and Japan into high-speed vessels which could be used for moving high value, time-sensitive items, probably in containers.

In the rail sector, the use of aluminium was for a long time restricted by the difficulty in producing the very large, complex extrusions required for train bodies. It was the Swiss investment in bigger presses and more complex dies which led to a breakthrough in this area.

Aluminium's lightness is important in the design of high-speed trains but is equally necessary on slower commuter rolling stock where fast acceleration and braking are required to meet timetables.

The incompatible signal-



Audi's A2 concept car is likely to be the prototype for a high-volume, all-aluminium, small and economical car

in emissions. Reducing the weight of one component in a car means that the weight of linked assemblies can also be reduced. A lighter engine block, for example, can be supported by a lighter engine cradle.

The fuel savings possible over the lifetime of such a lighter car have been calculated at between 500 and 700 gallons, a saving of \$300 at current US fuel prices and a 10 per cent reduction

per cent of the materials used to make airframes. The metal replaced wood and steel, used extensively in aircraft manufacture in the early 1900s, and the first all-aluminium aircraft was built in the 1920s.

The Airbus A3XX, due to enter service in 2003, is expected to have a total maximum take-off weight of 630 tonnes. Of this, 140 tonnes will comprise aluminium alloy structures with about 35 tonnes of carbon fibre reinforced plastics, 15 tonnes of titanium and 13 tonnes of high strength steel.

Aluminium's corrosive resistance means that aircraft do not need to be painted, saving several hundred pounds in weight.

Aluminium has made progress in the transport sector but this does not mean that the manufacturers of competing materials will let it have its own way. Other light-weight materials, such as titanium, are also finding increased uses in aircraft while the steel and copper industries are fighting back in the vehicle sector.

PACKAGING • by Kenneth Gooding

Soft drinks switch to PET leaves industry struggling

Aluminium is under attack in its biggest packaging sector - the drinks industry

Put 50 cents into any of the vending machines at the World of Coca-Cola in Atlanta - housing "the world's largest collection of Coca-Cola memorabilia" - and the soft drink is delivered in a plastic bottle. A year ago the Coke would have been in an aluminium can.

The switch from cans to PET (polyethylene terephthalate) for soft drinks in the US has been so swift and bruising that the aluminium industry is still struggling to come to terms with it.

Aluminium's lightness and flexibility combined with strength, its foldability, good barrier characteristics, non-reactivity in contact with liquids, fats and oils as well as its abundance and recyclability, all make it a formidable packaging material.

Innovative design and effective marketing have enabled it to take share in virtually every type of packaging, in spite of its relatively high price, and growth is continuing in many areas.

Cans represent one of aluminium's most important markets, accounting for 20 per cent of global demand.

Cans in the US alone account for 10 per cent of worldwide sales of the metal. Now this market is under threat, not only from PET in the soft drinks business, but also because glass bottles are back in favour as beer containers.

In the US the development of micro breweries and the perception that "premium" beer should be served in glass bottles is having a noticeable impact. Glass' share of the beer package market in the States moved up from 38.6 per cent in 1994 to 38.6 per cent last year while cans slipped from 64.2

to 61.4 per cent.

"Our market research shows that people think glass is classy and that beer tastes better in glass," says Norman Nieder, group director, packaging technology group at Anheuser-Busch, the brewing giant. "A can is a can. It is always the same."

Robert Budway, president of the US Can Manufacturers' Institute acknowledged the advances glass is making to the beer business but insists that the main threat to the aluminium can is posed by PET bottles in the "single serve" soft drinks market, primarily in vending. "In the US this is a market of 15m to 18m units and 80 per cent of all new vending business is going to PET," he warns.

In 1991 aluminium cans accounted for 55 per cent of US soft drinks packages while PET bottles had 34 per cent. Last year the two were neck and neck at 50 and 47 per cent respectively. While the industry had some time

to adjust to the PET threat in North America, it has been started by the way the aluminium can's progress in Europe has suddenly stalled.

Until 1995 demand for aluminium cans in Europe was growing at 9 per cent a year but since then it has levelled off, not only because of the growth in PET bottles but also because the steel industry, not wanting to see the beverage can market go the

same way as in the US - where aluminium had nearly 100 per cent of the market had fought back spiritedly.

Nick Mason, research manager of the aluminium group at the CRU International consultancy, says: "Until very recently we thought there was scope for the can to penetrate the European beverage packaging mix a little further, even though we recognised the

looming threat of PET. But we estimate that, after three years of steady gains, the share of the packaged beer and soft drinks market taken by cans fell very slightly in 1996 to just more than 15 per cent."

He points out that it is rare for a product to remain at the top for more than 10 years and that in the US and Europe "we appear to be at, or close to, the final saturation phase in the life cycle of the can, although I do not believe that precipitate decline is inevitable".

Another worry for aluminium producers is that the drinks companies, having quickly transferred the PET technology to Europe from the States, might do the same in emerging markets, such as those in Latin America, on which the aluminium industry is heavily relying for future growth in the can business.

In soft drinks, for example, two US companies dominate the global business, Coca-Cola, with 47 per cent, and Pepsi with 23.3 per cent. "One lesson from Europe is that there is a risk, across a whole range of developments in packaging, of a leap to PET," says Mr Mason.

"Packaging has become a crucial element of brand identity. Over a relatively short period container and material combinations that offer proprietary distinctiveness have acquired tremendous competitive advantages.

"Cans are much more profitable to us than glass bottles," he points out.

His group is experimenting with embossed cans, cans with labels using 10 colours, cans with photographs on them, cans that change colour to show whether they are cold or warm, cans with "touch-off" tops instead of ring pulls and shaped cans.

However, the plastics producers are now developing bottles made of polyethylene naphthalate (PEN) capable of holding beer, so the plastics threat to the aluminium industry could become even more serious.

World Class Aluminium

FROM

HINDALCO



Customers worldwide revere their confidence in Hindalco. Hindalco is committed to serve customers worldwide.

Our wide range of products include : Rolled Products : Common Alloy Sheet/Coil • Foil Stock • Closure Stock • Flooring Sheet • Building Sheet • Loko Stock • Lampen Stock • Circle • Strong Alloy Plate/Sheet
Extrusions : Architectural Sections • Electrical Sections • Transport Sections • Refrigeration & Airconditioning Sections
General Sections : Prefabricated Shelter Kit • Truck Body Kit Metal • LME Registered Ingot Billets : Various alloys Wire Rods : EC Wire Rod • Alloy Wire Rod



HINDALCO INDUSTRIES LTD.

Where Success Comes From Commitment

Head Office & Works: P.O. Box No. 221217, Dist. Sonipat (H.P.) INDIA Phone: (91-544) 52077, 52078 Fax: (91-544) 52107

Export Office: 87, R.N. Mukherjee Road, Calcutta-700 001, INDIA Phone (91-33) 2400946, 2200464 Fax: (91-33) 2200214

BRUNNEN



Where
do you want
your company
to be by the
year 2007?

Your success in the coming years depends on the decisions you make today. That is why you should consider entering into long-term strategic relationships with us - as we have already taken significant steps to help you achieve your future success:

Over the years, we have increased our production capacity of aluminium in order to be able to offer you a substantial volume of our casthouse products, despite an increasing metal deficit in Europe.

We have developed a multisourcing metal supply system so that we can supply you with products from various locations, thereby ensuring you reliable deliveries.

The energy supplies we require for our production are guaranteed, most of the energy being hydroelectric power generated in Hydro's own power stations. This makes us a supplier you can rely on in the future.

Hydro's metal plants were the first in the world to be awarded the official Environment Certificate in accordance with the British Standard BS 7750. Due to our focus on the environment, our metal plants are today among the most environment conscious and energy efficient in the world - an increasingly important success factor for us all.

Interested? Please contact:

Hydro Aluminium Metal Products
Drammenveien 264
P.O. Box 80
N-1321 Stabekk
Norway

Tel.: +47 22 73 81 00
Fax: +47 22 73 97 35

**Hydro Aluminium
Metal Products**



4 ALUMINIUM Demand

CONSTRUCTION • by Michael Peel

Squeezed out of mature markets

Aluminium must find new uses to reverse its decline as a building material

Graphs showing a continuous 35-year growth in western European demand for aluminium from the construction industry flatter the metal producers.

A chart depicting the steady decline in the percentage growth rate over the period reflects more accurately the way aluminium has been squeezed out of one of its mature markets by competition from alternative building materials.

Faced with the shrinkage in demand in industrialised countries from construction sectors which traditionally use aluminium, producers have been searching for alternative markets for the world's most abundant metal.

In 1990, building and construction accounted for 23 per cent of total aluminium

demand in the US, Japan and Europe. In 1995, it accounted for less than one fifth of consumption. "The building and construction sector has declined over recent years," says David Humphreys, chief economist for Rio Tinto.

"That partly reflects the growth of transport and packaging but it is also because there has been intense competition from other materials in the sector."

For cladding, roofing, windows and door frames, aluminium's market share has been eroded by cheaper options, such as wood, steel and plastics.

Producers have responded by searching for new uses which exploit aluminium's main advantages over these materials, namely its lightness and durability.

For instance, specially toughened aluminium alloys are finding favour with the offshore industry and a new self-propelled elevator, used during renovation of the Eiffel Tower, the Arc de

Triomphe and the Statue of Liberty, relies on lightweight aluminium components.

The system has been developed for residential and commercial buildings of up to seven floors, which account for well in excess of half of the annual European construction industry's aluminium consumption of 1.4m tonnes.

Not surprisingly, the industry is assiduously promoting the qualities of aluminium as a bridge-building material.

In June, Bernard Legrand, chairman of the European Aluminium Association, pointed to the corrosion resistance of aluminium, adding that the metal's light weight means that pre-fabricated parts can easily be shipped over long distances to construction projects in remote areas.

In September, Ivar Hafset, president of Hydro Aluminium Extrusion, which is part of Norsk Hydro of Norway, said: "There are advantages in maintenance but, most importantly, these bridges can be pre-fabricated, meaning that local traffic is not disrupted during installation."

But others involved with

This market is potentially substantial - Reynolds estimates that if aluminium were used in all these projects an extra 500,000 tonnes of the metal would be required.

Not surprisingly, the industry want to see more evidence before they are convinced that this sector can kick-start demand for aluminium in construction.

"In the last couple of years there has been a lot of talk about it," says Adam Rowley, a metals analyst at Macquarie Bank Group.

"We had these forecasts put out but I don't think there has been much development in actual use."

The industry has made



The dome of San Gioacchino Church, Rome - in pristine condition after 100 years - is probably the oldest aluminium roof in the world

more headway in countries in south-east Asia which are just beginning to industrialise. Mr Rowley says: "In the developing world it's a different story because you have a huge demand for new housing and in some countries, there has been huge investment in skyscrapers and residential buildings."

Since 1990, demand for aluminium in Asia (excluding Japan) has risen annually by an average of 7.1 per cent, compared with a growth rate of 2.7 per cent for the western world.

In 1996, Asian countries accounted for nearly 16 per

cent of global aluminium demand, compared with 1.7 per cent in 1981.

minimum consumption in Thailand, Malaysia and Indonesia.

But the upward trend has been broken by recent currency crises in these countries. Julien Garan, a senior consultant at CRU International, a private consultancy,

forecasts that aluminium demand in the region will suffer a double digit percentage drop in the final quarter of this year.

He predicts a fall of 30 per cent in Thailand, the worst affected area. "The [currency] depreciations were accompanied by a sudden shift in interest rates, a cut back in government spending plans and, in a number of places, a drop in real estate values," he says.

"Private construction has dropped off completely in the fourth quarter of this year and we understand that a number of key infrastructure projects have been postponed."

Mr Garan estimates demand will begin to pick up again in 1998. But he thinks the market is nearing maturity and that the rapid growth of the last few years is unlikely to be repeated. "We are seeing a shift to a more moderate growth rate, albeit better than in the developed world," he says.

In that event, aluminium producers would have to renew the search for new markets. Otherwise, the metal might forfeit its long-held status as a staple material of the construction industry.

CHINA • by James Harding in Shanghai

Conspicuous by its absence in the past few months

There is a frustrating variety of factors which determine the scale of buying

Given its sway in the international metals industry, China has been conspicuous by its absence from the aluminium markets in the past few months.

Nevertheless, while Chinese orders have dried up as domestic stocks have swollen after heavy buying last year and in the first half of 1997, few traders doubt that China will be back.

What remains less clear is the extent of China's appetite for foreign aluminium, not to mention the timing and erratic pattern of Chinese buying.

The factors that will define the scale of Chinese buying remain frustratingly vari-

able. "There is no clear methodology in China's buying of aluminium," says one Hong Kong-based analyst.

"China will become more predictable as its economy becomes more highly industrialised, but we could be talking a period of 10 to 20 years."

There is some demand in China from international suppliers of aluminium in the form of foreign or Sino-foreign joint venture manufacturing industries that have production facilities in China and which rely on raw materials of an international standard.

With China's car market stalled by the imposition of a tight credit policy since 1994, aluminium smelters and carmakers alike are yet to see the soaring growth in demand for cars that has underwritten expanded production capacity. The levels of aluminium use in car production in China remain comparatively low.

According to Beijing Antaike Information, the subsidiary of the China National Non-Ferrous Metals Corporation that manages information about the

national supply and demand for metals, China's consumption of aluminium remains "stable". By this, officials mean that "aluminium demand remains at the same level as last year." They say that there has been a small increase in demand from packaging, vehicle, refrigerator and can producers, but this has been offset by a fall in demand from the construction industry, the largest consumer of aluminium in China, as investment in real estate has declined.

Regardless of the official forecasts, analysts' estimates of Chinese imports continue to vary. Earlier this month, Robin Bahr, head of research at Brandeis, the broking firm on the London Metal Exchange, told Reuters that "China does have a basic need for a minimum of 100,000 tonnes a year to satisfy domestic demand and whether they import two or

three times that level depends on the macro-economic picture and the credit policy."

Philippe Thaure, president of Alumax International, told an aluminium conference hosted by the FT and the CRU International consultancy this summer that China would need to import 200,000 to 300,000 tonnes of aluminium to meet demand this year. He forecast that imports could rise to between 500,000 and 1m tonnes over the coming years, depending on expansion of domestic production capacity.

A specialist in the metals markets of southern China who declined to give his name or company said he expects annual demand will be 450,000 to 500,000 tonnes this year.

Forecasts for Chinese buying hang on expectations of the growth of China's output

capacity and its ambitions to earn a reputation not as an importer of the metal, but as an exporter.

In the first eight months of this year, domestic aluminium production rose by 11.6 per cent compared with 1996, to a total of 1.26m tonnes, according to Beijing Antaike Information. Officials say that "the increase of domestic output has fully offset the drop in imports".

Chinese smelters have been keen to exploit the differential between domestic and international prices. Customs statistics show exports of aluminium and aluminium alloys were up 14.5 per cent to 136,500 tonnes in the first eight months of 1997.

Officials see further in the export market", adding that "Japan and Korea will be the main targets for China's aluminium producers, attracted by higher prices and convenience of transport."

Exports were given a further lift at the beginning of this month with the cancellation of a 20 per cent tariff on exports of aluminium products.

However, some analysts remain sceptical about China's prospects as an exporter. First, some predict that if the Chinese economy lives up to official forecasts of 2.5 per cent growth this year and 8 per cent annual growth until 2000, then production from domestic smelters will be consumed by domestic users. Second, while some aluminium producers in China measure up to international standards, many are small-scale smelters making metal of variable quality unfit for export. And third, questions hang over the prospects of China's national aluminium producers since Beijing has pledged

to accelerate reform of state-owned enterprises.

The restructuring in the state sector should improve the efficiency of government controlled smelters but in the process small and medium-sized producers are likely to be forced into bankruptcy or mergers, having a depressing effect on production in the short term.

Over the next few months, China's demand for aluminium will hinge on the size of its stocks. At the beginning of 1997, analysts estimated that a spate of imports and a slackening in usage had driven the stockpile up to 700,000 tonnes.

With a substantial reserve of aluminium still remaining, rising domestic production and prices on domestic markets well below the LME price for the metal, analysts expect that China's return to buying form will depend primarily on price.

TIME MACHINE

Shortening distances, redefining time... these are the quintessential features of modern VAW aluminium AG. A member of the TAG Group, is a complete development partner of the automotive industry. Working in close cooperation, we produce intelligent, cost-effective solutions which turn visions into reality. For example, engine blocks made of aluminium.

VAW aluminium AG, PO Box 2050, D-8014 Berlin, Germany. Telex/Fax +49-30-552-2120

Trans-World Group

Investing

Performing

Succeeding

**Globally
in
Aluminium**

Chromate Pre-Treatment and Polyester Powder Coating of Aluminium Extrusions

QUALITY ASSURED WITH

DUALICONT

THE STANDARD FOR EUROPE

BARLEY CHALU LTD
AYTON ROAD, WYMONDHAM
NORFOLK NR18 0QE, ENGLAND
TEL: 01953 602771 FAX: 01953 606631

The finishing touch.

C HALU
THE X International SPECIALISTS